

2 December 2015

## **Freelancer Limited**

**UK Roadshow Presentation** 

Matt Barrie Chief Executive Officer



# ASX

FREELANCER LIMITED

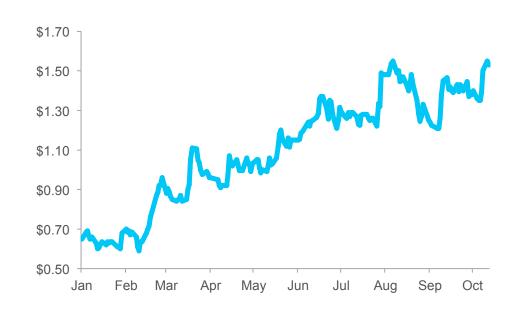


## **Freelancer Limited (ASX: FLN)**

#### Key market statistics

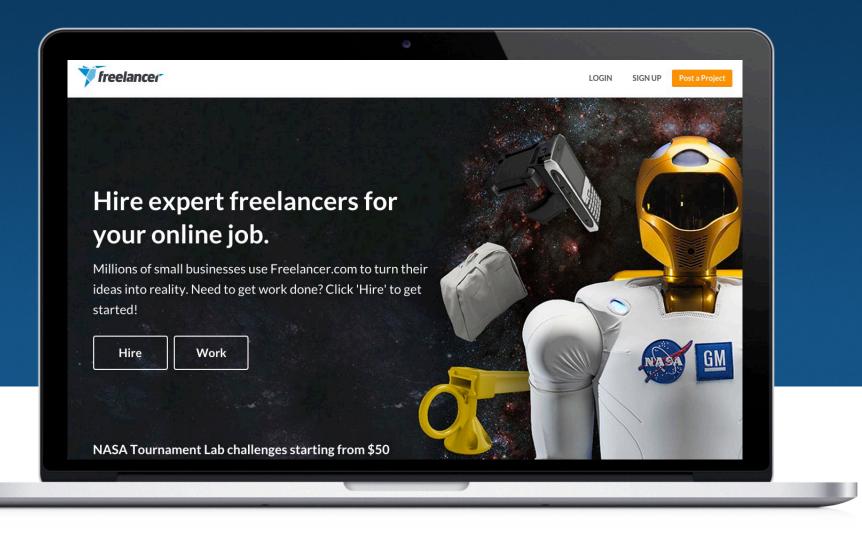
ASX code	FLN
Listing price (15 November 2013)	A\$0.50
Share price (1 December 2015)	A\$1.73
Market capitalisation (1 December 2015)	A\$781 million

#### Share Price Chart (2015 YTD)









9,016,279

Projects & Contests Posted

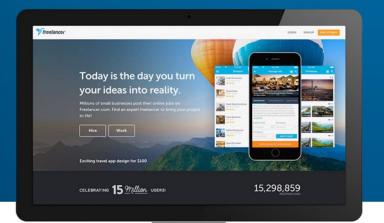
17,369,201

**Registered Users** 

## \$2,984,068,875 USD

All time Projects & Contests Posted Value

# Freelancer owns Escrow.com The world's #1 company for secure online payments





## Freelancer.com

#1 Online Services Marketplace Over **US\$2.9 billion** in projects posted

### Escrow.com

#1 for Secure Online Payments Over **US\$2.7 billion** in secured transactions

Freelancer Limited
COMPANY OVERVIEW

Freelancer.com is changing the global dynamics in the marketplace for people

"160 million jobs, or about 11% of the projected 1.46 billion services jobs worldwide, could in theory be carried out remotely, barring any constraints in supply" \*

<sup>7</sup> \* McKinsey Global Institute, The Emerging Global Labor Market, Part I: The Demand for Offshore Talent in Services.

We help small businesses, startups and entrepreneurs turn that spark of an idea into reality.



Design of a digital counting wristband for \$220 We are changing lives in the developing world by providing opportunity and income.





After two years I've been doing really well on Freelancer.com. The earnings are very good and now I have a lot of respect among my friends and family members. Thanks Freelancer for everything!

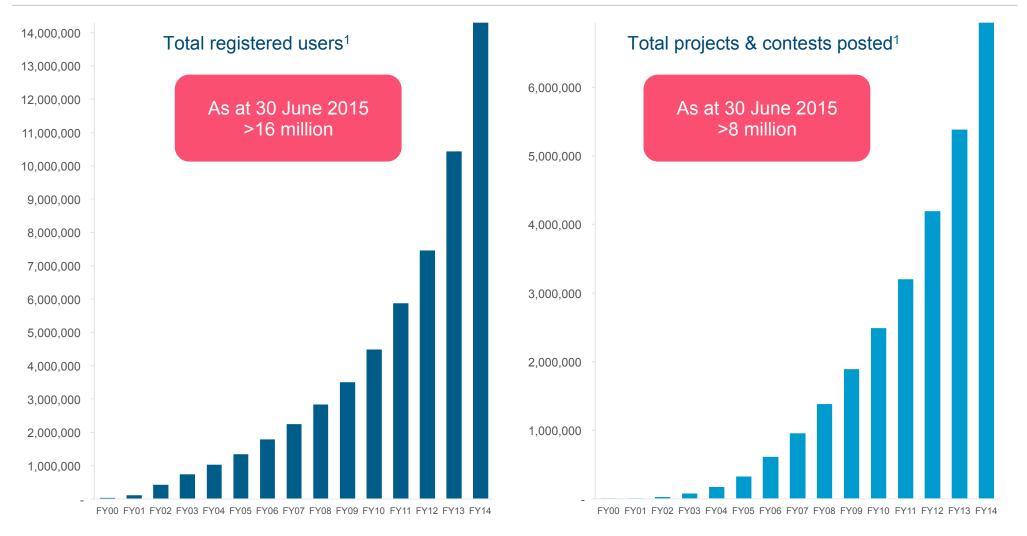
Shahzaib S. Graphic Designer Karachi, Pakistan

★ ★ ★ ★
4.9 / 5.0 rating, 67 reviews



## **Continued exceptional marketplace growth (demand)**

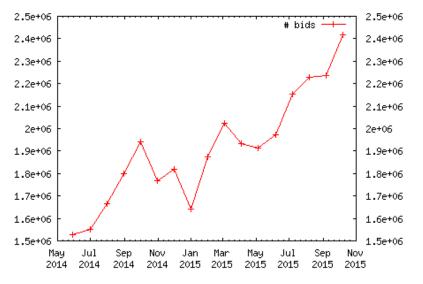
Exceptional growth in registered users, and significant acceleration of growth in projects and contests posted



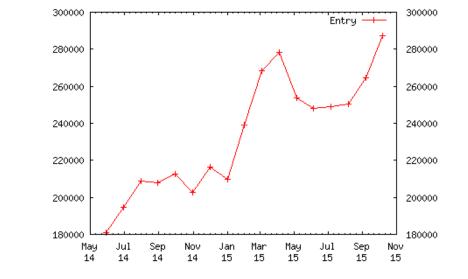
1. Number of user accounts, and projects/contests posted in the Freelancer marketplace as at 30 June 2015. User, project and contest data includes all users and projects from acquired marketplaces. Prior to 2009, all data is from acquired marketplaces.



## **Outstanding growth in marketplace liquidity (supply)**

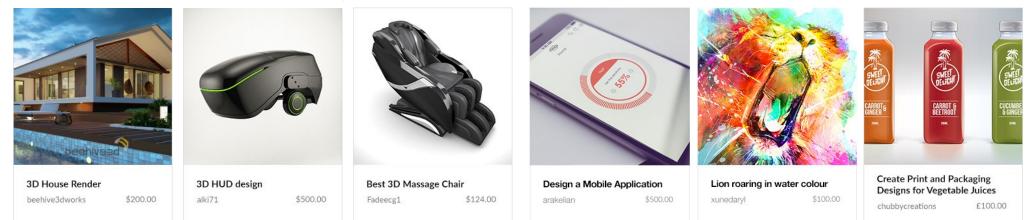


#### Number of bids on projects



#### **Actual completed projects**

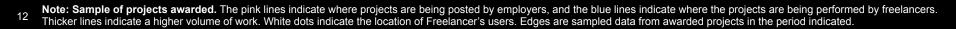






#### Number of entries in contests

## Freelancer's Online Economy in 2013





## Freelancer's Online Economy in 2014

Note: Sample of projects awarded. The pink lines indicate where projects are being posted by employers, and the blue lines indicate where the projects are being performed by freelancers. Thicker lines indicate a higher volume of work. White dots indicate the location of Freelancer's users. Edges are sampled data from awarded projects in the period indicated.



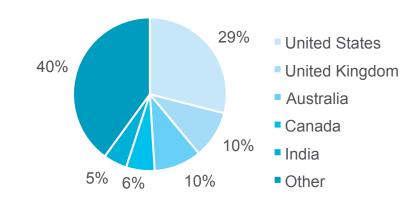
## Freelancer's Online Economy in 2015

14 Note: Sample of projects awarded. The pink lines indicate where projects are being posted by employers, and the blue lines indicate where the projects are being performed by freelancers. Thicker lines indicate a higher volume of work. White dots indicate the location of Freelancer's users. Edges are sampled data from awarded projects in the period indicated.



