

Australia's most experienced magnetite producer



Annual General Meeting

13 May 2015

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Company Highlights

Most EXPERIENCED magnetite producer
 <u>48</u> years of operational experience at Savage River

✓ STRONG Safety Culture
 Over 1,700 days LTI free as at 31 March 2015

✓ LONG LIFE producer of PREMIUM iron ore pellets High quality ore reserves (~ 51% DTR) producing ~65%+ Fe BF pellets Supporting operations at Savage River beyond 2030

✓ **STRONG** balance sheet

\$144.2m cash and equivalents at Mar 2015, no debt

✓ Advanced GROWTH Project

Search for a quality equity partner in the Southdown Project continues

Established STRONG DIVIDEND pay-out

Commenced in 2011 and continued in 2014 Annual dividend yield of ~10% at current share prices







May 2015

1. Company Overview





1.3 Company Assets

Australia's Most Experienced Magnetite Producer

Savage River (100%)

Focusing on the fundamentals

Southdown Project (70%)

Searching for an equity partner

Quality assets in Tasmania and Western Australia.







1.5 2014 Financial Position - Consolidated

| Indicator | Dec 2014 AUD'000 | Dec 2013 AUD'000 | Difference AUD'000 | Variance% | Comments |
|----------------------------|---------------------|---------------------|-----------------------|-----------|--|
| Current Assets | 231,233 | 252,194 | -20,961 | -8% | Decrease of Cash, Receivables and Inventory |
| Non-current Assets | 397,016 | 541,933 | -144,917 | -27% | Impairment and capex increase |
| Total Assets | 628,249 | 794,127 | -165,878 | -21% | |
| Current Liabilities | 47,180 | 55,388 | -8,208 | -15% | Settlement of deferred consideration (current portion) |
| Non-current Liabilities | 45,868 | 70,264 | -24,396 | -35% | Settlement of deferred consideration (non-current portion) and increase of Decommissioning Provision |
| Total Liabilities | 93,048 | 125,652 | -32,604 | -26% | |
| Net Assets | 535,201 | 668,475 | -133,274 | -20% | Impairment and dividends |

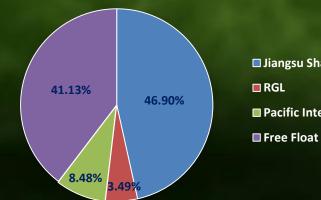


1.6 Company Snapshot

Capital Structure (A\$)

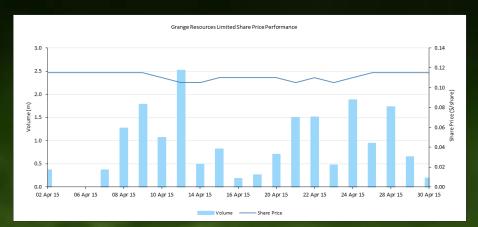
| Ordinary Shares on issue | 30 Apr 2015 | 1,157m | |
|--------------------------|-------------|---------|--|
| Share Price | 30 Apr 2015 | \$0.115 | |
| Market Capitalisation | 30 Apr 2015 | \$133m | |
| Cash and Term Deposits | 30 Apr 2015 | \$144m | |
| Loan | 30 Apr 2015 | • | |

Ownership Structure as at 27 January 2015



| Jiangsu Shagang |
|-----------------------|
| RGL |
| Pacific International |
| Free Float |
| |

Share Price and Volume



Research Coverage

- JP Morgan
- UBS
- Macquarie



1.7 Products at Tasmanian Operations



Iron Ore Pellet ~65% Fe



Magnetite Concentrate ~67% Fe



Direct Shipping Lump ~63% Fe



Direct Shipping Fines ~57% - ~ 61% Fe

Lower

Price

Slide 8

Higher





Higher

QUALITY

Lower

2. Performance at Tasmanian operations



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2.1 2014 Performance Highlights – Tasmania

Strong focus on safety Continued Lost Time Injury Free in 2014

Ore supply and head grade sustained despite major rockfall Successfully executed complex mine plans despite the major east wall failure in July 2014 and maintained high grade ore supply to deliver strong production.

Produced over 2.6 million tonnes of concentrate during 2014 ~14% above the budget tonnes and more than 0.7 million tonnes higher than 2013.

