



**ARB Corporation Ltd**

4X4 ACCESSORIES

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ABN 31 006 708 756

20 August 2014

The Manager  
Market Announcements Office  
ASX Limited  
Exchange Centre  
Level 4, 20 Bridge Street  
Sydney NSW 2000

Dear Sir/Madam,

**Preliminary Final Report**

Please find attached for release to the market a Preliminary Final Report for ARB Corporation Limited for the year ended 30 June 2014.

A handwritten signature in black ink, appearing to read 'John Forsyth', written over a white background.

John Forsyth  
Director

**ARB CORPORATION LIMITED  
ABN 31 006 708 756**



**ARB CORPORATION LIMITED  
ABN 31 006 708 756  
AND CONTROLLED ENTITIES**

**PRELIMINARY FINAL REPORT**

**FINANCIAL INFORMATION  
FOR THE YEAR ENDED 30 JUNE 2014  
PROVIDED TO THE ASX UNDER LISTING RULE 4.3A**

## Appendix 4E Preliminary Final Report

Name of entity

ARB Corporation Limited
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ABN or equivalent company reference: ABN 31 006 708 756

### 1. Reporting period

Report for the financial year ended	30 JUNE 2014
Previous corresponding period is the financial year ended	30 JUNE 2013

### 2. Results for announcement to the market

\$'000			
Revenues from ordinary activities ( <i>item 2.1</i> )	up	1.8%	to 299,947
Net profit (loss) from ordinary activities after tax attributable to members ( <i>item 2.2</i> )	up	0.5%	to 42,570
Net profit (loss) for the period attributable to members ( <i>item 2.3</i> )	up	0.5%	to 42,570
<b>Dividends (<i>item 2.4</i>)</b>	<b>Amount per security</b>	<b>Franked amount per security</b>	
Interim dividend	13.0¢	13.0¢	
Final dividend	16.0¢	16.0¢	
There is no foreign conduit income attributed to the dividend			
Record date for determining entitlements to the dividend ( <i>item 2.5</i> )	10th October 2014		
Brief explanation of any of the figures reported above necessary to enable the figures to be understood ( <i>item 2.6</i> )			
See attached Chairman's Statement			

3. **Statement of Comprehensive Income** (*item 3*) Refer to the attached statement
4. **Statement of Financial Position** (*item 4*) Refer to the attached statement
5. **Statement of Cash Flows** (*item 5*) Refer to the attached statement
6. **Dividends**(*item 6*)

	Date of payment	Total amount of dividend
Interim dividend – year ended 30 June 2014	17 April 2014	\$9,424 ('000)
Final dividend – year ended 30 June 2013	18 October 2013	\$11,235 ('000)

**Amount per security**

	Amount per security	Franked amount per security at 30% tax
<b>Total dividend:</b> Current year	29.0¢	29.0¢
Previous year	28.0¢	28.0¢

**Total dividend on all securities**

	Current period \$A'000	Previous corresponding Period - \$A'000
Ordinary securities	20,659	19,207
<b>Total</b>	<b>20,659</b>	<b>19,207</b>

7. **The dividend reinvestment plan and bonus share plan remain suspended** (*item 7*)
8. **Statement of changes in equity**(*item 8*)

	<b>Consolidated Entity</b>	
	<b>2014</b>	<b>2013</b>
	<b>\$'000</b>	<b>\$'000</b>
Balance at the beginning of year	177,543	151,176
Hedge and exchange differences	(1,780)	3,216
Net profit attributable to members of the Parent entity	42,570	42,358
Total available for appropriation	218,333	196,750
Employee share issue	140	-
Dividends paid	(20,659)	(19,207)
Balance at end of the year	197,814	177,543

**9. Net tangible assets per security (item 9)**

	Current period	Previous corresponding period
Net tangible asset backing per ordinary security	\$2.49	\$2.27

**10. Details of entities over which control has been gained or lost during the period (item 10)**

N/A

**11. Details of associates and joint venture entities (item 11)**

N/A

**12. Significant information relating to the entity's financial performance and financial position (item 12)**

All significant information is disclosed in this appendix and its attachments.

**13. The financial information provided in the Appendix 4E is based on the annual financial report (attached), which has been prepared in accordance with the Australian Accounting Standards (item 13)**

**14. Commentary on the results for the period (item 14)**

See attached Chairman's Statement and other attachments.

**15. Audit of the financial report (item 15)**

The financial report has been audited.

**16. The audit has been completed (item 16)**

**Chairman's Statement**

**RESULTS**

ARB Corporation Limited ("ARB" or the "Company") achieved a net profit after tax of \$42.6 million for the year ended 30<sup>th</sup> June 2014. This represented a 0.5% increase over the prior year's net profit after tax.

The result was achieved in a very challenging year, particularly in relation to changing economic drivers in Australia, but also in terms of the continuing economic difficulties faced by many countries in which the Company's export customers operate.

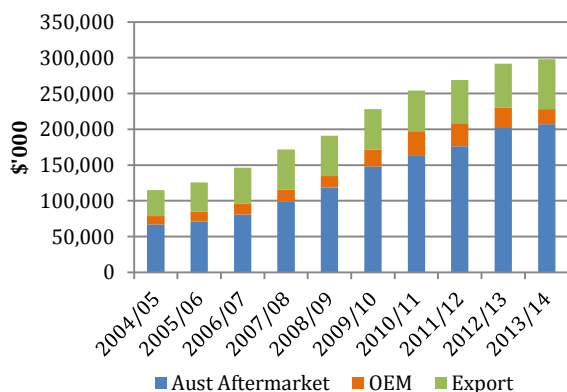
The Company's profit was achieved on a 2.2% increase in sales to \$298 million from \$292 million last year. A summary of the 2013/14 result is presented below:

Year to 30 June	2014 \$'000	2013 \$'000	Change
<b>Sales Revenue</b>	<b>297,779</b>	<b>291,510</b>	<b>+ 2.2%</b>
Total Revenue	299,947	294,509	
<b>Net Profit Before Tax</b>	<b>57,291</b>	<b>57,965</b>	<b>- 1.2%</b>
Less Tax	14,721	15,607	
<b>Net Profit After Tax</b>	<b>42,570</b>	<b>42,358</b>	<b>+ 0.5%</b>
Basic EPS – cents	58.7	58.4	
DPS – cents			
Interim	13.0	12.5	
Final	<u>16.0</u>	<u>15.5</u>	
Total	29.0	28.0	
Franked Amount	100%	100%	

The Company intends to pay an increased final fully franked dividend of 16.0 cents per share on the 24<sup>th</sup> October 2014. This brings total ordinary dividends for the year to 29.0 cents per share fully franked, compared with 28 cents per share fully franked last year. The Record Date for the final dividend will be the 10<sup>th</sup> October 2014.

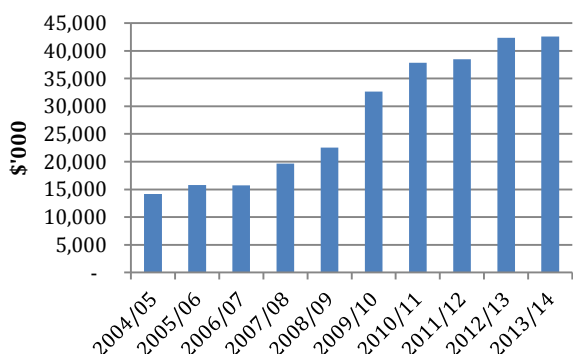
**10 YEAR HISTORICAL PERFORMANCE**

The sales, profits and dividends per share performance of the Company over the past 10 years are illustrated in the graphs below:



**SALES REVENUE**

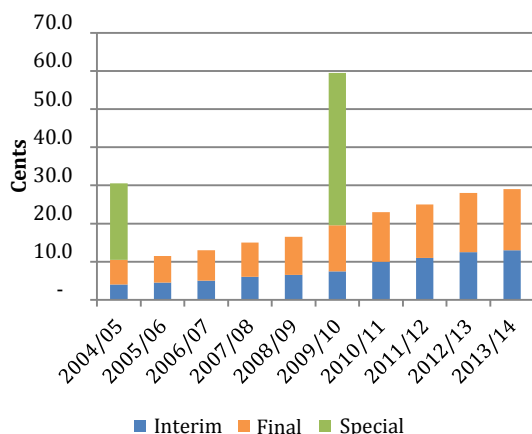
Annual sales revenue has grown at an average compound rate of 11.2% over the past 10 years.



**NET PROFIT AFTER TAX**

Net profit after tax has grown at an average compound rate of 13.0% over the past 10 years.

**Chairman's Statement (continued)**



**DIVIDENDS PER SHARE**

Dividends per share have grown steadily over the past 10 years with special dividends paid in 2004/05 and 2009/10. All dividends have been fully franked.

**HIGHLIGHTS OF THE 2013/14 YEAR**

**Sales and Distribution**

Sales for the period grew by a modest 2.2% over the previous corresponding period. The Company experienced large declines in sales to original equipment manufacturers in Australia, and reductions in sales to aftermarket customers associated with the mining industry, especially in Queensland and Western Australia. This was offset by strong growth in export sales and a continuing strong contribution from the rest of the Australian aftermarket. After a disappointing third quarter, the final three months of the financial year provided better sales growth.