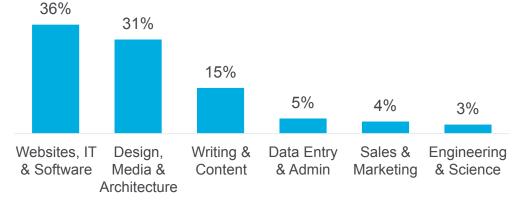
## **Marketplace dynamics**

"Every job, every country, every language, every currency, at any time"

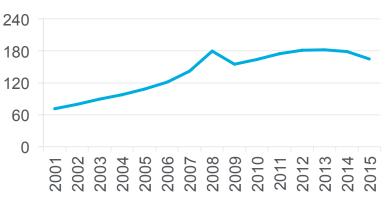


#### Top country sources for completed projects in 1H15<sup>1</sup>





- c.850 job categories as diverse as Aerospace Engineering, Biotechnology, Sales, Manufacturing, Mechanical Engineering, etc.
- c.100 categories of local jobs launched in 1H15
- Complexity & sophistication growing year by year
- Average completed project US\$159 in 1H15<sup>3</sup>



Average Completed Project Value (US\$)

Based on the number of good projects posted (a subset of total projects posted) in the Freelancer Marketplace in 1H15.

2. Based on the value of project payments in the Freelancer Marketplace in 1H15.

3. Value is better described as "average completed budget value" as over payments are not included in this calculation and this figure is an under estimate of true average project value.



## Global, and growing

#### **44 Regional Websites**

North America	Europe	Asia Pacific
United States	United Kingdom	🖾 Australia
	European Union	New Zealand
Canada	France	Hong Kong
🔀 Jamaica	Germany	Bangladesh
Latin America	Greece	🍱 India
Argentina	Portugal	Indonesia
🔯 Brazil	💶 Spain	<ul><li>Japan</li></ul>
🛏 Chile	🛏 Czech Republic	💷 Malaysia
📕 Colombia	Sweden Sweden	Pakistan
📕 Ecuador	🔚 Iceland	Phillipines
Mexico	Italy	P.R. China
Peru	Netherlands	Singapore
a Uruguay	🔯 Turkey	🚍 Thailand
	Poland	South Korea
Africa	Romania	
🔚 South Africa	🔳 Russia	
	📃 Ukraine	
	🔚 Norway	

#### 34 Supported Languages

#### Languages

Afrikaans Bahasa Indonesia Bahasa Malaysia বাংলা Català Čeština Dansk Deutsch ελληνικά English Español Suomi Filipino Français हनि्द Magyar Italiano

日本語 한국어 Norsk-Bokmål Nederlands Polskia Português Română русский язы Shqip Slovene Svenska Kiswahili Thai Türkçe Tiếng Việt українська мова 中文(简体)

#### **20 Supported Currencies**

#### Currencies

USD	CLP	NZD
AUD	JMD	PHP
CAD	IDR	PLN
EUR	MXN	SGD
GBP	SEK	BRL
HKD	JPY	ZAR
INR	MYR	

#### 24x7x365 Multilingual Support Team



## **Revenue model**

Freelancer's revenue is generated from users posting jobs – as a project (outsourcing) or a contest (crowdsourcing)

- For employers it's free to post a project, free to review bids, free to talk and review samples -0-3% project commissions paid by employers when a project is awarded and accepted
- For freelancers it's free to view projects posted, free to bid on projects, free to talk to employers and provide samples of work
  - 3-10% project commissions paid by freelancers when a project is awarded and accepted
- Membership plans range from US\$0.99 to US\$199.95 a month, and provide additional features and benefits in addition to varied commission rates



• Other value added services include project upgrades, crowdsourcing contests and upgrades, bid upgrades, transaction fees, certification fees and advertising



**Freelancer Limited** 

# **INDUSTRY DRIVERS**

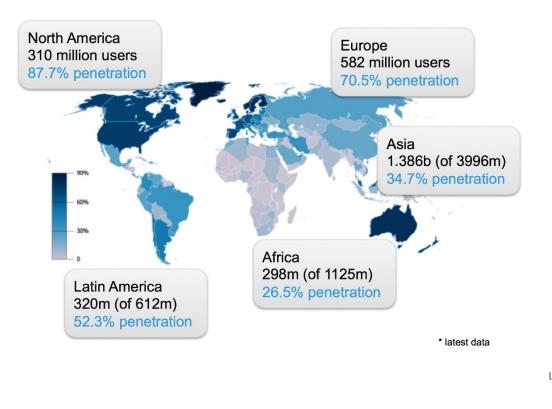
The other 60% of the world's population are about to join the Internet.



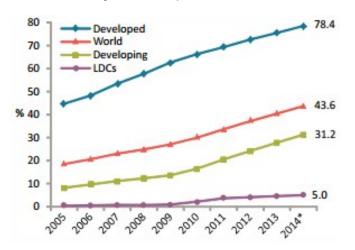
## lt's 2015

#### The other four billion are connecting at a tremendous pace

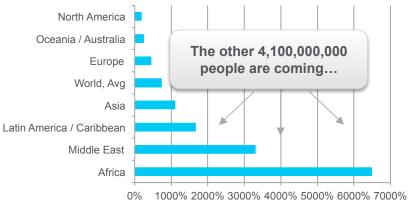
World population<sup>1</sup>: 7,144,000,000
 Number on the Internet<sup>2</sup>: 3,035,749,340 (42.3%)



#### Internet Users by Development Level 2005-2014E



#### Worldwide Internet Growth 2000-14<sup>2</sup>



1. Source: United Nations

2. Source: Internet World Stats (June 2014)



## Developing world self-educating to raise socio-economic status

The wealth of human knowledge is available online

• The other 4 billion people live on \$10 a day or less



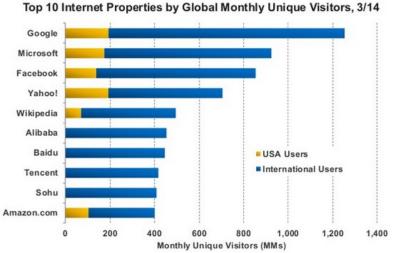
- The first thing they are looking to do online is raise their socio-economic status
- But it's never been easier to learn a trade
  - The wealth of human knowledge is available online
  - A revolution is also occurring in online education: Coursera, Udacity, Khan Academy, edX

### 

- The other 4 billion are rapidly self educating
- \$10 per day to \$10 an hour+

2. Source: International Telecommunications Union, ICT Facts and Figures 2013; CNNIC, 31 December 2012.

#### 86% of users of top 10 US sites are already foreign<sup>1</sup>



#### Twice as many Chinese on the Internet as Americans<sup>2</sup>

Rank	Country	2008-2012 Internet User Adds (MMs)	2012 Internet Users (MMs)	Y/Y Growth	Population Penetration
1	China	264	564	10%	42%
2	India	88	137	26	11
3	Indonesia	39	55	58	23
4	Iran	35	42	205	55
5	Russia	33	70	6	49
6	Nigeria	31	48	15	30
7	Philippines	28	34	32	35
8	Brazil	27	88	6	45
9	Mexico	19	42	9	37
10	USA	18	244	3	78
11	Argentina	17	28	57	68
12	Egypt	17	30	11	38
13	Colombia	14	25	39	54
14	Turkey	13	35	17	47
15	Vietnam	12	31	7	35
	Top 15	654	1,473	15%	34%
	World	902	2,406	8%	34%



Source: comScore Global, 8/11.

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## NEED AN AWESOME DESIGN? HIRE ME.

Read more



@firethreedesigns



#### **Crame Velasquez**

Setting your brand on fire!

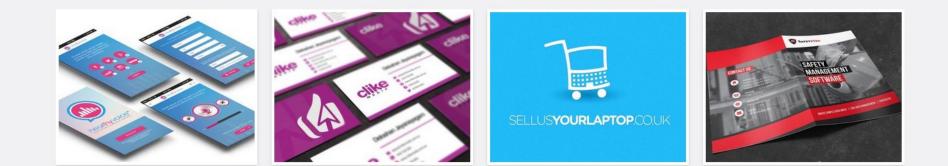
I'm first and foremost a follower of Jesus, a son, a husband, a father, and a graphic designer.

I've been providing services here in Freelancer since 2010 and it was here that I met great clients who kept on getting back to me. Some of them even hired me to be a regular employee even though we are not living in the same side of the world. I guess they love my work.

If you need an awesome design for your logo, website, mobile and web app, infographic, brochure, flyer, business cards, etc., I'm more than happy to work with you.

