



INVESTOR DAY

17 November 2015

Geoff Horth, CEO

PRESENTATION CONTENT



- INTRODUCTION GEOFF HORTH, CEO
- NEW ZEALAND MARK CALLANDER, CHIEF EXECUTIVE NZ
- AUSTRALIA SCOTT CARTER, CHIEF OPERATING OFFICER





Mark Callander

Chief Executive - NZ





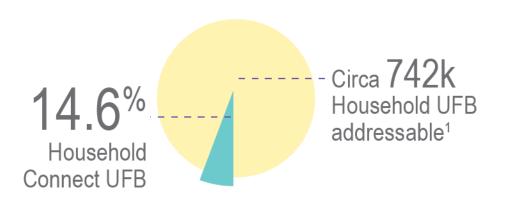
CONSUMER



CONSUMER MARKET



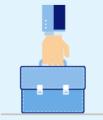




THE SWEETSPOT?

Data Hungry Households





Families with kids

Young Professionals (owner occupied homes)

Approx. 614k Households

BRAND POSITIONING



| | COMPETITIVE STRATEGY | PRICING STRATEGY | SEGMENT OF FOCUS | NEED MET |
|-----------|------------------------|---------------------|---------------------------------|----------------------|
| slingshot | Customer Intimacy | Beat the Market | Middle NZ Families | Support & Control |
| © orcon• | Product Leadership | Meet the Market | Early Adopters | Status & Being First |
| flip | Operational Efficiency | Value | Deal Seeking Digital Natives | Ease & Affordability |

SLINGSHOT – ALWAYS EVOLVING



Great broadband for data hungry families. Backed with great kiwi service.





Bundling Mobile

Driving Value

Experience

ORCON - BEST PERFORMING BROADBAND



The geek's choice. New Zealand's fibre experts.









Unlimited

True high speed

Targeted Growth

First Mover Advantage

FLIP - AN ONLINE SUCCESS STORY



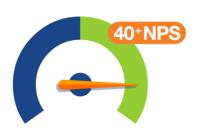
Great deals for the savvy bargain hunter. Awesome self-service.