Sold in excess of 2.5 million tonnes of iron ore products at a fair market value Remained focused on building relationships with strategic customers rather than selling product to opportunistic buyers at a fair market price in a volatile market

Strong focus on cost control continues with C1 unit costs of under \$87 for 2014 Costs controlled month on month to deliver reduced C1 unit costs.

Continue to progressively invest in key capital projects Maintained focus on condition monitoring and preventative maintenance and only committing to critical value adding projects.









2.2 2014 PerformanceTasmanian Lead Indicators

| Indicator | Unit | 2014 | 2013 | Difference | Variance% | Comments |
|--|----------|-----------|-----------|------------|-----------|--|
| Lost Time Injuries | Case | 0 | 0 | | | No LTIs since June 2010 |
| Iron Ore Sales | Tonne | 2,501,996 | 1,899,286 | 602,710 | 31.7% | Higher production and sales |
| Average Price of Iron Ore Products | AUD/t | 118.77 | 147.99 | -29.22 | -19.7% | FOB Port Latta; Pellet sales price of AUD119.7/t, down 20% from 2013 |
| Sales Revenue | AUD '000 | 297,155 | 281,072 | 16,083 | 5.7% | |
| Statutory Profit/(Loss) (Consolidated) | AUD '000 | (110,164) | 21,830 | -131,994 | | Including AUD (207.3m) impairment and profit from deferred consideration AUD 20.8m |
| Operating Profit before Other Income/Expense | AUD '000 | 105,441 | 24,292 | 81,149 | 334% | 46% increase in Weight Recovery Better strip ratio Cost reduction initiatives |
| Cash Operating Costs | AUD/t | 86.51 | 119.94 | -33.43 | -27.9% | |



3. Southdown Project Achievements





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3.1 2014 Project Overview - Southdown

The Project continued on **reduced expenditure** while Grange seeks an equity partner for a strategic share in the Project

Existing tenure and approvals have been maintained with notable achievements including:

- Securing a 5 year extension of term to 2019 for Ministerial Statement 816;
- Completing a 5 year research program and closing out environmental approval conditions.
- **Project security has been enhanced** by continuing to build land tenure and access, including:
 - The Community Participation Agreement with the local aboriginal groups being finalised;
 - Negotiations concluding on accessing land for the proposed seawater desalination plant and related infrastructure.

Progressed studies relating to project engineering and further environmental permitting, including:

- Groundwater exploration which identified palaeo channels with potential to contribute to construction water supply;
- Extensive botanical surveys;

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Ongoing hydrogeological baseline studies.









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4. 2015 Work Objectives





4.1 Focus for 2015 — Tasmania

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Continued Safety Focus The release of the new 3 year strategic plan will continue to focus our people on safe work

Ore Supply from NP Stage 3A & blending with SD ore HG ore sources well developed to allow blending from North Pit and South Deposit

Autogenous Mill Shells replaced in 2015 and 2016 Strategic replacement allows a planned approach to upgrading concentrator output in order to produce up to 2.7MTPA run rate

Produce over 2.4 million tonnes of concentrate & pellets during 2015 Sustain high production run rate, despite down time for Mill Shell Changeout

Continued investment in Mine Development The next stage of North Pit cutback continues to prepare for ore supply in 2017

Strong focus on cost control required to achieve C1 unit costs Costs to be held at low rates despite Mill Shell replacements.

Continue to progressively invest in key capital projects Further development on condition monitoring and predictive maintenance and only committing to critical value adding projects.









4.2 2015 Indicators – Quarter 1

| | Result 2014 | Result 2015 Q1 | Result 2014 Q4 | Result 2014 Q1 |
|---|----------------|-------------------|-------------------|-------------------|
| Production | | | | |
| Concentrate (t '000) | 2,626 | 710 | 706 | 558 |
| Pellet (t '000) | 2,341 | 645 | 595 | 504 |
| | | | | |
| C1 Operational Cost (AUD/ t) | 87 | 71 | 78 | 105 |
| | | | | |
| Shipping and Sales | | | | |
| Total Iron Ore Product Sales (dmt) | 2,501,996 | 595,674 | 650,093 | 362,402 |
| Avg Realised Product Price (US\$/t FOB) | 107.34 | 78.73 | 91.34 | 138.82 |
| Avg Realised Exchange Rate (AUD:USD) | 0.9038 | 0.7930 | 0.8508 | 0.8913 |
| Avg Realised Product Price (A\$/t FOB) | 118.77 | 99.28 | 107.36 | 155.75 |