A summary of sales category performance for the period is as follows:

Customer Category	Percentage of Sales		Sales Growth
	12 months to June 2014	12 months to June 2013	
Australian Aftermarket	69.6%	69.5%	+1.8%
Exports	23.4%	20.5%	+14.0%
Original Equipment	7.0%	10.0%	-28.0%
	100.0%	100.0%	+2.2%

Over the past financial year, independently owned ARB stores were established at Biggera Waters in Queensland, Broken Hill in New South Wales and Pakenham in Victoria. The Company also purchased the independently owned ARB stores in Welshpool in Western Australia and Darwin in the Northern Territory. This last transaction was completed at the end of the financial year. As at the date of this report there were 50 ARB stores in Australia, up from 47 at the same time last year. Currently 21 of the stores are operated by the Company. New ARB stores will continue to be added to the network as opportunities arise.

Australian warehousing capacity will be increased over the next 12 months. In Queensland, a new Company owned warehouse is being built in Brendale, Brisbane and will be opened in December 2014. In New South Wales, the sales facility at Moorebank has been purchased by the Company and will be substantially renovated over the next 12 months. In addition, a larger warehouse has been leased in New South Wales to relieve current congestion. In South Australia, ARB has purchased a warehouse to replace existing leased properties and provide increased capacity.

As previously advised, to enhance supply to the Company's export customers, ARB Europe has been established in Prague in the Czech Republic. The establishment of this warehouse facility will provide better access to the Company's products for all European customers. In addition, ARB has established a second warehouse in the USA, based in Jacksonville, Florida to service customers in the south-east USA and Central and South America. Both of these new operations have operated successfully for the last quarter of the financial year.

**Chairman's Statement (continued)**

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**Products and Production**

ARB regards product development as essential and it is a key element in maintaining the Company's long-term competitive advantage. Expenditure on R&D was increased over the period and new products are regularly being released to ARB's markets worldwide.

The Company's R&D department is actively developing both aftermarket and OEM products and is also continuing to work on a number of long term product development projects.

One of these long term development projects, the ARB Ascent Canopy, was released to the market in April 2014 after many years of development. This product represents a new level of design and innovation which is world leading. Over the next 12 months versions of the canopy will be released to suit all the popular utilities. More information on the Ascent Canopy is available at this website: <http://www.arb.com.au/products/arb-canopies-sport-lids/ascent-canopies>.

The Board expects that another important new product range will be released in the second quarter of this financial year.

Demand for the Company's manufactured products made by the Australian plant was subdued during the period, primarily due to the lower demand from original equipment customers. However, demand on the Thailand plants continued to be strong and the recent expansion of ARB's warehouse capacity in Thailand to improve supply chain efficiencies and to meet increased export demand has been timely.

**Financial**

ARB has maintained a strong balance sheet over the period and had a net cash balance of \$38.8 million at the 30<sup>th</sup> June 2014. This was despite increased spending on inventory, plant and equipment and property over the period.

The Company's strong financial position ensures that ARB can react quickly to appropriate opportunities, such as further capital projects or suitable acquisitions.

Exchange rates have fluctuated significantly over the year. The Company has some natural hedges through its operations in Australia, USA and Thailand and also through its purchasing and selling arrangements. However, changes in exchange rates affect costs in different geographic markets and management believes that more stable currency markets generally create a better business environment for the Company over the longer term.

**THE FUTURE**

The Company's modest growth in 2013/14 was achieved in the face of difficult local and global market conditions. The current economic environment remains challenging. However, the outlook for the Company is positive and the Board is optimistic about the future.

Demand for the Company's products currently remains healthy in many countries around the world. ARB has long term expansion plans in place, both in Australia and in export markets, which include new products and improved distribution.

With strong brands around the world, very capable senior management and staff, a strong balance sheet and growth strategies in place, the board believes ARB is well positioned to achieve on-going success.

A first quarter trading update will be provided to shareholders at the AGM in October 2014.



**Roger Brown**  
Chairman  
20<sup>st</sup> August 2014





**ARB CORPORATION LTD**  
ABN 31 006 708 756  
AND CONTROLLED ENTITIES

**FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2014**

Please note: page numbering for the financial report commences at page 16.

**Consolidated Income Statement**  
 For the Year Ended 30 June 2014

		<b>CONSOLIDATED</b>	
	<b>Note</b>	<b>JUN 2014</b> <b>(\$'000s)</b>	<b>JUN 2013</b> <b>(\$'000s)</b>
Sales revenue		<b>297,779</b>	291,510
Other income		<b>2,168</b>	2,999
Total revenue and other income	3	<b>299,947</b>	294,509
Materials and consumables used		<b>(131,764)</b>	(132,008)
Employee expenses		<b>(67,191)</b>	(65,029)
Depreciation and amortisation expense	4	<b>(7,402)</b>	(6,449)
Advertising expense		<b>(4,745)</b>	(4,754)
Distribution expense		<b>(7,237)</b>	(7,694)
Occupancy costs		<b>(11,618)</b>	(9,993)
Other expenses		<b>(12,699)</b>	(10,617)
<b>Profit before income tax expense</b>		<b>57,291</b>	57,965
Income tax expense	5	<b>(14,721)</b>	(15,607)
<b>Profit attributable to members of the parent entity</b>		<b>42,570</b>	42,358
<b>Basic and Diluted Earnings per share (cents)</b>	22	<b>58.7</b>	58.4

The Consolidated Income Statement is to be read in conjunction with the Notes to the Financial Statements set out on pages 21 to 40.

**Consolidated Statement of Comprehensive Income**  
 For the Year Ended 30 June 2014

		<b>CONSOLIDATED</b>	
	<b>Note</b>	<b>JUN 2014</b>	<b>JUN 2013</b>
		<b>(\$'000s)</b>	<b>(\$'000s)</b>
<b>Profit attributable to members of the parent entity</b>		<b>42,570</b>	42,358
<b>Other comprehensive income</b>			
<b>Items that may be reclassified subsequently to Profit/(Loss)</b>			
Movement in fair value of cash flow hedges, net of tax	16	<b>(285)</b>	47
Exchange differences on translation of foreign operations, net of tax	16	<b>(1,495)</b>	3,169
<b>Other comprehensive income for the year</b>		<b>(1,780)</b>	3,216
<b>Total comprehensive income for the year attributable to members of the parent entity</b>		<b>40,790</b>	45,574

The Consolidated Statement of Comprehensive Income is to be read in conjunction with the Notes to the Financial Statements set out on pages 21 to 40.

**Consolidated Statement of Financial Position**  
 As at 30 June 2014

	Note	CONSOLIDATED JUN 2014 (\$'000s)	JUN 2013 (\$'000s)
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	18	38,835	43,764
Receivables	7	39,762	37,010
Inventories	8	70,443	58,728
Other assets	9	1,580	366
<b>Total current assets</b>		<b>150,620</b>	139,868
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	10	71,943	63,156
Deferred tax assets	5	2,167	2,780
Intangible assets	11	17,034	13,247
<b>Total non-current assets</b>		<b>91,144</b>	79,183
<b>Total assets</b>		<b>241,764</b>	219,051
<b>CURRENT LIABILITIES</b>			
Payables	12	30,202	28,222
Other financial liabilities	13	308	23
Current tax liabilities	5	3,192	3,833
Provisions	14	9,528	8,738
<b>Total current liabilities</b>		<b>43,230</b>	40,816
<b>NON-CURRENT LIABILITIES</b>			
Provisions	14	720	692
<b>Total non-current liabilities</b>		<b>720</b>	692
<b>Total liabilities</b>		<b>43,950</b>	41,508
<b>Net assets</b>		<b>197,814</b>	177,543
<b>EQUITY</b>			
Contributed equity	15	46,758	46,618
Reserves	16	2,098	3,878
Retained profits	16	148,958	127,047
<b>Total equity</b>		<b>197,814</b>	177,543

The Consolidated Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statements set out on pages 21 to 40.