\$ 25 USD/hr
4.9 \*\*\*\*\* 75 Reviews
5 7.4
81% Jobs Completed
100% On Budget
98% On Time
22% Repeat Hire Rate

Hire Me



## Software is eating the world

"We are in the middle of a dramatic and broad technological and economic shift in which software companies are poised to take over large swathes of the economy"<sup>1</sup>

- Every industry is being disrupted rapidly, and becoming dominated by software companies
- White collar job functions are all headed to software, and moving into the cloud









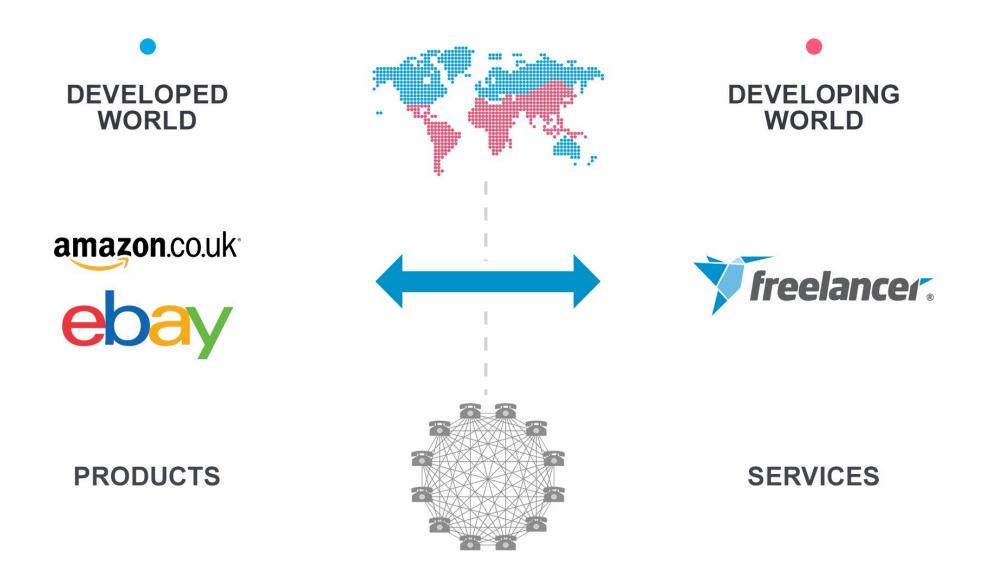
1. Marc Andreessen, Wall Street Journal, Why Software is Eating the World, 20 August 2011.

#### Advertising





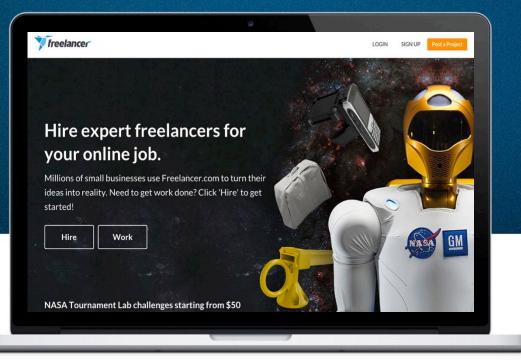
## The world is repeating itself 20 years later



**Freelancer Limited** 

# **BEAUTIFUL PRODUCT**

# BEAUTIFUL PRODUCT









\$50.00

\$1,000.00

Yggdrasil full color tattoo

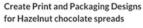


I need some Graphic Design for chosing color for studio design

Sahir75



\$300.00



midget



Design a Logo for Safe Harbor Finance & Insurance gustavosaffo \$50.00



Design Sublimation Shirt for our





Design a Box for my Skin Care product mediatenerife \$200.00



Hot labels madlabcreative

£100.00



Architectural design and 3d renders of Hotels and Shopping Center

\$538.00

\$150.00

headplate



Design a Logo for a Nightclub Event MyPrints \$147.00



Identity Logo for Kuenchenfinder.ch





Design a Website Mockup for a stylish bespoke fashion brand

succinct

Habitus

\$500.00



Logo and full company identity package for supertaxi

\$490.00





Create Print and Packaging Designs for Eliquid Bottle & Label

HallidayBooks

\$150.00



Create a packaging design and label for fruit company

\$120.00

\$312.00

madartboard



Do some 3D Modelling for an office refurbishment for a dynamic small non-profit

lauraburlea



New Book Cover for Ecosynomics: The Science of Abundance!



Album Tango Electronic



#### DESIGN A FLYER AND WINNER GETS ONGOING WORK

LuisEduarte



\$300.00

Design a Brochure for Car Wash jauger78 \$100.00



## Sliding Puzzle App Design for \$40

 Bids
 Avg Bid (AUD)
 Project Budget (AUD)

 19
 \$95
 \$10 - \$30

#### **Project Description:**

I have a simple iPhone puzzle app that I need to redesign. To start with, I am looking for a re-design for the main two scenes of the app.

The game is called 15 sliding puzzle, it is a simple puzzle where the player slide blocks until they finish the game. The two screens that need to be re-designed are attached.

- Deliverables should be in psd file format compatible with Photoshop CS5
- Resolution should be: 1080x1920 pixels.
- All screen ui components should be in separate layers, and easy to extract.
- Additional image resources can also be included separately (e.g. background image, etc.).
- Also all art work should be your of your own creation or you have the right to re-distribute them, otherwise I'll not be able to accept it.
- Creative work will be rewarded.

Experience with photoshop and mobile apps design is required for this simple project. If you can provide evidence for previous similar experience that will be an advantage.

#### Skills required:

Graphic Design, Photoshop, User Experience Design, User Interface / IA

Additional Files: Screen2.png Screen1.png







Sliding Puzz By adelita27	le App design	US\$40
<b>()</b> 1.9k	<b>0</b> <sup>4</sup> <sub>0</sub> 1	<b>¥</b> 14



## **Website for Fresh Futures for \$200**

PERMIT AND A DESCRIPTION OF A DESCRIPTIO

 Bids
 Avg Bid (AUD)
 Project Budget (AUD)

 36
 \$174
 \$30 - \$250

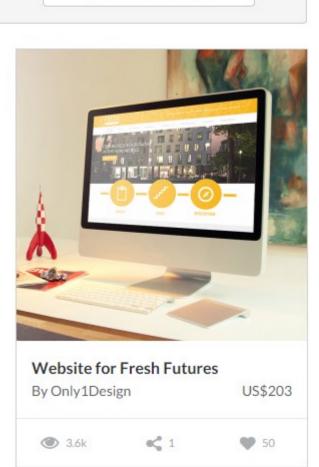
#### **Project Description:**

Fresh Futures requires a website design of its existing page. We need only 3 - 5 pages to be created and designed. All colours and decisions have been made. You will be required to provide us with all files and photos at the end of the project and work with us until your images have been uploaded and design has finished.

#### Skills required:

Graphic Design, User Interface / IA, Website Design

Post a Project like this



COMPLETED



Ð

## **Design of a Travel Pouch for \$166**

 Bids
 Avg Bid (USD)
 Project Budget (USD)

 44
 \$77
 \$30 - \$250

#### **Project Description:**

I need to have an existing product redesigned aesthetically. Some product details:

Material: Nylon diamond fabric + mesh Size: - Large: 17.5"W\*12.75"H\*3.25"D - Medium: 13.75"W\*9.75"H\*3"D - Small: 11"W\*6.75"H\*3"D Handles: PP webbing, 2.5W\*20L CM Closure: #5 nylon zipper with two pullers

See the attached photos for examples. Please include your experience as it relates to product design, CAD, and original pieces you've created.

#### Skills required:

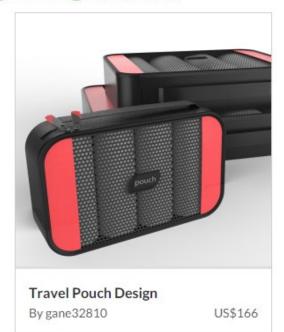
CAD/CAM, Illustration, Photoshop, Product Design