- Concentrate production reduction during the 70 day mill shell change out
- Sufficient concentrate stockpiles for sustained pellet production





4.3 LOM Strategies — Grow Reserves & Develop Multiple Mining Locations

North Pit

- High quality, long life resources
- Supporting operations beyond 2030

Centre Pit South

- Alternative reserve
- Modelling in progress to further develop reserve

South Deposit

- Defined reserve
- Supporting LOM tailings infrastructure construction

Long Plains

- Developing resources of ~107MT
- Potential addition to mine life



Total resources exceeding 390MT which support operations to beyond 2030





4.4 LOM Strategies— Developing Multiple Mining Locations



Reducing risk associated with a single pit operation



North Pit Production Stripping

Ore supply for 2015

North Pit Mine Development

East wall cut-back



South Deposit Mine Development

- Ore supply for 2015/16
- Provides ore <u>and</u> material for construction of South Deposit Tailings Storage Facility



4.5 LOM Strategies —Value Adding Downstream Infrastructure

Concentrator

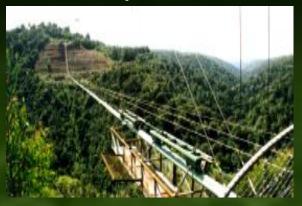


- Autogenous milling and magnetic separation process
- Progressing the phased upgrade of the original autogenous mills and associated infrastructure

Strategic Production Priorities

- Continuous improvement in product quality (via TQM processes)
- Construction of South Deposit Tailings Storage Facility

Pipeline



- 85km pipeline connecting Savage River to Port Latta
- Low cost mode of transportation using pipeline pumps and gravity fed technologies
- Naturally occurring properties of the slurry protect the pipeline and reduce sustaining capital and maintenance costs

Pellet Plant & Port



- Four furnace lines capable of producing ~2.4mtpa of iron ore pellets
- Dedicated port facility providing access to Panamax vessels (80k tonnes)

Strategic Production Priorities

- Develop market driven bulk production output capabilities (concentrate & pellets offering)
- Re-commission fifth furnace (ore availability)





4.6 Focusing on the fundamentals — Marketing & Pricing 2015

Referenced on Metal Bulletin Iron Ore Pellet Index

- Shagang Commitment
 - Long term FOB (Port Latta) contract to 2023
 - 1 million tonnes (+/- 10%) of iron ore pellets per year
- Secured 3 x 12 month agency agreements
 - Up to 1.2 million tonnes of iron ore pellet

Iron Ore Prices – (CFR China)



Our customers recognise the value of our premium product





4.7 Southdown Project Strategies 2015

We will continue the approaches adopted in 2014 into 2015, as we:

- Formulate valid alternate development model and seek to secure equity
- Seek partners for a strategic share of the Company's interest in the project





5. Recap





5.1 Grange — LOM Strategies Recapped

- Drive **operating costs down further** and sustain access to high grade ore
 - Provide high quality ore for blending from South Deposit
 - Continue investment in mine development progress next phase of North Pit development
- Continue to invest in process infrastructure
 - Complete works for installation of new autogeneous mills at Savage River
 - Progress implementation of South Deposit Tailings Storage
 Facility which is sufficient storage for the balance of life of mine
 - Complete the truck fleet rebuild
 - Seek partner for Southdown project
- Focus on capital management
 - Target growth opportunities to complement existing business







5.2 Focusing on the fundamentals

Our fundamentals are solid

- Experienced magnetite producer with a long life project close to the Asian market
- Producer of a high quality iron ore product (65%+ Fe) that receives a premium price
- Strong balance sheet
- Stable work force with minimal turnover
- Our people understand the intricacies of the business and are adding value

• We are taking action:

- Cost reduction initiatives in progress to achieve our priority goal of driving C1 costs lower
- Optimizing team structures and reduction in contractor levels
- Timing of capital projects continue to be rescheduled to align with effective condition monitoring and preventative maintenance management processes
- Application of technology to enhance and improve production performance



May 2015

Primary Contact

Primary Contact:

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Notes:

- A lower cut-off grade of 15% DTR was used in the calculation of both the Mineral Resources and Ore Reserves
- For details of Resources and Reserves, refer ASX announcement 26-Feb-2015