**Consolidated Statement of Changes in Equity**  
 For the Year Ended 30 June 2014

Consolidated Entity	Contributed equity (\$'000s)	Reserves (\$'000s)	Retained earnings (\$'000s)	Total equity (\$'000s)
<b>Balance as at 1 July 2013</b>	<b>46,618</b>	<b>3,878</b>	<b>127,047</b>	<b>177,543</b>
Profit for the year	-	-	42,570	42,570
Movement in fair value of cash flow hedges, net of tax	-	(285)	-	(285)
Exchange differences on translation of foreign operations, net of tax	-	(1,495)	-	(1,495)
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>(1,780)</b>	<b>42,570</b>	<b>40,790</b>
<b>Transactions with owners in their capacity as owners:</b>				
Employee share issue	140	-	-	140
Dividends paid	-	-	(20,659)	(20,659)
<b>Total transactions with owners in their capacity as owners</b>	<b>140</b>	<b>-</b>	<b>(20,659)</b>	<b>(20,519)</b>
<b>Balance as at 30 June 2014</b>	<b>46,758</b>	<b>2,098</b>	<b>148,958</b>	<b>197,814</b>
<b>Balance as at 1 July 2012</b>	<b>46,618</b>	<b>662</b>	<b>103,896</b>	<b>151,176</b>
Profit for the year	-	-	42,358	42,358
Movement in fair value of cash flow hedges, net of tax	-	47	-	47
Exchange differences on translation of foreign operations, net of tax	-	3,169	-	3,169
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>3,216</b>	<b>42,358</b>	<b>45,574</b>
<b>Transactions with owners in their capacity as owners:</b>				
Dividends paid	-	-	(19,207)	(19,207)
<b>Total transactions with owners in their capacity as owners</b>	<b>-</b>	<b>-</b>	<b>(19,207)</b>	<b>(19,207)</b>
<b>Balance as at 30 June 2013</b>	<b>46,618</b>	<b>3,878</b>	<b>127,047</b>	<b>177,543</b>

The Consolidated Statement of Changes in Equity is to be read in conjunction with the Notes to the Financial Statements set out on pages 21 to 40.

**Consolidated Statement of Cash Flows**  
For the Year Ended 30 June 2014

		<b>CONSOLIDATED</b>	
	<b>Note</b>	<b>JUN 2014</b>	<b>JUN 2013</b>
		(\$'000s)	(\$'000s)
<b>Cash Flows From Operating Activities</b>			
Receipts from customers		319,047	316,436
Payments to suppliers and employees		(267,526)	(256,649)
Interest received		1,206	1,168
Income tax paid		(14,702)	(15,149)
Other income received		(1,519)	1,367
Net cash provided by Operating activities	18	<b>36,506</b>	47,173
<b>Cash Flows From Investing Activities</b>			
Payments for property, plant and equipment		(16,298)	(15,003)
Payments for development costs		(1,856)	(1,685)
Payments for investments & goodwill	19	(3,006)	(1,291)
Proceeds from sales of property, plant & equipment		303	383
Net cash used in Investing activities		<b>(20,857)</b>	(17,596)
<b>Cash Flows From Financing Activities</b>			
Dividends paid		(20,659)	(19,207)
Net cash used in Financing activities		<b>(20,659)</b>	(19,207)
Foreign exchange differences		81	160
<b>Net increase/(decrease) in cash held</b>		<b>(4,929)</b>	10,530
Cash at the beginning of the financial year		<b>43,764</b>	33,234
<b>Cash at the end of the financial year</b>	18	<b>38,835</b>	43,764

The Consolidated Statement of Cash Flows is to be read in conjunction with the Notes to the Financial Statements set out on pages 21 to 40.

**Notes to the Financial Statements**  
For the Year Ended 30 June 2014

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**Notes to the Financial Statements**  
For the Year Ended 30 June 2014

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**1. Statement of significant accounting policies**

The following is a summary of significant accounting policies adopted by the consolidated entity ("the Group") in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

**(a) Basis of preparation of the financial report**

This financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards, Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001. The consolidated entity is a for-profit entity for the purpose of preparing the financial statements.

The financial report covers ARB Corporation Limited and its controlled entities as a consolidated entity. ARB Corporation Limited is a company limited by shares, incorporated and domiciled in Australia.

The financial report was authorised for issue by the Directors as at the date of the Directors' report.

*Compliance with IFRS*

The consolidated financial statements of ARB Corporation Limited also comply with the International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

*Historical Cost Convention*

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets as described in the accounting policies.

**(b) Going concern**

The financial report has been prepared on a going concern basis.

**(c) Principles of consolidation**

The consolidated financial statements are those of the consolidated entity, comprising the financial statements of the Company and all entities which the Company controls. ARB Corporation Limited has the power to control the financial and operating policies so as to obtain benefits from the activities of its subsidiaries. Details of the controlled entities are contained in Note 24.

The financial statements of subsidiaries are prepared for the same reporting period as the parent entity, using consistent accounting policies. Adjustments are made to bring into line any dissimilar accounting policies.

All inter-company balances and transactions, including any unrealised profits or losses have been eliminated on consolidation. Subsidiaries are fully consolidated from the date on which control is established.

**(d) Revenue recognition**

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards of ownership are considered passed to the buyer at transfer of ownership of the goods to the customer.

Revenue from rendering services to customers is recognised upon delivery of the service to the customer.

Interest revenue is recognised when it becomes receivable on a proportional basis taking into account the interest rates applicable to the financial assets.

**(e) Cash and cash equivalents**

Cash and cash equivalents include cash on hand and at banks, short-term deposits with an original maturity of six months or less held at call with financial institutions, and bank overdrafts.

**(f) Inventories**

Inventories are measured at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and condition are accounted for as follows:

- Raw materials and consumables: purchase cost on a first-in-first-out basis;
- Finished goods and work in progress: cost of direct material and labour and a proportion of manufacturing overheads based on normal operating capacity.



**Notes to the Financial Statements (continued)**  
For the Year Ended 30 June 2014

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**1. Statement of significant accounting policies (continued)**

**(g) Property, plant and equipment**

*Cost and valuation*

Freehold land and buildings are shown at cost less accumulated depreciation for buildings and accumulated impairment losses.

All other classes of property, plant and equipment are stated at cost less depreciation and accumulated impairment losses.

*Depreciation*

Land is not depreciated. The depreciable amounts of all other fixed assets are depreciated over their estimated useful lives commencing from the time the asset is held ready for use.

The useful lives for each class of assets are:

	2014	2013
- Buildings:	40 years	40 years
- Plant and equipment:	3 to 10 years	3 to 10 years

**(h) Leases**

Leases are classified at their inception as either operating or finance leases based on the economic substance of the agreement so as to reflect the risks and benefits incidental to ownership.

*Operating Leases*

Lease payments for operating leases, where substantially all of the risks and benefits remain with the lessor, are charged as expenses in the period in which they are incurred.

**(i) Business combinations**

A business combination is a transaction or other event in which an acquirer obtains control of one or more businesses and results in the consolidation of the assets and liabilities acquired. Business combinations are accounted for by applying the acquisition method.

The consideration transferred is determined as the aggregate of fair values of assets given, equity issued and liabilities assumed in exchange for control. Deferred consideration payable is discounted to present value using the Group's incremental borrowing rate.

Goodwill is recognised initially at the excess over the aggregate of the consideration transferred, the fair value of the non-controlling interest, and the acquisition date fair value of the acquirer's previously held equity interest (in case of step acquisition), less the fair value of the identifiable assets acquired and liabilities assumed.

Acquisition related costs are expensed as incurred.

**(j) Intangibles**

*Goodwill*

Goodwill is initially measured as described in Note 1 (i).

Goodwill is not amortised but is tested annually for impairment, or more frequently if events or changes in circumstances indicate that it might be impaired. Goodwill is carried at cost less accumulated impairment losses.

*Research and Development*

Expenditure on research activities is recognised as an expense when incurred.

Expenditure on motor vehicle accessories design and development activities is capitalised only when technical feasibility studies identify that the project will deliver future economic benefits and these benefits can be measured reliably. Capitalised development expenditure is stated at cost less accumulated amortisation. Amortisation is calculated using a straight-line method to allocate the cost of the intangible asset over its estimated useful lives, which range from 3 to 5 years. Amortisation commences when the intangible asset is available for use.

Other development expenditure is recognised as an expense when incurred.

*Distribution Rights*

The distribution rights were recorded at fair value on acquisition.

Amortisation is calculated using a straight-line method to allocate the cost over the period of the distribution rights.

**Notes to the Financial Statements (continued)**  
For the Year Ended 30 June 2014

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**1. Statement of significant accounting policies (continued)**

**(k) Impairment of non-financial assets**

Assets with an indefinite useful life are not amortised but are tested annually for impairment in accordance with AASB 136. Assets subject to annual depreciation or amortisation are reviewed for impairment whenever events or circumstances arise that indicate that the carrying amount of the asset may be impaired.

An impairment loss is recognised where the carrying amount of the asset exceeds its recoverable amount. The recoverable amount of an asset is defined as the higher of its fair value less costs to sell and value in use.

**(l) Taxes**

Current income tax expense or revenue is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities.

Deferred tax assets and liabilities are recognised for temporary differences at the applicable tax rates when the assets are expected to be recovered or liabilities are settled. No deferred tax asset or liability is recognised in relation to temporary differences if they arose in a transaction, other than a business combination, that at the time of the transaction did not affect either accounting profit or taxable profit or loss.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only when it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Current and deferred tax balances attributable to amounts recognised directly in equity are also recognised directly in equity.

*Tax Consolidation*

The parent entity and its controlled Australian entities have formed an income tax consolidated group under the tax consolidation legislation. The parent entity is responsible for recognising the current tax liabilities and deferred tax assets arising in respect of tax losses, for the tax consolidated group. The tax consolidated group has also entered into a tax funding agreement whereby each company in the group contributes to the income tax payable in proportion to their contribution to the net profit before tax of the tax consolidated group.