Additional Files: pc2.JPG pc1.JPG pc3.JPG pc4.JPG

#### Post a Project like this

COMPLETED

#### About the employer: \*\*\*\* 5.0 (3 Reviews) = VERIFIED (\* (\* 2010))



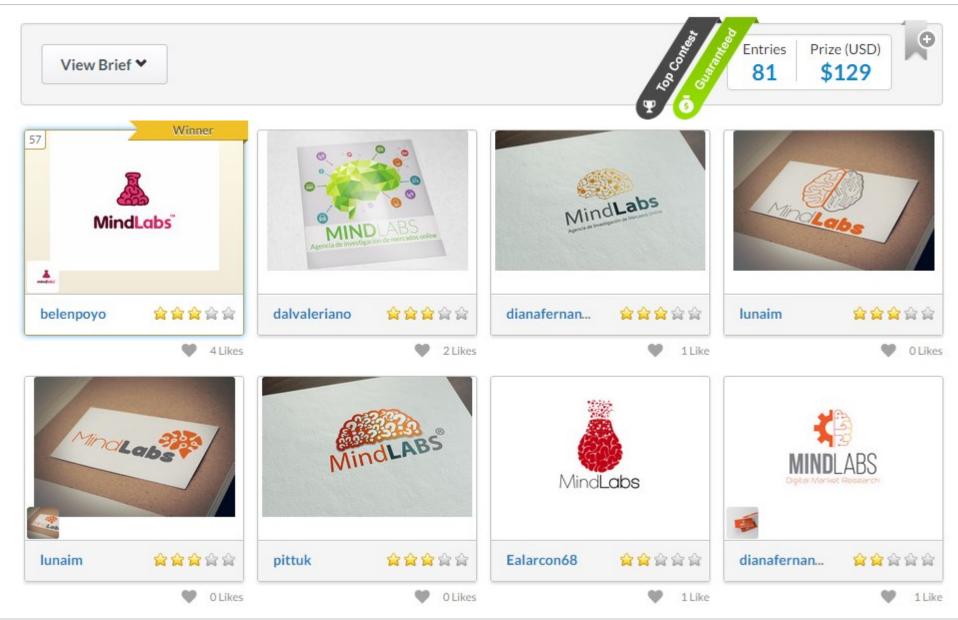
C 0

🔘 3.2k

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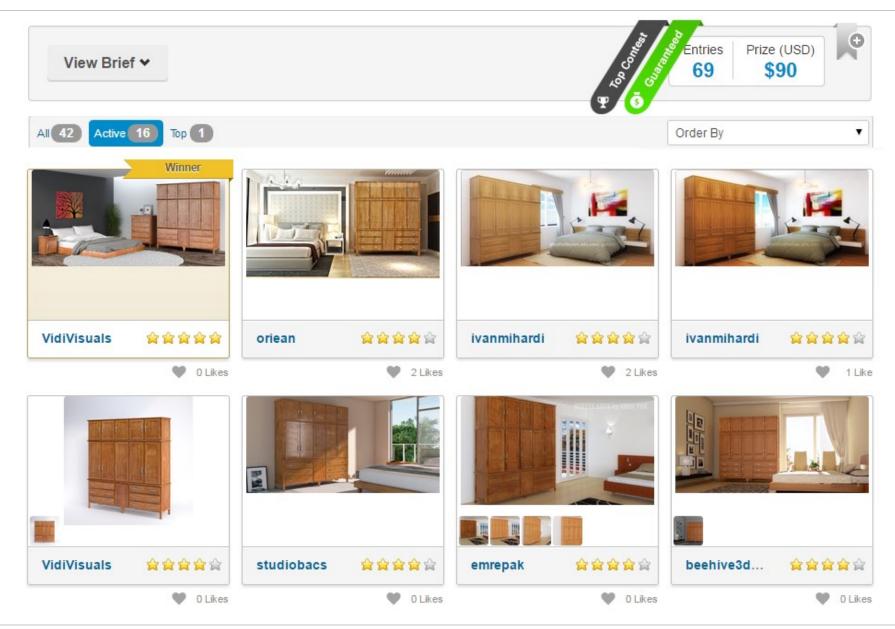


## Logo design for a consulting firm for \$129





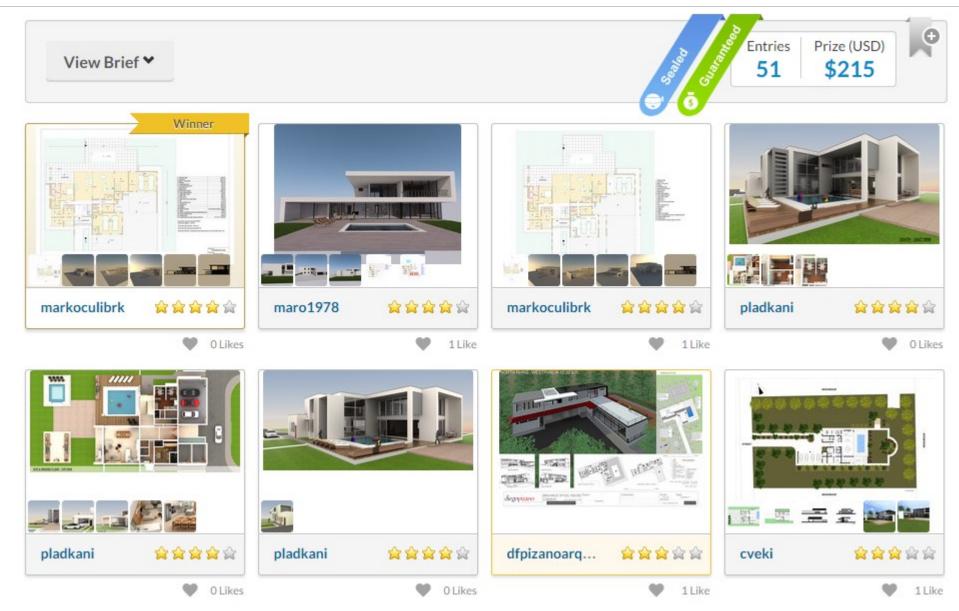
## **Ambient 3D Modelling of a Wardrobe for \$90**







## **Design a contemporary (Bauhaus style) home for \$215**





## Floor plans & rendering for \$215





1. Enterance lobby	15.35 m2
2. Living room	43.70 m2
3. Kitchen + Dining room	48.37 m2
4. Staircase	9.36 m2
5. Housekeeping room	2.25 m2
<ol><li>Loundry and ironing room</li></ol>	8.35 m2
7. Guest tollet-WC	1.96 m2
8. Storage room	4.48 m2
9. Guest matser bedroom	20.65 m2
10. Guest master bathroom	11.95 m2
11. Guest walk in closet	5.30 m2
12. Office room 1	8.90 m2
13. Office room 2	8.90 m2
14. Server room with a small kitchen	15.56 m2
15. WC	3.10 m2
16. Play room/Party room	23.24 m2
17. Swiming pool	32.00 m2
18. Garage 1	34.32 m2
19. Garage 2	50.64 mJ
20. Place for bicycles	5.31m2 area included in garage 2
21. Waste	3.68 m2
22. Place for the gardening furniture and gardening tools	13.35 m2
23. House connetizion room	4.57 m2
24. Covered proch	40.38 m2
25. Covered area for dry get in/ get out of the car	51.77 m2 + 41.90 m2

Ground floor rooms total net area 235.99m2 Ground floor hallways 14.02 m2

Ground floor total living area 250.01 m2

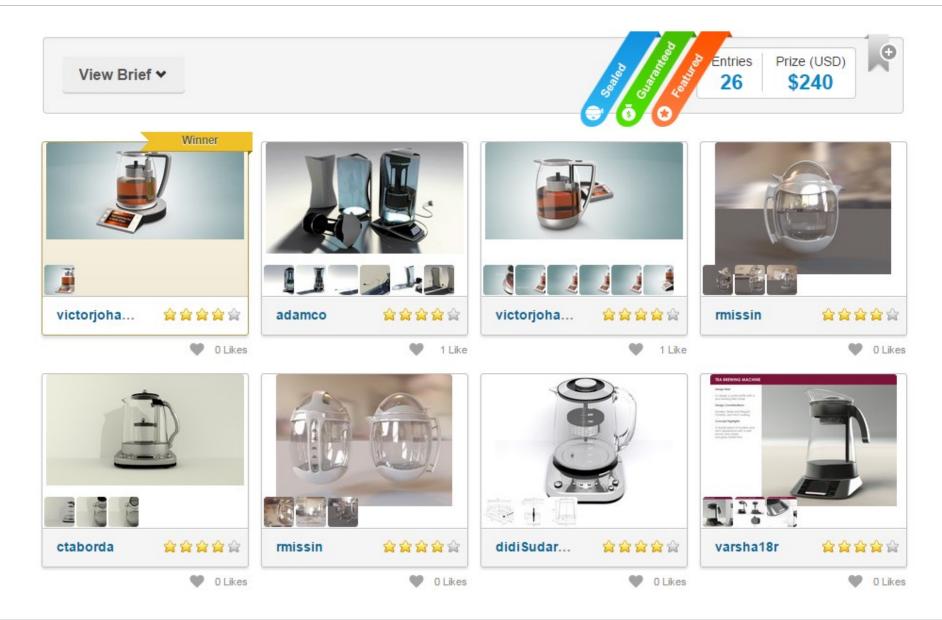
Ground floor total living gross area 288.22 m2

Ground floor total area ( covered porch and covered area for cars not included ) 402.13 m2

Drawing Name Contemporary house Drawing Status Staggered floor

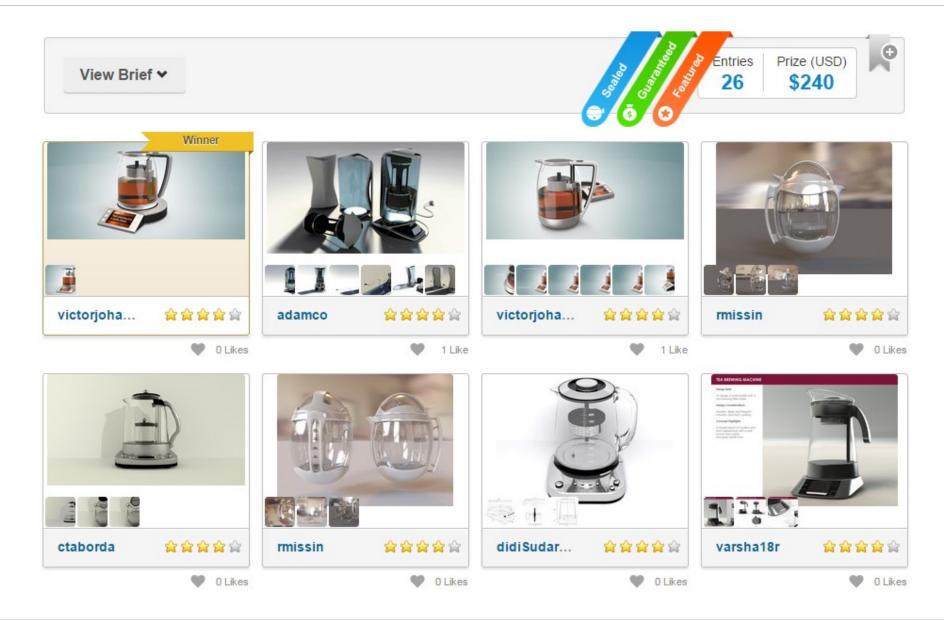
Drawing Scale 1 100

## **Industrial Design of a Water Kettle for \$240**





#### **Industrial Design of a Water Kettle for \$240**



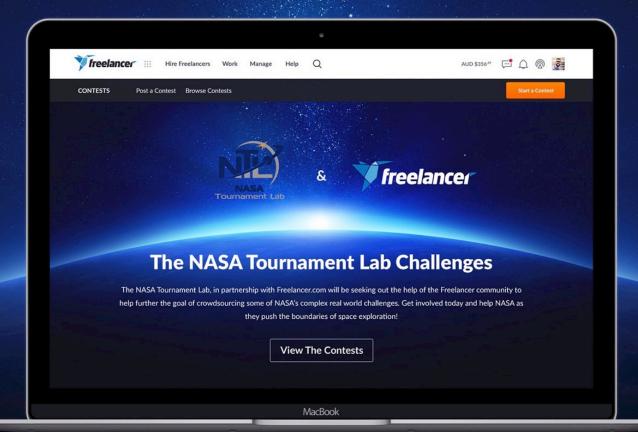






### **NASA** partners with Freelancer

Crowdsourcing solutions to complex problems faced by the astronauts on the International Space Station