Online Sales

6%
76%





Price Leadership

Sales Leadership

Digital Engagement

Satisfaction



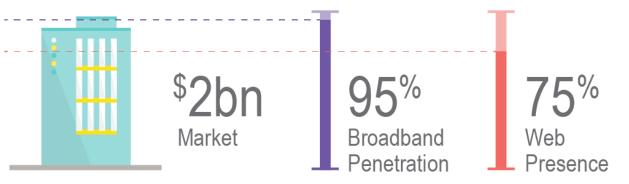


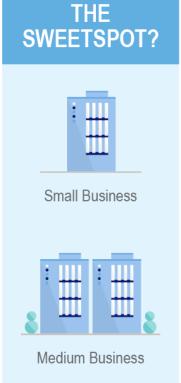
BUSINESS

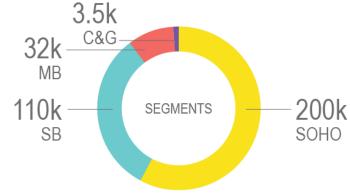


BUSINESS MARKET









POSITIONING & MODELS







Business Class, Direct



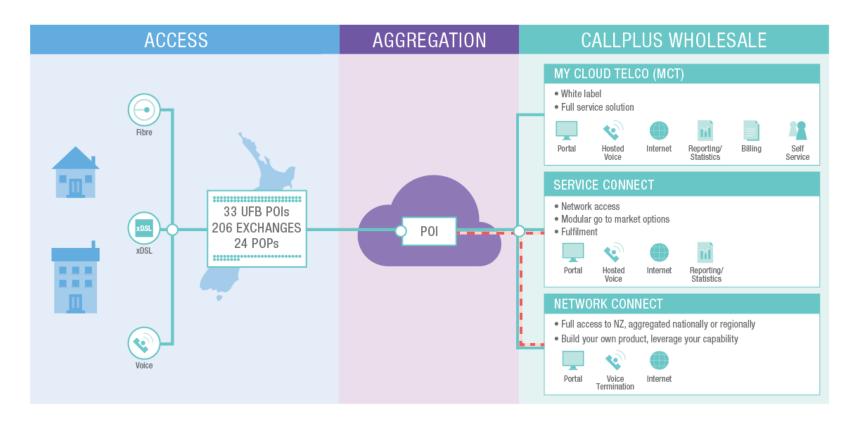


Distribution, Indirect



WHOLESALE STRATEGY









PRIORITIES - NZ



PRIORITIES



- Leverage the consumer multi-brand strategy to maximise market share
- Lead the industry in digital experience
- Focus on the 'unloved' business market segments with smart IP solutions
- Drive new Wholesale opportunities created by a UFB world
- Own the challenger market, always!





Scott Carter

Chief Operating Officer



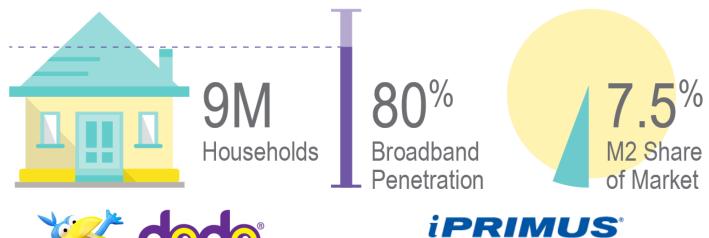


CONSUMER



CONSUMER BRAND POSITIONING







For all of us

Value Seeker

Connect & Save

Families, Professional Couples

Affordable broadband and NBN for families with multiple devices all conducting data-hungry activities

EASY TO CHOOSE











UNIQUE PROMOTIONS DRIVING DEMAND











EASY TO BUY









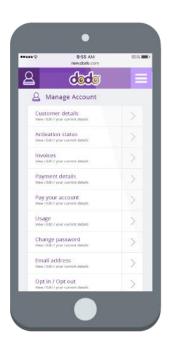
Contact Centre Kiosk Online

EASY TO CONNECT









One Call to Connect Live Chat Online

IPRIMUS – FOR ALL OF US





EASY TO CHOOSE











BUSINESS



BUSINESS BRAND POSITIONING



Positioning: Small Business Experts

Market: approx. 750k business, 2-20 employees

Average Telco: 3 Voice Lines + Data (Basic)

Characteristics:

- Average 1-2 sites per business
- Confused about Telco, want easy to understand solutions
- Saving money is important, but so is improving their business
- Information gathering predominantly online
- Prefer to transact through trusted advisors (face to face)



EASY TO CHOOSE







EASY TO BUY









Commander Centre

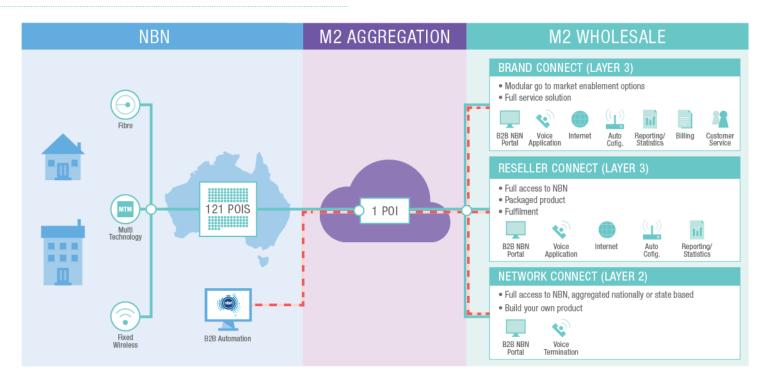


Online



WHOLESALE 2.0 – NBN CONNECT





NBN CONNECT – THE AUSTRALIAN









PRIORITIES - AUSTRALIA



PRIORITIES





EASY TO CHOOSE

- Simple Plans
- Great Value
- Unique Bundle



EASY TO BUY

- Online
- Contact Centre
- Kiosk
- Channel



EASY TO CONNECT

- Live Chat
- Apps
- Self Help
- Contact Centre







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