**(m) Employee benefits**

Liabilities arising in respect of wages and salaries, annual leave and any other employee benefits expected to be settled within twelve months of the reporting date are measured at their nominal amounts based on remuneration rates which are expected to be paid when the liability is settled. All other employee benefit liabilities are measured at the present value of the estimated future cash outflow to be made in respect of services provided by employees up to the reporting date.

**(n) Financial instruments**

*Loans and Receivables*

Loans and receivables are measured at fair value at inception and subsequently at amortised cost using the effective interest rate method. Loans and receivables are tested for impairment. Any impairment loss is recognised in the profit and loss.

*Financial Liabilities*

Financial liabilities include trade payables, other creditors and loans from third parties.

*Hedge Accounting*

Certain derivatives are designated as hedging instruments and are classified as cash flow hedges.

At the inception of each hedging transaction the Group documents the relationship between the hedging instruments and hedged items, its risk management objective and its strategy for undertaking the hedge transaction. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions have been and will continue to be highly effective in offsetting changes in cash flows of hedged items.

*Cash flow hedge*

To qualify as a cash flow hedge the underlying transactions generating the cash flows must be highly probable.

Changes in the fair value of derivatives that are designated and qualify as cash flow hedges are recognised in equity in the cash flow hedging reserve. The gain or loss is released to profit or loss in the same period when the forecast transactions occur, thereby mitigating any exchange fluctuations that would have transpired in the absence of the hedge.

**Notes to the Financial Statements (continued)**  
For the Year Ended 30 June 2014

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**1. Statement of significant accounting policies (continued)**

**(o) Foreign currency**

*Functional and presentation currency*

The financial statements of each Group entity are measured using its functional currency, which is the currency of the primary economic environment in which that entity operates. The consolidated financial statements are presented in Australian dollars which is the parent entity's functional and presentation currency.

*Transactions and balances*

Transactions in foreign currencies of entities within the consolidated entity are translated into functional currency at the rate of exchange ruling at the date of the transaction.

Foreign currency monetary items that are outstanding at the reporting date (other than monetary items arising under foreign currency contracts where the exchange rate for that monetary item is fixed in the contract) are translated using the spot rate at the end of the financial year.

Except for certain foreign currency hedges, all resulting exchange differences arising on settlement or re-statement are recognised as revenues and expenses for the financial year.

Entities that have a functional currency different to the presentation currency are translated as follows:

- Assets and liabilities are translated at year end exchange rates prevailing at that reporting date;
- Income and expenses are translated at actual exchange rates or average exchange rates for the period, where appropriate; and
- All resulting exchange differences are recognised as a separate component of equity.

**(p) Goods and services tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the Consolidated Statement of Financial Position are shown inclusive of GST.

Cash flows are presented in the Consolidated Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

**(q) Comparatives**

Where necessary, comparative information has been reclassified and repositioned for consistency with current year disclosures.

**(r) Rounding amounts**

The Group is of a kind referred to in ASIC Class Order CO 98/0100 and in accordance with that Class Order, amounts in the financial statements have been rounded off to the nearest thousand dollars, or in certain cases, to the nearest dollar.

**(s) Adoption of new and amended accounting standards that are first operative at 30 June 2014**

***AASB 10 Consolidated Financial Statements***

The consolidated financial statements are those of the consolidated entity, comprising the financial statements of the parent entity and all entities which the parent controls. The core principle that a consolidated entity presents a parent and its subsidiaries as if they are a single economic entity remains unchanged, as do the mechanics of consolidation.

The consolidated entity concluded that the adoption of AASB 10 did not change the consolidation status of its subsidiaries. Therefore, no adjustments to any of the carrying amounts are required.

***AASB 11 Joint Arrangements***

AASB 11 has a principles-based approach to accounting for joint arrangements. Investments in joint arrangements are classified as either joint operations or joint ventures depending on the rights and obligations of the parties to the arrangement, rather than the legal structure of joint arrangements. Joint ventures are accounted for using the equity method, and the choice to proportionately consolidate is no longer permitted. Parties to a joint operation account for their share of revenues, expenses, assets and liabilities arising from the arrangement by recognising their share of interest in each them.

The consolidated entity concluded that the adoption of AASB 11 has no impact on the composition or performance of the consolidated entity. Therefore, no adjustments to any of the carrying amounts are required.

**Notes to the Financial Statements (continued)**  
For the Year Ended 30 June 2014

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**1. Statement of significant accounting policies (continued)**

**(s) Adoption of new and amended accounting standards that are first operative at 30 June 2014 (continued)**

**AASB 12 Disclosure of Interests in Other Entities**

AASB 12 has new minimum disclosures requirements for entities reporting under the two new standards, AASB 10 and AASB 11, and replaces the disclosure requirements found in AASB 127 and AASB 128. This standard affects the type of information disclosed in relation to the consolidated entity's investments as the new standard requires extensive new disclosures regarding the nature of risk associated with the entity's interest in other entities and the effect of those interest on its financial position, financial performance and cash flows.

The consolidated entity concluded that the adoption of AASB 12 did not change the information on disclosures.

**AASB 13 Fair Value Measurement**

AASB 13 introduces a fair value framework for all fair value measurements in the full suite of accounting standards as well as the enhanced disclosure requirements. This standard explains how to measure fair value and aims to enhance fair value disclosures.

Application of AASB 13 does not materially change the company's fair value measurements. However, additional disclosures required under AASB 13 are provided in Note 10: Property, plant and equipment.

**AASB 119 Employee Benefits**

The amendments to AASB 119 revise the definitions of short term and long term employee benefits, placing the emphasis on when the benefit is expected to be settled rather than when it is due to be settled. The group has assessed its impact and concludes that the adoption of AASB 119 has no material effect on the amounts recognised in current or prior years.

No other new and amended accounting standards effective for the financial year beginning 1 July 2013 affected any amounts recorded in the current or prior year.

**(t) New accounting standards and interpretations issued but not operative at 30 June 2014**

AASB 9 *Financial Instruments*, improve and simplify the approach for classification and measurement of financial assets and financial liabilities, when compared with AASB 139. When adopted, the standard could change the classification and measurement of financial assets. AASB 9 only permits the recognition of fair value gains and losses in other comprehensive income for equity investments that are not held for trading. The new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss. Therefore, there will be no impact on the consolidated entity's accounting for financial liabilities.

In December 2013, new general hedge accounting requirements are also incorporated in AASB 9. The new model aligns hedge accounting more closely with risk management, and will be easier to apply and reduce the costs of implementation. However, the new model requires extended disclosure. The standard is not applicable until 1 January 2017 but is available for early adoption. The consolidated entity has yet to assess the impact of new general hedge accounting model on its hedge arrangements. The consolidated entity has decided not to early adopt AASB 9 at 30 June 2014.

A number of other accounting standards and interpretations have been issued at the reporting date but are not yet effective. The Directors have not yet assessed the impact of these standards or interpretations.

**2. Financial risk management**

The consolidated entity is exposed to a variety of financial risks comprising:

- (a) Currency risk
- (b) Interest rate risk
- (c) Credit risk
- (d) Liquidity risk
- (e) Fair values

The Board of Directors has overall responsibility for ensuring that the risk mitigation actions recommended by the Risk Management Committee are implemented. The Board's policy with respect to the Group's exposure to financial risks is to seek to minimise potential adverse effects on the financial performance as a result of risks arising from financial instruments.

**Notes to the Financial Statements (continued)**  
For the Year Ended 30 June 2014

**2. Financial risk management (continued)**

(a) Currency risk

Derivative financial instruments are used by the Group to hedge exposure to exchange rate risk associated with foreign currency transactions. Transactions for hedging purposes are undertaken without the use of collateral as only reputable institutions with sound financial positions are dealt with.

The Group enters into forward exchange contracts to buy and sell specified amounts of foreign currencies in the future at stipulated exchange rates. The objective in entering the forward exchange contracts is to protect the consolidated entity against unfavourable exchange rate movements for both the contracted and anticipated future sales and purchases undertaken in foreign currencies.

Forward exchange contracts as at 30 June were:

	<b>JUN 2014</b>	<b>JUN 2013</b>	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>A(\$'000s)</b>	<b>A(\$'000s)</b>	<b>\$</b>	<b>\$</b>
<b>Settlement</b>	<b>Sell AUD/Buy JPY</b>		<b>Forward Exchange Rate</b>	
Less than 6 months	<b>182</b>	-	<b>92.37</b>	-
<b>Settlement</b>	<b>Sell AUD/Buy SEK</b>		<b>Forward Exchange Rate</b>	
Less than 6 months	<b>3,089</b>	3,324	<b>5.9885</b>	6.1682
<b>Settlement</b>	<b>Sell AUD/Buy THB</b>		<b>Forward Exchange Rate</b>	
Less than 6 months	<b>6,585</b>	-	<b>29.6117</b>	-
<b>Settlement</b>	<b>Sell AUD/Buy NZD</b>		<b>Forward Exchange Rate</b>	
Less than 6 months	-	160	-	1.2518

The Group trades in various foreign currencies for both sales and purchases.