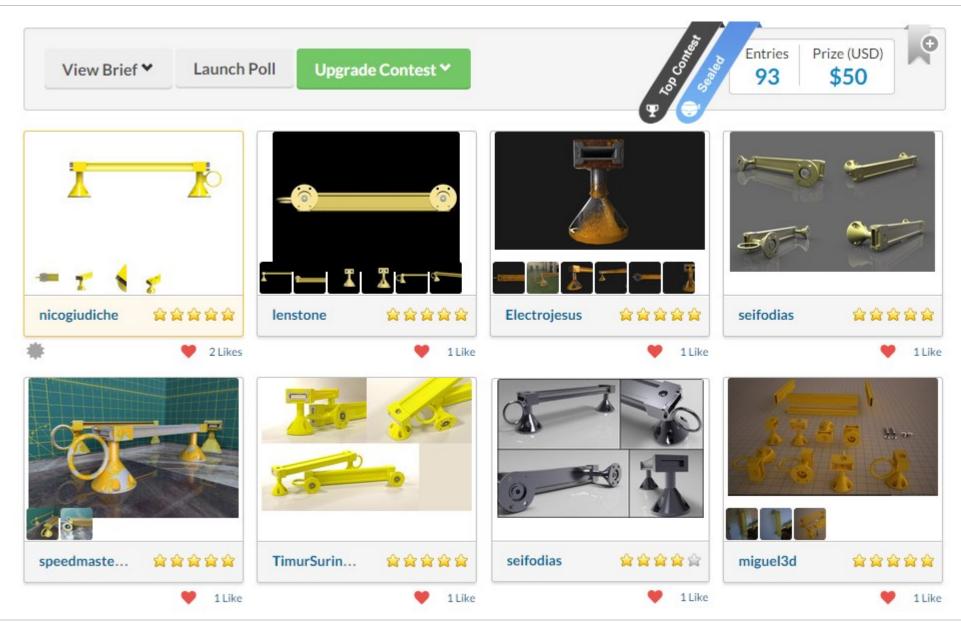
3D model of flashlight for NASA: \$50 To be used by robotic astronaut on the International Space Station



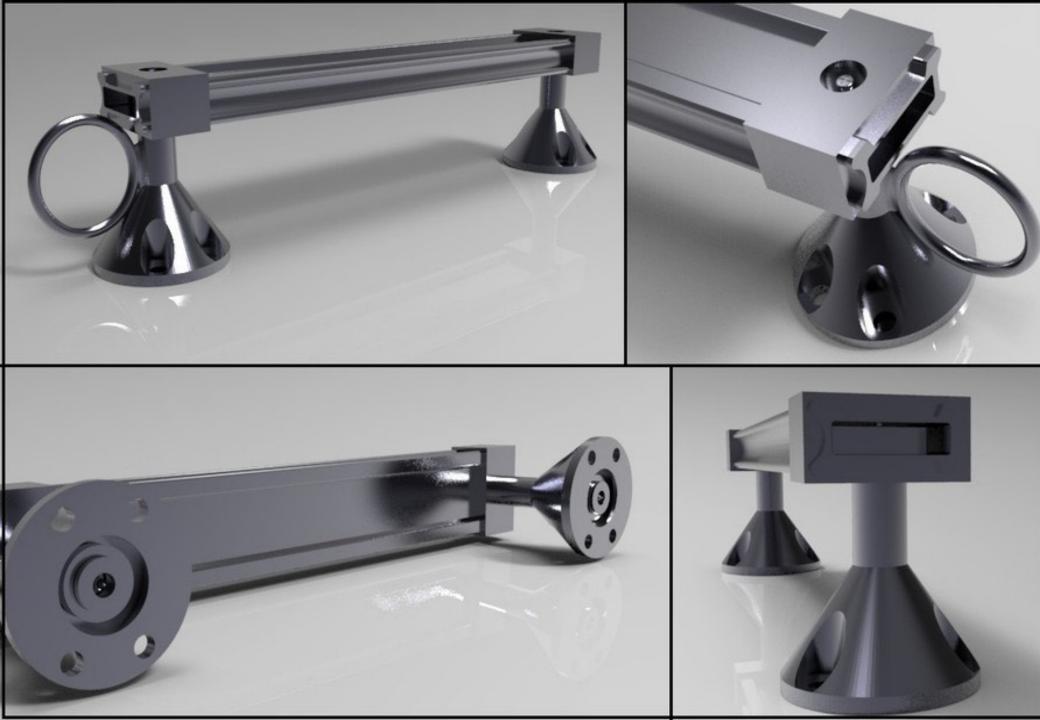




#### 3D Model of a Handrail for an EVA Spacewalk for NASA for \$50





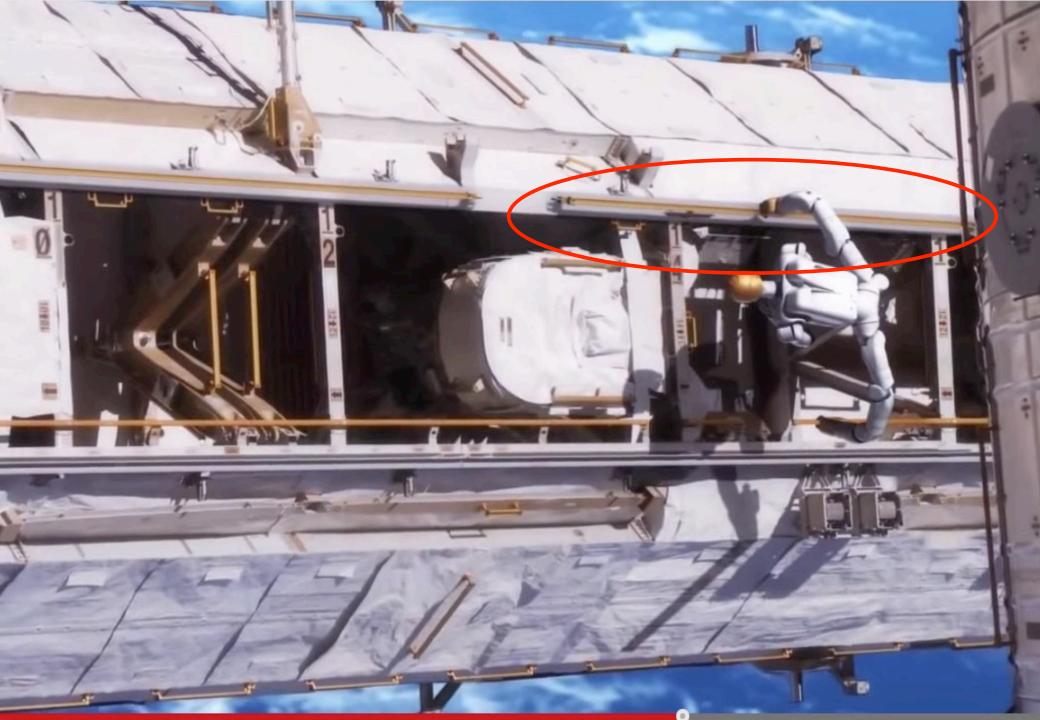


Robonaut 2 delivered February 2011 to ISS.