The Group purchases some equipment and products in Japanense Yen (JPY), Thai Baht (THB), Swedish Krona (SEK), New Zealand Dollars (NZD) and Euro (EUR). To minimise the risk on the exposure to these currencies, the Group may take out hedge contracts.

There is a net excess of United States Dollars (USD) received over the Group's United States Dollars payments. Accordingly, the Group monitors the foreign currency exchange rates and may take out hedge contracts to stabilise the Group's sale of United States Dollars.

If the Group considers its exposure in a foreign currency to be significant it will consider the use of hedging contracts.

**Sensitivity**

No reasonable movement in the Australian dollar (AUD) rates used to determine the fair value of the consolidated entity's financial instruments would result in a significant impact on profit or equity.

**Notes to the Financial Statements (continued)**  
For the Year Ended 30 June 2014

**2. Financial risk management (continued)**

(b) Interest rate risk

The Group monitors its cash flow on a daily basis. Borrowings as at the year ended 30 June 2014 were \$nil (2013: \$nil). Finance facilities available and used as at the reporting date are disclosed in Note 21.

The consolidated entity's exposure to interest rate risks and the effective interests of financial assets and liabilities, both recognised and unrecognised at the balance date, are as follows:

Consolidated Entity	Note	Weighted Average Interest rate	Floating Interest rate (\$'000s)	Fixed interest maturing in:		Non Interest Bearing (\$'000s)	Total (\$'000s)
				1 year or less (\$'000s)	More than 1 year (\$'000s)		
<b>2014</b>							
<i>Financial assets</i>							
Cash	18	2.79%	38,835	-	-	-	38,835
Receivables	7	-	-	-	-	39,762	39,762
<i>Financial liabilities</i>							
Payables	12	-	-	-	-	30,202	30,202
Other financial liabilities	13	-	-	-	-	308	308
<b>2013</b>							
<i>Financial assets</i>							
Cash	18	3.25%	43,764	-	-	-	43,764
Receivables	7	-	-	-	-	37,010	37,010
<i>Financial liabilities</i>							
Payables	12	-	-	-	-	28,222	28,222
Other financial liabilities	13	-	-	-	-	23	23

(c) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date of recognised financial assets is the carrying amount of those assets, net of any provisions for impairment of those assets, as disclosed in the Consolidated Statement of Financial Position and Notes to the Financial Statements.

Credit risk for derivative financial instruments arises from the potential failure by counterparties to the contract to meet their obligations. The credit risk exposure to forward exchange contracts is the net fair value of these contracts.

The consolidated entity does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the consolidated entity.

*Concentrations of credit risk*

The consolidated entity minimises concentrations of credit risk in relation to trade receivables by undertaking transactions with a large number of customers. The majority of cash holdings are held on deposit with Australian banks.

(d) Liquidity risk

The Group monitors its cashflow on a daily basis to ensure it can meet its obligations associated with financial liabilities.

*Maturity analysis*

All financial liabilities are due to be settled within the next six months in accordance with their contractual terms.

(e) Fair values

The net fair value of financial assets and financial liabilities approximates their carrying amounts as disclosed in the Consolidated Statement of Financial Position and Notes to the Financial Statements.

The fair values of derivative hedging instruments have been determined based on observable inputs including foreign currency forward exchange rates. Derivative hedging instruments are classified as Level 2 in the fair value measurement hierarchy. These foreign currency forward contracts are valued on a discounted cash flow basis using forward exchange rates. All other financial assets and liabilities carrying amounts are a reasonable approximation of fair values as they are short term trade receivables and payables.

**Notes to the Financial Statements (continued)**  
For the Year Ended 30 June 2014

	<b>CONSOLIDATED</b>	
	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>(\$'000s)</b>	<b>(\$'000s)</b>
<b>3. Revenues from continuing operations</b>		
Sales Revenue		
Revenue from sale of goods	<b>297,779</b>	291,510
Other income:		
- Interest	<b>1,206</b>	1,168
- Net gain on disposal of property, plant and equipment	<b>157</b>	162
- Foreign exchange gains/(losses)	<b>(789)</b>	301
- Other	<b>1,594</b>	1,368
Total other income	<b>2,168</b>	2,999
<b>Total Income from Continuing Operations</b>	<b>299,947</b>	294,509
<b>4. Profit from continuing operations</b>		
<b>Profit from continuing operations before income tax has been determined after the following specific expenses:</b>		
Cost of goods sold	<b>174,211</b>	166,921
Depreciation of non-current assets:		
Buildings	<b>976</b>	844
Plant and equipment	<b>5,351</b>	4,579
	<b>6,327</b>	5,423
Amortisation of non-current assets:		
Development costs capitalised	<b>1,060</b>	966
Distribution right	<b>15</b>	60
	<b>1,075</b>	1,026
Total depreciation and amortisation	<b>7,402</b>	6,449
Other expense items:		
- Movement in provisions for impairment of receivables	<b>117</b>	(20)
- Research and development expenditure	<b>4,604</b>	2,888
- Operating lease rentals	<b>5,207</b>	5,405

Notes to the Financial Statements (continued)  
 For the Year Ended 30 June 2014

	<b>CONSOLIDATED</b>	
	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>(\$'000s)</b>	<b>(\$'000s)</b>
<b>5. Income tax</b>		
<b>(a) The components of tax expense:</b>		
Current tax	14,465	15,653
Deferred tax	400	(32)
Under/(over) provision prior year	(144)	(14)
<b>Total income tax expense</b>	<b>14,721</b>	<b>15,607</b>
<b>(b) Income tax expense</b>		
Prima facie income tax expense at 30% (2013: 30%) on the operating profit	17,187	17,389
Increase/(decrease) in income tax expense due to:		
Non tax deductible items	-	1
Differences in overseas tax rates	(2,199)	(1,778)
Other	63	178
Research & development & building allowance deductions	(186)	(169)
<b>Income tax expense on operating profit</b>	<b>14,865</b>	<b>15,621</b>
Under/(over) provision prior year	(144)	(14)
<b>Total income tax expense</b>	<b>14,721</b>	<b>15,607</b>
<b>(c) Current tax liabilities</b>		
Movements during the year were as follows:		
Balance at beginning of year	3,833	3,343
Income tax paid	(14,702)	(15,149)
Current income tax liability on operating profit	14,465	15,653
Under/(over) provision prior year	(404)	(14)
	<b>3,192</b>	<b>3,833</b>
<b>(d) Deferred tax</b>		
<b>Deferred tax assets</b>		
Deferred tax asset comprises the estimated future benefit at applicable income tax rates of the following items:		
Provisions, accruals and accrued employee benefits	2,980	2,870
Doubtful debt impairment	491	538
Inventory write-down	408	364
Income tax expense on group unrealised profit	838	776
	<b>4,717</b>	<b>4,548</b>
<b>Deferred tax liabilities</b>		
Provision for deferred income tax comprises the estimated expenses at applicable income tax rates for the following items:		
Difference in depreciation and amortisation of property, plant and equipment for accounting and income tax purposes	1,194	878
Development costs capitalised	1,209	970
Other income not yet assessable	147	(80)
	<b>2,550</b>	<b>1,768</b>
<b>Net deferred tax assets</b>	<b>2,167</b>	<b>2,780</b>



**Notes to the Financial Statements (continued)**

For the Year Ended 30 June 2014

6. Dividends	Note	CONSOLIDATED	
		JUN 2014 (\$'000s)	JUN 2013 (\$'000s)
Dividends recommended or paid by the Company are:			
(i)			
		11,235	10,147
(ii)			
		9,424	9,060
	16	20,659	19,207
(iii)			
		11,599	11,235

The dividends paid by the Company were fully franked at the tax rate of 30% (2013: 30%) and the recommended final dividend will be fully franked at the tax rate of 30%.

**Dividend franking account**

The balance of the franking account at year end that could be distributed as franked dividends using franking credits already in existence or which will arise from the payment of income tax provided for in the financial statements and after deducting franking credits to be used in payment of the above dividends:

Franking Credits (measured on a tax paid basis under Australian Legislation)	<u>44,735</u>	<u>40,050</u>
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**7. Receivables**

**Current**

Trade receivables	39,477	37,517
Other receivables	1,922	1,285
	<u>41,399</u>	<u>38,802</u>
Less: provision for impairment	1,637	1,792
	<u>39,762</u>	<u>37,010</u>

**Provision for impairment**

Receivables ageing analysis at 30 June is:	CONSOLIDATED		CONSOLIDATED	
	Gross 2014 (\$'000s)	Impairment 2014 (\$'000s)	Gross 2013 (\$'000s)	Impairment 2013 (\$'000s)
Not past due	33,037	(1,113)	34,295	(1,100)
Past due 0 - 30 days	5,180	(117)	3,073	(64)
Past due 31 - 90 days	2,126	(111)	720	(88)
Past due more than 91 days	1,056	(296)	714	(540)
	<u>41,399</u>	<u>(1,637)</u>	<u>38,802</u>	<u>(1,792)</u>

Trade receivables are non interest bearing with 30 days terms. An impairment loss is recognised when there is objective evidence that an individual trade receivable is impaired. The impairment losses have been included within Other expenses in the Consolidated Income Statement. All trade receivables that are not impaired are expected to be received.