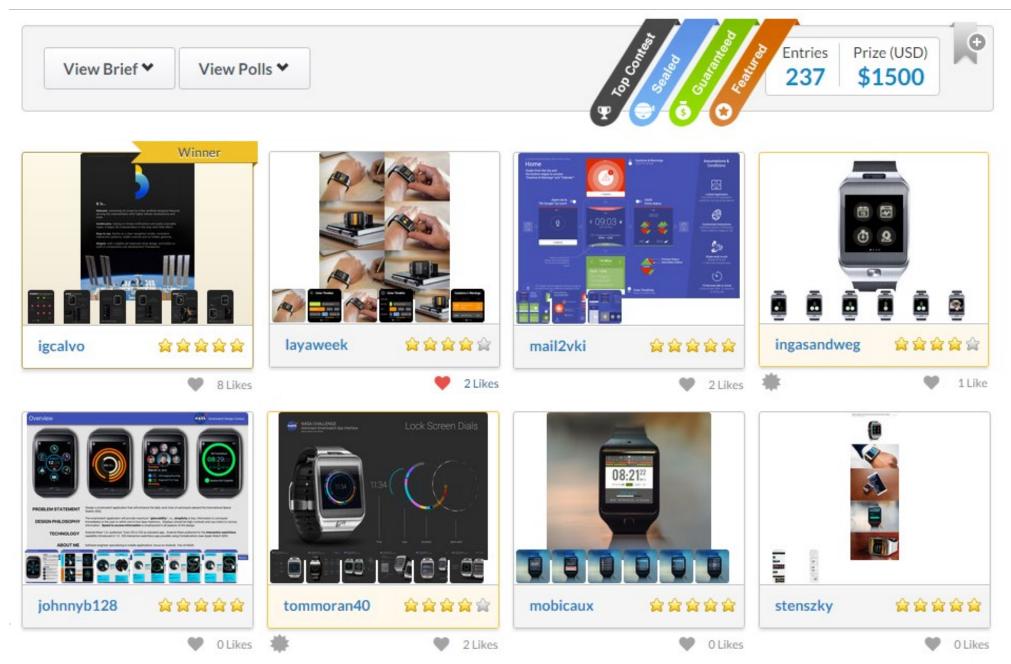
PORI

Pictured here with Zero-G leg upgrade which will climb using external handrails.

ST THE REAL



#### NASA Challenge: Astronaut Smartwatch App Interface Design



**START//** Architecture A simple, predictable information architecture Notification could deep-link to any screen, depending App Launcher Notifion their configuration. Only one link is shown, for cations readability purposes. A10. Timeline lournal A30. Set Timer Alert A40. Timelines





At any moment, a crewmember can pinch the display: This common zoom gesture maps to a high-level Timelines Overview. From there, they can see what other crewmembers are doing now and in the near future.

All crewmembers and ISS mission roles are listed in the Overview. Each one is associated to their immediate events, making it easy to see what everybody's doing at a

Tapping any role row will simply go back to the main Timeline view, loaded with the events of the selected role. Let's see what's in store for the MCC Coordinator today!



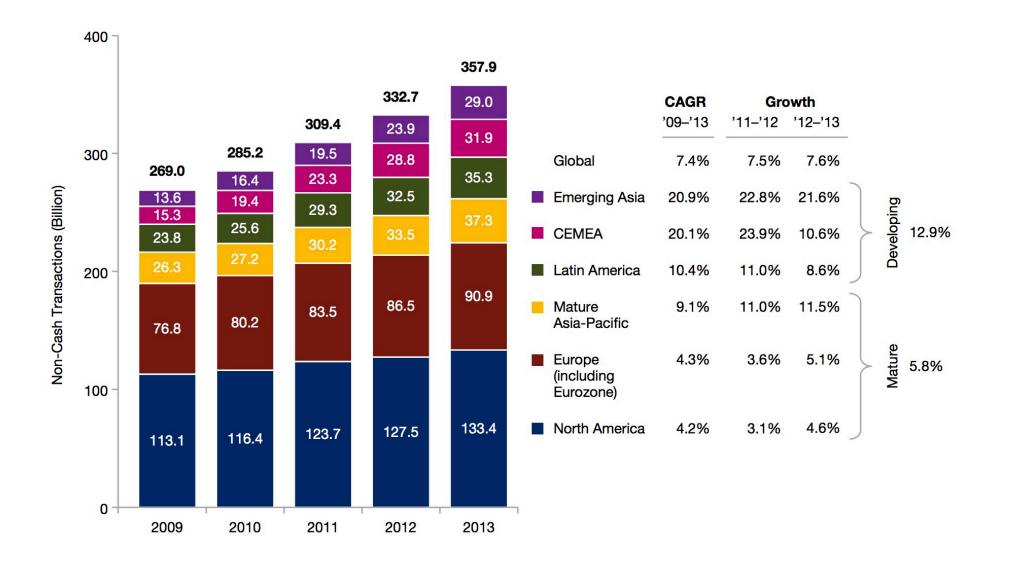
A40// Timelines Overview



Freelancer Limited
ESCROW.COM

## The opportunity in global non-cash payments is large

#### 357.9 billion non-cash payment transactions in 2013 (+7.6%)



Source: World Payments Report 2015 (Capgemini, Royal Bank of Scotland - Capgemini Financial Services Analysis, 2015; ECB Statistical Data Warehouse, 2013 figures released September 2014; Bank for International Settlements Red Book, 2013 figures released December 2014; Country's Central Bank Annual Reports, 2013)

50



## But while there is also a large amount of innovation in payments...





-005 k

19205 OHM

4116

CHOCK 20004

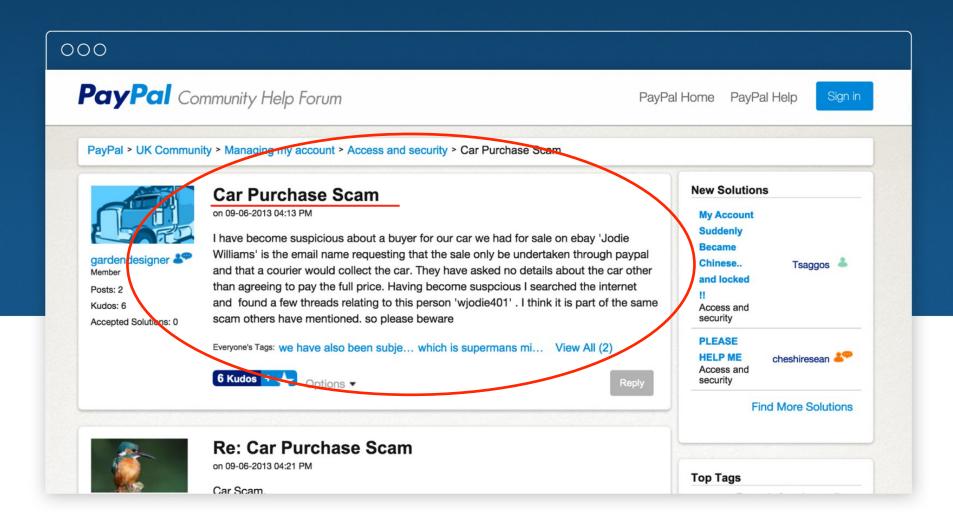
and and a second second

**88** 

## Most of it revolves around trying to buy a cup of coffee...

# Rather than selling anything of real value, like a car.

### You wouldn't sell your car with PayPal



### In fact, eBay doesn't think so either: "Important: Only use Escrow.com"

0					
eoay Shop by -	Search	All Categories	- Search	Advance	
Home > Help Topics > Payment & ship	ping > Paying for items > Using escrow services				
Help					
Browse help	Search the Help pages		Country		
Searching & researching	(Does not search for items or products)	ithods'	Search	Tips	
Bidding & buying	Using escrow services for eBay Motors vehicle	purchases Co	ontact us		
▶ Selling & seller fees			lave a question? We	can	
✓ Payment & shipping	Use caution when considering an escrow service Adding escrow to a vehicle listing		Contact us		
Paying for items	The escrow process				
Receiving payment	International escrow services approved by sBay				
Packing & shipping items					
▶ Feedback	Important: Only use Escrow.com.		sk eBay members		
Membership & account	Using Escrow.com can help keep buyers and sellers safe from use Escrow.com, they collect the money from the buyer and he buyer and seller agree that the terms of the sale have been me	old it until the	Get help from other eBay members. Visit the Answer Centre to post a question.		
eBay glossary	parties are satisfied, Escrow.com sends the payment to the se is licensed and regulated company, and the only escrow servic used for eBay transactions.	eller. Escrow.com	service to post a ques		
eBay acronyms A-Z index	Escrow is available for any purchase, but typically is used for e	Bay Motors	Related Help topics		

### Escrow.com – the world's #1 provider of secure online payments



More than US\$2,700,000,000 of transactions protected

#### Escrow.com

The world's #1 freelancing & crowdsourcing marketplace adds the world's #1 provider of online secure payments

#### Financials

- Licensed, bonded & certified, processed over US\$2.7 billion in secured transactions to date
- FY14 gross payment volume of US\$320 million, net revenue US\$5m and EBITDA of US\$1.2m<sup>1,2</sup>
- As at 18 November 2015, Escrow.com's off-balance sheet trust accounts had balances >US\$30 million

#### History

- Founded in 1999 by Fidelity National Financial, a Fortune 500 company and the United States' largest provider of commercial and residential mortgage and diversified services
- From 1999 to 2000 received US\$40m in investment from Softbank, The Chase Manhattan Group, Pacific Century Cyberworks (PCCW), VerticalNet, Inc., Micro General Corporation & Madison Securities
- In 2002, after the first dot-com crash, Fidelity exited the business, merging Escrow.com into iLumen
- In 2004, Escrow.com was purchased by a private investor
- In 2015, Freelancer.com acquired Escrow.com effective 1 November

#### **Operating strategy**

- Will continue to run as a stand alone business, aggressively reinvesting for growth
- Large synergies with Freelancer's core offerings

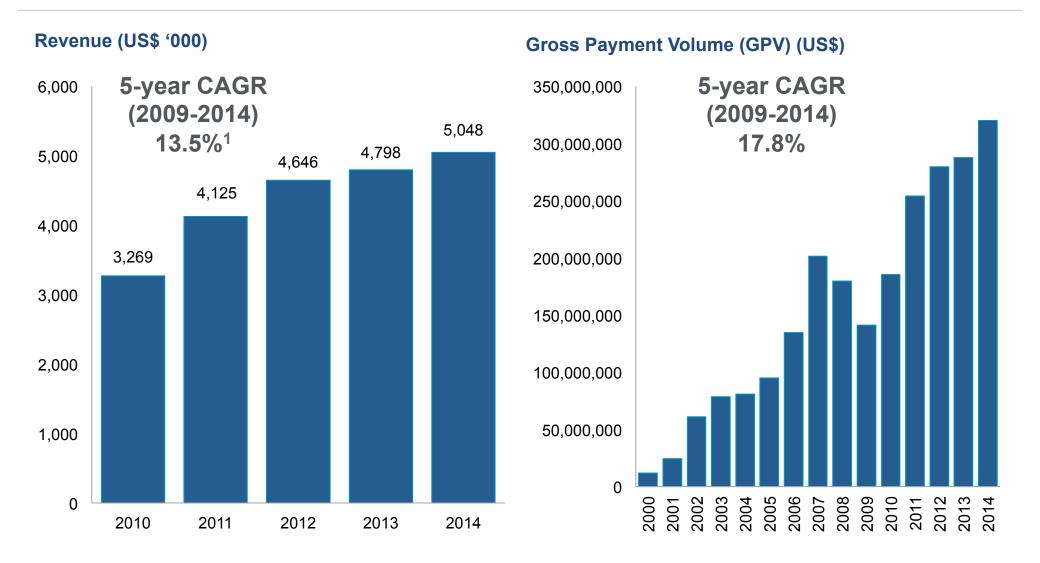
<sup>&</sup>lt;sup>57</sup> <sup>2</sup> After taking control, Freelancer has reviewed historical (unaudited) GPV volume and found that it was materially higher than the US\$265m disclosed prior to acquisition (actual: US\$320m) Revenue and EBITDA for FY14 are unchanged at US\$5.0m and US\$1.2m respectively.



<sup>&</sup>lt;sup>1</sup> Calendar year financial years, GPV defined as all cash inflows into Escrow.com bank accounts

#### **Escrow.com** historical financial performance

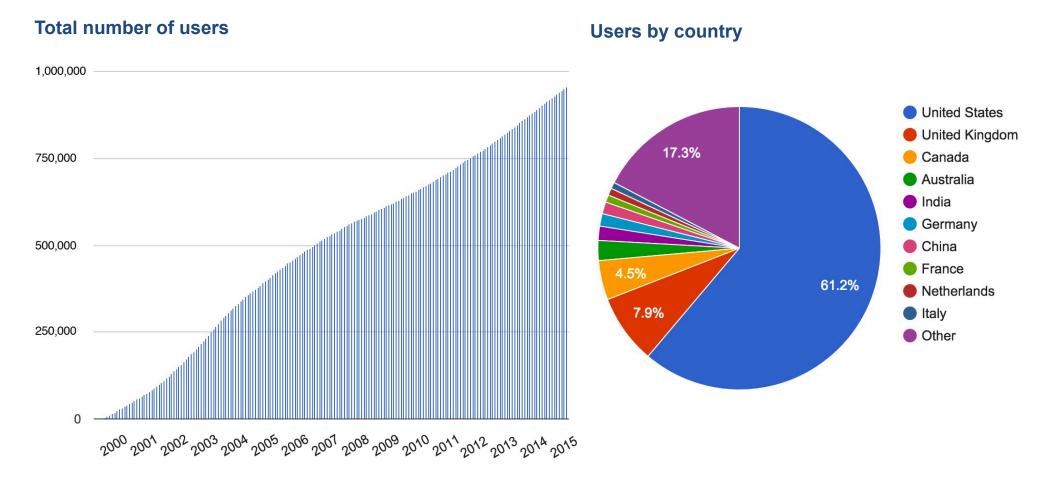
Freelancer will be building on a sixteen year track record of growth in Gross Payment Volume and Revenue





#### **Escrow.com historical user growth**

Almost 1 million users with solid demographics from mostly high income OECD nations



• An exceptionally high quality user base of ~1 million users with high transaction value



**Escrow.com** is the only licensed, bonded & audited secure online solution that protects both the buyer and the seller with a simple, 5-step trust process



of the transaction, which includes a description of the merchandise, sale price, number of days for the buyers inspection, and any shipping information

available payment options. Escrow.com verifies the payment. Processing time varies by payment method.

the seller is authorized to ship merchandise to the buyer and submit tracking information. Escrow.com verifies that the buyer receives the shipment.

### of days for merchandise

inspection and the option

to accept or reject the

merchandise;

merchandise or expiration of inspection period, Escrow.com pays the seller by the method selected by the seller. The transaction is them complete.

#### **Escrow.com** is used to secure a wide range of transaction types



Domains

Websites



Antiques



Consultants

Boats



**Heavy Equipment** 



Legal Services





RVs



**Computer Equipment** 



**Classic Cars** 



**IT Services** 



Wholesale Goods



Jewellery



Contractors



Copyrights



**Musical Instruments** 



Motorcycles



**Refurbished Equipment** 



Electronics



Auction Items

### Escrow.com is easy to use



#### How to Protect High-Cost eBay Transactions with Escrow.com

Escrow.com, eBay's official escrow service, makes it more comfortable for an eBay buyer to proceed with transactions over \$2000, which is the upper limit for PayPal buyer protection. Buyers gain peace of mind by using escrow because they know the transaction will be completed securely and easily.

As a new user, you or your buyer must register to use the service. When you



Escrow.com secures transactions from \$100 to \$10,000,000+

## Transact in US Dollars or Euros



1975 Piper PA-23-250 securely sold through Escrow.com



2004 Fountain 38 LX securely sold through Escrow.com



2003 Ferrari Enzo securely sold through Escrow.com

Escrow.com makes import / export simple

No more expensive & complicated letters of credit



## Industrial & heavy equipment sold through Escrow.com

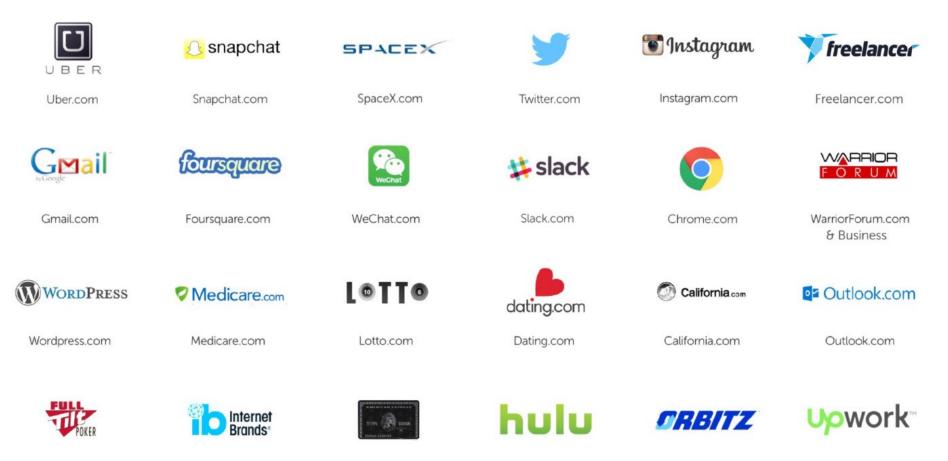


#### 2014 FANUC Industrial Robot

2006 Caterpillar D5N Dozer

### Where the Internet is Bought and Sold

Some domain names and businesses sold through Escrow.com



FullTilt.com

InternetBrands.com

Centurion.com

Hulu.com

Orbitz.com

Upwork.com



Escrow.com protects the sale of jewellery and fine art including the purchase of Andy Warhol's Queen Elizabeth Suite Service contracts such as holiday rentals and repairing a roof are also facilitated by Escrow.com



### **Notable Partners**

Escrow.com has become the recommended transaction settlement service of many of the top names in eCommerce



## Escrow.com protects all domain names auctioned on GoDaddy worth over \$5,000

000		
CoDaddy Help	👤 HELLO	×
Help/ GoDaddy Auctions/ Understanding Go Daddy Auctions Payment Transactions GODADDY AUCTIONS HELP	Check system st	tatus
CODADD7 ACOMONS HELP	Search GoDaddy Auctions C	۹
<ul> <li>(registrar) where the domain name is currently registered. If the domain than \$5,000 we process the transaction in-house through Transaction process domain names selling for \$5,000 or greater through Escrow that subtracts processing fees from the seller's proceeds.</li> <li>Escrow.com — The buyer completes a \$0 transaction on Gold Escrew sem amails the buyer and coller with instructions. After the seller's processing fees from the seller with instructions.</li> </ul>	tion Assurance. We w.com, an escrow service Daddy Auctions, and then	>
Escrow.com emails the buyer and seller with instructions. After payment, Escrow.com verifies and holds the funds in a non-in The verification time frame depends on the payment method. account status displays as <b>Buyer's funds secured by Escro</b>	terest-bearing account. After verification, the	

Next, the buyer contacts the seller. The seller initiates an account change (from one GoDaddv account to another). or the buyer initiates a domain name transfer (between