Movements in the provision for impairment were:	CONSOLIDATED	
	JUN 2014 (\$'000s)	JUN 2013 (\$'000s)
Opening balance at 1 July	(1,792)	(2,115)
Charge for the year	(117)	20
Amounts written off	270	323
Foreign exchange translation	2	(20)
	<u>2</u>	<u>(20)</u>
Closing balance at 30 June	<u>(1,637)</u>	<u>(1,792)</u>

**Notes to the Financial Statements (continued)**  
 For the Year Ended 30 June 2014

	<b>CONSOLIDATED</b>	
	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>(\$'000s)</b>	<b>(\$'000s)</b>
<b>8. Inventories</b>		
<b>Current</b>		
Raw materials and work in progress, at cost	15,870	12,417
Finished goods, at cost	41,287	36,186
Goods in transit, at cost	13,286	10,125
	<u>70,443</u>	<u>58,728</u>
<b>9. Other assets</b>		
<b>Current</b>		
Prepayments	1,580	366
<b>10. Property, plant and equipment</b>		
Land and buildings, at cost	51,727	42,313
Less: accumulated depreciation	5,468	4,704
	<u>46,259</u>	<u>37,609</u>
Plant and equipment, at cost	65,505	61,810
Less: accumulated depreciation	39,821	36,263
	<u>25,684</u>	<u>25,547</u>
Total property, plant and equipment	<u>71,943</u>	<u>63,156</u>
Net book value	<u>71,943</u>	<u>63,156</u>
(a) Movements in the carrying amounts		
<b>Freehold Land and Buildings</b>		
Balance at the beginning of financial year	37,609	30,891
Additions	10,314	7,000
Disposals	(34)	-
Depreciation	(976)	(844)
Foreign exchange impact	(654)	562
Balance at the end of financial year	<u>46,259</u>	<u>37,609</u>
<b>Plant &amp; Equipment</b>		
Balance at the beginning of financial year	25,547	21,705
Additions	5,984	8,003
Disposals	(112)	(221)
Depreciation	(5,351)	(4,579)
Foreign exchange impact	(384)	639
Balance at the end of financial year	<u>25,684</u>	<u>25,547</u>

(b) Property, plant and equipment have been granted as security over bank facilities. Refer to Note 21 for details.

(c) Fair Value of freehold land and buildings – The group obtains independent property valuations of freehold land and buildings on a 3 year rotational basis. The collective valuations for freehold land and buildings were \$55.1 million, compared with the collective carrying value of \$46.3 million. The fair value measurements have been determined as level 3 in the fair value measurement hierarchy. The valuations are based on the expected vacant possession sales price with consideration of comparable sales information and prevailing rental capitalisation rates.

**Notes to the Financial Statements (continued)**  
 For the Year Ended 30 June 2014

11. Intangible assets	CONSOLIDATED	
	JUN 2014 (\$'000s)	JUN 2013 (\$'000s)
Distribution right, at cost	300	300
Less: accumulated amortisation	300	285
	-	15
Goodwill	13,005	9,999
Development, at cost	13,694	12,342
Less: accumulated amortisation	9,665	9,109
	4,029	3,233
	17,034	13,247

(a) Movements in the carrying amounts

**Distribution right**

Balance at the beginning of financial year	15	75
Amortisation	(15)	(60)
Balance at the end of financial year	-	15

**Goodwill**

Balance at the beginning of financial year	9,999	8,708
Additions	3,006	1,291
Balance at the end of financial year	13,005	9,999

**Development Costs**

Balance at the beginning of financial year	3,233	2,514
Additions	1,856	1,685
Amortisation	(1,060)	(966)
Balance at the end of financial year	4,029	3,233

**Impairment**

Goodwill is allocated to the following cash-generating units. The impairment test for each of these units has been prepared using a value in use calculation with a calculation for year 1 cash flows approved by management and years 2 to 5 projected using the growth rate below. Growth rates are based upon Director's assumptions and consideration of historical averages. The terminal value has been calculated based on a multiple of 5 times net profit before tax.

	Goodwill (\$'000s)	Growth rate	Discount Rate (post tax)	Period of projection
<b>2014</b>				
Thule Car Rack systems	1,748	5.0%	10.0%	5 years
Kingsley Enterprises	3,226	4.5%	10.0%	5 years
ARB Corporation (Australia)	8,031	6.5%	10.0%	5 years
<b>2013</b>				
Thule Car Rack systems	1,748	5.0%	10.0%	5 years
Kingsley Enterprises	3,226	4.5%	10.0%	5 years
ARB Corporation (Australia)	5,025	6.5%	10.0%	5 years

No reasonable change in any of the key assumptions would result in an impairment.

12. Payables	CONSOLIDATED	
	JUN 2014 (\$'000s)	JUN 2013 (\$'000s)
<b>Current</b>		
Trade payables	25,762	24,063
Other payables	4,440	4,159
	30,202	28,222

**Notes to the Financial Statements (continued)**  
 For the Year Ended 30 June 2014

	<b>CONSOLIDATED</b>	
	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>(\$'000s)</b>	<b>(\$'000s)</b>
<b>13. Other financial liabilities</b>		
<b>Current</b>		
Derivatives that are designated and effective as hedging instruments carried at fair value:		
Forward exchange contracts	<u>308</u>	<u>23</u>
<b>14. Provisions</b>		
<b>Current</b>		
Employee benefits	<u>9,528</u>	<u>8,738</u>
<b>Non-current</b>		
Employee benefits	<u>720</u>	<u>692</u>
<b>Total employee benefits</b>	<u>10,248</u>	<u>9,430</u>
<b>15. Contributed equity</b>		
<b>Issued and paid up capital</b>		
72,493,302 ordinary shares (2013: 72,481,302)	<u>46,758</u>	<u>46,618</u>

Fully paid ordinary shares carry one vote and carry the right to dividends.

	<b>CONSOLIDATED</b>		<b>CONSOLIDATED</b>	
	<b>JUN 2014</b>	<b>JUN 2013</b>	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>No. of shares</b>		<b>(\$'000s)</b>	<b>(\$'000s)</b>
<u>Movements during the year</u>				
Balance at the beginning of the financial year	<b>72,481,302</b>	72,481,302	<b>46,618</b>	46,618
Other shares issued	<b>12,000</b>	-	<b>140</b>	-
Balance at the end of the financial year	<u><b>72,493,302</b></u>	<u>72,481,302</u>	<u><b>46,758</b></u>	<u>46,618</u>

**Capital Management**

When managing capital, the Board monitors, with consideration of the domestic and international economic climates, the Group's debt and liquidity levels. The capital management objective is to maintain the dividend payment ratio, whilst generating cash for future growth. It is the Board's current intention to maintain a dividend payout ratio of between 40% to 60% of Net Profit after Tax, excluding any special dividends.

During 2014 the Company paid dividends of \$20,659,000 (2013: \$19,207,000).

**Notes to the Financial Statements (continued)**  
 For the Year Ended 30 June 2014

	Note	CONSOLIDATED	
		JUN 2014 (\$'000s)	JUN 2013 (\$'000s)
<b>16. Reserves and retained earnings</b>			
<b>Reserves</b>			
Capital profits		4,090	4,090
Foreign currency translation reserve		(1,684)	(189)
Cash flow hedge		(308)	(23)
		<u>2,098</u>	<u>3,878</u>
<b>Retained earnings</b>		<u>148,958</u>	<u>127,047</u>
<b>Capital Profits</b>			
Balance at the beginning and end of the financial year		<u>4,090</u>	<u>4,090</u>
Capital profits reserve reflects previously realised profits on sale of capital assets.			
<b>Foreign Currency Translation Reserve</b>			
Balance at the beginning of the financial year		(189)	(3,358)
Movement during the year		(1,495)	3,169
Balance at the end of the financial year		<u>(1,684)</u>	<u>(189)</u>
Foreign currency translation reserve reflects exchange differences on translation of foreign operations.			
<b>Cash Flow Hedge</b>			
Balance at the beginning of the financial year		(23)	(70)
Amount recognised in equity		(285)	47
Balance at the end of the financial year		<u>(308)</u>	<u>(23)</u>
Cash flow hedge reserve reflects the difference between the hedge contracts translated at the year end and contractual exchange rates.			
<b>Retained earnings</b>			
Balance at the beginning of the financial year		127,047	103,896
Net profit attributable to members of the parent entity		42,570	42,358
Dividends paid	6	(20,659)	(19,207)
Balance at the end of the financial year		<u>148,958</u>	<u>127,047</u>

Notes to the Financial Statements (continued)  
 For the Year Ended 30 June 2014

17. Parent entity information	COMPANY	
	JUN 2014 (\$'000s)	JUN 2013 (\$'000s)
Profit before income tax expense	54,410	61,814
Income tax expense	(13,365)	(14,772)
<b>Profit attributable to members of the parent entity</b>	<b>41,045</b>	<b>47,042</b>
<b>Total comprehensive income for the year attributable to members of the parent entity</b>	<b>40,760</b>	<b>47,089</b>
The Profit before income tax expense includes dividends received from subsidiaries of \$8,678,000 (2013: \$11,634,000) which are eliminated on consolidation.		
Current assets	139,633	139,629
Total assets	230,280	214,511
Current liabilities	36,869	40,881
Total liabilities	37,590	41,574
<b>Net assets</b>	<b>192,690</b>	<b>172,937</b>
<b>Equity</b>		
Contributed equity	46,758	46,618
Capital profits reserve	3,991	3,991
Cash flow hedge reserve	(308)	(23)
Retained profits	142,249	122,351
<b>Total equity</b>	<b>192,690</b>	<b>172,937</b>
<b>Capital expenditure commitments</b>		
Contracted, but not provided for and payable within one year	10,828	242
<b>18. Cash flow information</b>	<b>CONSOLIDATED</b>	
	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>(\$'000s)</b>	<b>(\$'000s)</b>
<b>(i) Reconciliation of Cash</b>		
Cash	38,835	43,764
<b>(ii) Reconciliations of the net profit after tax to the net cash flows from operations:</b>		
Net profit	42,570	42,358
Add/(less) items classified as Investing/financing activities: (Profit)/loss on disposal of non-current assets	(157)	(162)
Add/(less) non-cash items		
Depreciation and amortisation	7,402	6,449
Provision for impairment of receivables	(155)	(20)
Impact of foreign exchange	(528)	1,855
Net cash provided by operating activities before change in assets and liabilities	49,132	50,480
<b>Change in assets and liabilities</b>		
(Increase)/decrease in inventories	(11,715)	(7,858)
(Increase)/decrease in prepayments	(1,214)	18
(Increase)/decrease in other receivables	459	736
(Increase)/decrease in trade receivables	(3,211)	(747)
(Increase)/decrease in deferred tax asset	613	(32)
(Decrease)/increase in payables	1,980	3,043
(Decrease)/increase in other financial liabilities	285	(47)
(Decrease)/increase in provisions	818	1,090
(Decrease)/increase in income tax payable	(641)	490
Net cash flow from operating activities	36,506	47,173
<b>(iii) Credit stand-by arrangements and loan facilities are identified at Note 21.</b>		

**Notes to the Financial Statements (continued)**

For the Year Ended 30 June 2014

**19. Business combinations**

**Current Year**

During the year the consolidated entity purchased two retail stores in Australia: Welshpool in Western Australia (February 2014) and Darwin in Northern Territory (30 June 2014).

A summary of these aggregated transactions is:

	\$'000s
Total consideration paid	4,049

**Assets and liabilities acquired**

	Fair value at acquisition \$'000s
Assets and liabilities acquired	
Inventory	884
Plant and equipment	268
Deferred Tax Asset	46
Employee Entitlements	(155)
Net assets acquired	1,043
Goodwill	3,006

The goodwill on acquisition arises as a result of the reputations, employees and profitability of the businesses.

Goodwill is not deductible for tax purposes.

**Contribution since acquisition**

For the year ended 30 June 2014 the two retail stores contributed revenue of \$1,683,000 and a profit after tax of \$135,000 which is included within the consolidated profit for that period.

**Prior Year**

During the prior year the consolidated entity purchased two retail stores in Australia: Alice Springs in Northern Territory (July 2012) and Ballarat in Victoria (June 2013).

A summary of these aggregated transactions is:

	\$'000s
Total consideration paid	1,913

**Assets and liabilities acquired**

	Fair value at acquisition \$'000s
Assets and liabilities acquired	
Inventory	530
Plant and equipment	102
Deferred Tax Asset	5
Employee Entitlements	(15)
Net assets acquired	622
Goodwill	1,291

The goodwill on acquisition arises as a result of the reputations, employees and profitability of the businesses.

Goodwill is not deductible for tax purposes.

**Contribution since acquisition**

For the year ended 30 June 2013 the two retail stores contributed revenue of \$2,240,000 and a profit after tax of \$259,000 which is included within the consolidated profit for that period.

These acquisitions were for the business assets only and accordingly appropriate accounting records are not available to ascertain what the contribution to revenue and profits would have been if the acquisitions had been at the beginning of the reporting period.

**Notes to the Financial Statements (continued)**  
 For the Year Ended 30 June 2014

	<b>CONSOLIDATED</b>	
	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>(\$'000s)</b>	<b>(\$'000s)</b>
<b>20. Commitments and contingencies</b>		
<b>Operating lease commitments</b>		
All operating leases are property leases.		
Minimum lease payments		
Future operating lease rentals of property, not provided for and payable as follows:		
Not later than one year	5,847	5,399
Later than one year but not later than five years	12,732	13,435
Later than five years	620	1,137
	<u>19,199</u>	<u>19,971</u>
<b>Capital expenditure commitments</b>		
Contracted, but not provided for and payable within one year	<u>11,803</u>	<u>509</u>
<b>21. Financing arrangements</b>		
The consolidated entity has access to the following lines of credit:		
Total facilities available:		
Bank overdraft	500	500
Online facility	2,000	2,000
Lease guarantees	650	255
	<u>3,150</u>	<u>2,755</u>
Facilities utilised at balance date:		
Lease guarantees	417	255
	<u>417</u>	<u>255</u>
Facilities not utilised at balance date:		
Bank overdraft	500	500
Online facility	2,000	2,000
Lease guarantees	233	-
	<u>2,733</u>	<u>2,500</u>

**Bank overdraft**

The bank overdraft is subject to annual review. Following such review, the Bank retains the right at its discretion to review all of the terms and conditions of the facilities including without limitation all facility limits, fees, pricing, security and facility conditions. This facility was unused at 30 June 2014.

**Online facility**

This facility is used for the clearance of wages and was unused at 30 June 2014.

**Security & Conditions**

The above facilities are secured by a First Registered Company Charge over all assets and undertakings of the Company and its Australian controlled entities.

**22. Earnings per share**

	<b>CONSOLIDATED</b>	
	<b>JUN 2014</b>	<b>JUN 2013</b>
	<b>cents</b>	<b>cents</b>
Earnings per share (cents)	<u>58.7</u>	<u>58.4</u>
Weighted average number of ordinary shares used in the calculation of basic earnings per share	<u>72,485,445</u>	<u>72,481,302</u>

Diluted earnings per share do not differ from basic earnings per share and are therefore not separately disclosed.



**Notes to the Financial Statements (continued)**  
 For the Year Ended 30 June 2014

23. Auditor's remuneration	CONSOLIDATED	
	JUN 2014 (\$'000s)	JUN 2013 (\$'000s)
Remuneration of Pitcher Partners, the auditor of the parent entity for:		
- Auditing or reviewing the financial report	209	161
- Taxation services	20	32
- Other compliance and advisory services	5	12
Auditing or reviewing the financial report of subsidiaries		
- Remuneration of network firms of Pitcher Partners	30	23
- Remuneration of other non-related auditors	33	26
Total auditors' remuneration	<u>297</u>	<u>254</u>

**24. Controlled entities**

The consolidated financial statements include the financial statements of ARB Corporation Limited and its controlled entities listed below:

Parent entity	Country of Incorporation	JUN 2014	JUN 2013
		%	%
ARB Corporation Limited	Australia		
<b>Controlled entities</b>			
Air Locker, Inc.	United States of America	100	100
Kingsley Enterprises Pty Ltd	Australia	100	100
Off Road Accessories Ltd	Thailand	100	100
ARB Off Road Ltd	Thailand	100	100
ARB Europe s.r.o	Czech Republic	100	-

**25. Directors and executives**

**Details of Key Management Personnel**

R.G. Brown	Executive Chairman
A.H. Brown	Managing Director
J.R. Forsyth	Executive Director and Company Secretary
R.D. Fraser	Non-executive Director
E.E. Kulmar	Non-executive Director
A.P. Stott	Non-executive Director

Director and executive compensation by category	JUN 2014	JUN 2013
Short term employment benefits	1,118,846	1,123,974
Post employment benefits	112,103	91,500
	<u>1,230,949</u>	<u>1,215,474</u>

**26. Related party transactions**

**Directors**

The names of each person holding the position of Director of ARB Corporation Limited during the financial year are R.G. Brown, A.H. Brown, J.R. Forsyth, R.D. Fraser, E.E. Kulmar and A.P. Stott.

Apart from the details disclosed in this note, no Director has entered into a material contract with the Company or the economic entity since the end of the previous financial year and there were no material contracts involving Directors' interests subsisting at year end.

**Controlled entities**

Details of interests in the controlled entities, being wholly-owned subsidiary companies, are set out at Note 24. All transactions between the Company and its controlled entities have been eliminated on consolidation.

**Ultimate parent entity**

The immediate parent entity and ultimate parent entity is ARB Corporation Limited.

**Loans**

Loans from the Company to its overseas controlled entities are charged interest monthly at arm's length rates on the outstanding balance.

**Notes to the Financial Statements (continued)**  
 For the Year Ended 30 June 2014

**27. Segment information**

The major products/services from which the economic entity derived revenue during the year remained unchanged and were the design, manufacture, distribution and sale of motor vehicle accessories and light metal engineering works.

The reportable segments of the consolidated entity are based on geographical locations comprising operations in Australia, USA, Thailand and Europe.

**(a) Income Statement**

	<b>Australia (\$'000s)</b>	<b>USA (\$'000s)</b>	<b>Thailand (\$'000s)</b>	<b>Europe (\$'000s)</b>	<b>Eliminations (\$'000s)</b>	<b>Consolidated (\$'000s)</b>
<b>2014</b>						
<b>Segment revenue</b>						
Total segment revenue	301,472	31,358	39,281	1,343	(73,507)	299,947
Intersegmental revenues	(37,305)	-	(36,202)	-	73,507	-
<b>Segment revenue from external source</b>	<b>264,167</b>	<b>31,358</b>	<b>3,079</b>	<b>1,343</b>	<b>-</b>	<b>299,947</b>
Total segment result	41,396	2,171	7,846	(63)	(8,780)	42,570
Intersegmental eliminations	(8,780)	-	-	-	8,780	-
<b>Segment result from external source</b>	<b>32,616</b>	<b>2,171</b>	<b>7,846</b>	<b>(63)</b>	<b>-</b>	<b>42,570</b>
Items included within the segment result:						
Interest income	1,199	-	7	-	-	1,206
Depreciation and amortisation expense	5,893	100	1,401	8	-	7,402
Income tax expense	13,497	1,091	158	-	(25)	14,721
<b>2013</b>						
<b>Segment revenue</b>						
Total segment revenue	303,899	27,078	27,707	-	(64,175)	294,509
Intersegmental revenues	(39,055)	-	(25,120)	-	64,175	-
<b>Segment revenue from external source</b>	<b>264,844</b>	<b>27,078</b>	<b>2,587</b>	<b>-</b>	<b>-</b>	<b>294,509</b>
Total segment result	48,178	399	6,281	-	(12,500)	42,358
Intersegmental eliminations	(12,500)	-	-	-	12,500	-
<b>Segment result from external source</b>	<b>35,678</b>	<b>399</b>	<b>6,281</b>	<b>-</b>	<b>-</b>	<b>42,358</b>
Items included within the segment result:						
Interest income	1,161	-	7	-	-	1,168
Depreciation and amortisation expense	5,416	73	960	-	-	6,449
Income tax expense	15,259	228	120	-	-	15,607

**(b) Statement of Financial Position**

	<b>Australia (\$'000s)</b>	<b>USA (\$'000s)</b>	<b>Thailand (\$'000s)</b>	<b>Europe (\$'000s)</b>	<b>Eliminations (\$'000s)</b>	<b>Consolidated (\$'000s)</b>
<b>2014</b>						
Segment assets	240,874	14,544	32,738	3,664	(50,056)	241,764
Segment liabilities	46,790	8,457	14,647	3,680	(29,624)	43,950
Segment acquisition of property, plant, equipment and intangibles	19,612	261	1,078	209	-	21,160
<b>2013</b>						
Segment assets	219,858	12,595	30,290	-	(43,692)	219,051
Segment liabilities	46,385	8,496	12,536	-	(25,909)	41,508
Segment acquisition of property, plant, equipment and intangibles	10,194	41	7,744	-	-	17,979

**28. Subsequent events**

There has been no matter or circumstance, which has arisen since 30 June 2014 that has significantly affected or may significantly affect:

- (a) the operations, in financial years subsequent to 30 June 2014 of the consolidated entity,
- (b) the results of those operations, or
- (c) the state of affairs, in financial years subsequent to 30 June 2014 of the consolidated entity.

**Directors' Declaration**

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The Directors declare that the financial statements and notes set out on pages 16 to 40 are in accordance with the Corporations Act 2001:

- (a) Complying with Accounting Standards, and the Corporations Regulations 2001, and other mandatory professional reporting requirements;
- (b) Complying with International Financial Reporting Standards as indicated in Note 1; and
- (c) Give a true and fair view of the financial position of the consolidated entity as at 30 June 2014 and of its performance for the year ended on that date.

In the Directors' opinion there are reasonable grounds to believe that ARB Corporation Limited will be able to pay its debts as and when they become due and payable.

This declaration has been made after receiving the declarations required to be made to the Directors in accordance with sections 295A of the Corporations Act 2001 for the financial period ended 30 June 2014.

This declaration is made in accordance with a resolution of the Directors.



Roger G Brown  
Director



John R Forsyth  
Director

Melbourne, 20 August, 2014

**ARB CORPORATION LIMITED AND ITS CONTROLLED ENTITIES**  
**ABN 31 006 708 756**

**INDEPENDENT AUDITOR'S REPORT**

**TO THE MEMBERS OF ARB CORPORATION LIMITED**

**Report on the Financial Report**

We have audited the accompanying financial report of ARB Corporation Limited and its controlled entities, which comprises the consolidated statement of financial position as at 30 June 2014, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the consolidated entity comprising the company and the entities it controlled at the year's end or from time to time during the financial year.

*Directors' Responsibility for the Financial Report*

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error. In Note 1, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial statements comply with *International Financial Reporting Standards*.

*Auditor's Responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement in the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Independence*

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*.

### *Opinion*

In our opinion:

- (a) the financial report of ARB Corporation Limited is in accordance with the *Corporations Act 2001*, including:
  - (i) giving a true and fair view of the consolidated entity's financial position as at 30 June 2014 and of its performance for the year ended on that date; and
  - (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*; and
- (b) the consolidated financial report also complies with *International Financial Reporting Standards* as disclosed in Note 1.

### **Report on the Remuneration Report**

We have audited the Remuneration Report included in page 13 of the directors' report for the year ended 30 June 2014. The directors of the company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

### *Opinion*

In our opinion, the Remuneration Report of ARB Corporation Ltd for the year ended 30 June 2014 complies with section 300A of the *Corporations Act 2001*.



M J HARRISON  
Partner  
20 August 2014



PITCHER PARTNERS  
Melbourne

**ASX Additional Information**

Additional information required by the ASX Limited Listing Rules and not disclosed elsewhere in this report.

**SHAREHOLDINGS**

**Substantial Shareholders**

The number of shares to which substantial shareholders were entitled as listed in the Company's register of substantial shareholders at 31 July 2014 was:

Shareholder	Ordinary
Rogand Pty Ltd	<b>8,186,750</b>
Perpetual Limited	<b>7,029,403</b>
Aberdeen Asset Management Asia Limited	<b>5,954,219</b>
Bennelong Funds Management Group Pty Ltd	<b>4,513,141</b>

**Class of Shares and Voting Rights**

At 10 August 2014, there were 5,917 holders of the ordinary shares of the Company. The voting rights attaching to the ordinary shares are set out in the Company's Constitution.

**Distribution of shareholders (as at 10 August 2014):**

	Holders	%	Shares Held	%
1 - 1,000	2,610	44.11	1,318,060	1.82
1,001 - 5,000	2,339	39.53	5,901,973	8.14
5,001 - 10,000	535	9.04	3,906,847	5.39
10,001 - 100,000	400	6.76	9,452,103	13.04
100,001 or more	33	0.56	51,914,319	71.61
	<u>5,917</u>	<u>100.00</u>	<u>72,493,302</u>	<u>100.00</u>

The number of shareholders holding less than a marketable parcel at 10 August 2014 was 105.

**Twenty largest shareholders (as at 8 August 2014)**

Name of Holder	Number of ordinary shares held	% of issued ordinary shares held
BNP Paribas Noms Pty Ltd <DRP>	9,516,174	13.13
Rogand Pty Ltd	8,107,387	11.18
HSBC Custody Nominees (Australia) Limited	6,884,096	9.50
J P Morgan Nominees Australia Limited	5,726,507	7.90
National Nominees Limited	3,950,843	5.45
RBC Investor Services Australia Nominees Pty Limited <PI Pooled Account>	3,553,156	4.90
Citicorp Nominees Pty Ltd	2,404,725	3.32
Formax Pty Ltd (Reparar Account)	2,002,965	2.76
RBC Investor Services Australia Nominees Pty Limited <BKCust Account>	1,130,275	1.56
BKI Investment Company Limited	873,600	1.21
Citicorp Nominees Pty Ltd <Colonial First State Inv Account>	784,758	1.08
RBC Investor Services Australia Nominees Pty Limited <PIIC Account>	762,266	1.05
Milton Corporation Limited	744,741	1.03
Mrs Pamela Shirley Carpenter	598,888	0.83
Australian Foundation Investment Company Limited	583,224	0.80
Mr Gerard James Van Paassen (The Van Paassen Fam Account)	407,199	0.56
Mirrabooka Investments Limited	375,000	0.52
Illabarook Pty Ltd	350,000	0.48
HSBC Custody Nominees (Australia) Limited <NT-Comnwlth Super Corp Account>	347,517	0.48
Netwealth Investments Limited <Wrap Services Account>	276,943	0.38

The 20 largest shareholders hold 68.12% of the ordinary shares of the Company.

There is no current on market buy back of shares.