## Escrow.com protects automotive transactions on Motorcycle.com

000									
MOTORCYCLE.C.	IN GOOD COMPANY			Watch Danny & Steve's story now					
Brands 🔹 📔 Types 👻	Class	fieds	Specs	Bike	Reviews	News	Videos	Top 10	Insurance
Products 🔻 🕴 Incentives	Dealers	Events	Safety	Babes	How-To	Forums	f 🌶	₩ 8+ <b>₽</b>	⊠ Q
Classifieds			riumph 1 DOM COND	Trophy T					
		Year :	1972			$\checkmark$	Allstate	Motorcycle	Insurance
0	3	Color : Mileage	blue	19 Miles			Get a free m	otorcycle insurand	e quote today
	NIT 25 221	Locatio		llas, FL, U	S		ZIP Code	GET A Q	UOTE
Asse		VIN :		CXG3954					
		Price	: \$ 20,00	0					

Escrow.com is a strategic partner of U.S. Commercial Service and export.gov in support of President Obama's National Export Initiative, designed to significantly grow US export volume



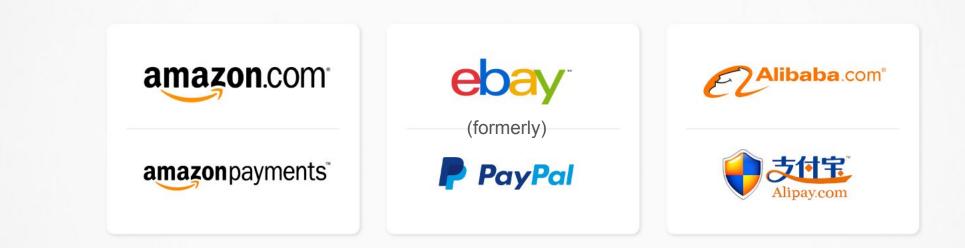






# All major global marketplaces have captive payments businesses

A strong cornerstone for entering the payments space





Freelancer Limited
FINANCIAL RESULTS

## **Financial highlights 1H15**

Freelancer delivers another record result with accelerating revenue growth, GPV and positive operating cashflow

- Record Net Revenue of \$16.8m in 1H15 (up 41% on pcp)
  - Acceleration from FY14 growth of 39% year on year
- Record Gross Payment Volume<sup>1</sup> in 1H15 of \$64.1m (up 30% on pcp)
  - Acceleration from FY14 growth of 23% year on year
- Continued improvement in take rate<sup>2</sup> to 26.2% (1H14: 24.0%)
- Gross margin of 88%, in line with prior periods
- Operating<sup>3</sup> NPAT of \$(0.8)m and operating<sup>3</sup> EBITDA of \$(1.0)m
- Positive operating cashflow of \$1.1m
- Successful capital raising of \$10 million of new shares, priced at a premium to last close
- As at 30 June 2015, cash and cash equivalents of \$31.1 million (up 54% on pcp)
- 1. Gross Payment Volume (GPV) is calculated as the total payments to Freelancer users for products and services transacted through the Freelancer website plus total Freelancer revenue.
- 2. Take rate is calculated as Net Revenue divided by Gross Payment Volume

<sup>3.</sup> Exclusive of 1H15 non-cash share based payments expense of \$466k (1H14 \$125k).

## Q3 2015 another exceptional quarter with record cash receipts

#### Expects to deliver acceleration of revenue growth in FY15 over FY14

#### Record cash receipts for the quarter of \$9.7 million, up 42%

- In Q3 2015, the Company booked record cash receipts of \$9.7 million
- Up 42% over the prior corresponding period

## Strong balance sheet

• As at 30 September 2015, the Company held cash and equivalents of \$42.6 million

## Year to date positive operating cashflow

• For 2015 YTD, the Company has had positive operating cashflow of \$1.1 million

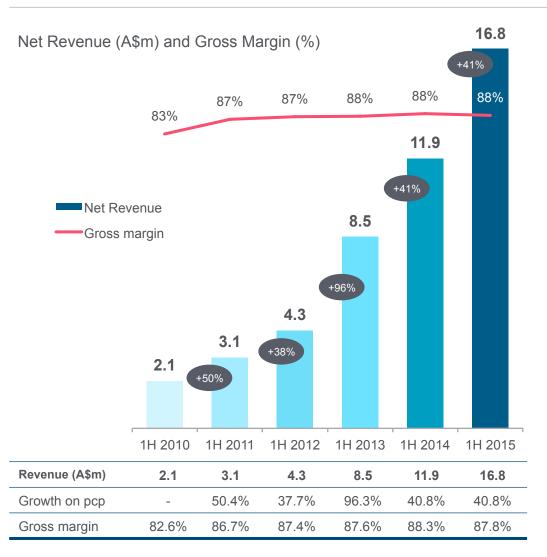
# Exceptional growth in operating metrics to 16.8 million users and 8.6 million posted projects & contests

- Added over 850,000 users and 450,000 projects & contests
- A 39% YoY increase in users who post projects or contests with a 9% QoQ increase (41% annualised)
- All-time posted project value now AUD\$3.97 billion



## **Revenue growth**

#### Record 1H15 net revenue of \$16.8m, up 41% on prior corresponding period

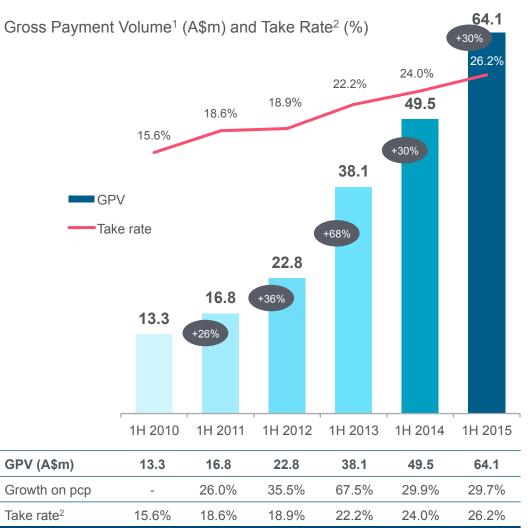


- Record 1H15 Net Revenue of \$16.8m, up +41% on 1H14
- Acceleration from +39% FY14 year on year
- Consistently high gross margin, 88% in 1H15, in line with 88% in 1H14
- Key revenue growth drivers
  - increased user, project & contest acquisition
  - increased marketplace efficiency and conversion rate optimisation
  - product development & increased take up of value-added services
  - increased take-up and optimisation of memberships



## **Gross payment volume**

Record Gross Payment Volume<sup>1</sup> (GPV) of \$64.1m (up 30% on pcp) and continued improvement in take rate<sup>2</sup> in 1H 2015



- Record GPV of \$64.1m up 30% on 1H14
  - Acceleration from +23% FY14 year on year
- Key GPV growth drivers
  - user, project and contest acquisition
  - conversion rate optimisation
- Continued take rate improvement to 26.2%
  - efficiency in monetisation of marketplace (still with huge upside)
  - take up of value-added services
  - memberships, membership optimisation and project upgrades
  - other non-commission based revenue streams (including Warrior Forum)

Take rate is calculated as Net Revenue divided by Gross Payment Volume. GPV and take rate numbers are based on Freelancer's unaudited management accounts which have not been subject to an auditors review.



Gross Payment Volume (GPV) is calculated as the total payments to Freelancer users for products and services transacted through the Freelancer website plus total Freelancer Revenue.

## **Marketplace highlights 1H15**

Freelancer continues to hit record milestones

- Passed key milestones of 16 million users and 8 million projects posted
  - added 1.8 million users in 1H15
- Passed US\$2.5 billion of all time posted project value
- Significant acceleration in the growth of posted projects and contests
  - added 1.0 million project and contest listings, up 43% on 1H14
  - acceleration from 32% FY14 year on year
- Strengthening marketplace dynamics
  - the widest range at the lowest cost seeing the continued benefits of a reduced minimum project size implemented in late 2013
  - average project size of US\$159 (down 13% from 1H14) driving greater project volumes
- Significant increase in the number of users on membership plans
- Strategic focus remains on increasing revenue growth through conversion optimisation & marketplace efficiency



Acquisition of a strong cornerstone for entering the payments space, and development of key products

- Acquisition of Escrow.com
  - the leading provider of secure online payments on the Internet
  - 2014 gross payment volume of US\$265 million, net revenue of US\$5 million, US\$1.2 million in EBITDA and over US\$2.2 billion in transactions to date
- Local jobs launched
  - over 100 categories of location specific work
  - expanding Freelancer's total addressable market from \$122 billion in GPV to several hundred billion dollars per annum
- Showcase website & app launched
  - a cross-platform design gallery of millions of easily browsable portfolio items
- Webby Awards
  - won four awards including Best Employment Website, Best Professional Services Website and the People's Voice in both categories
- Continued focus on the development of Freelancer's mobile apps



Continued focus on re-investment in product development, user experience, user/project acquisition and customer service

<b>(A\$m)</b> Half-year to 30 Jun	<b>1H 2014</b> Actual	<b>1H 2015</b> Actual	Change (%)
Net Revenue	11.9	16.8	40.8
Gross Profit	10.5	14.7	40.0
margin (%)	88.3%	87.8%	
Employee expenses	(6.7)	(8.3)	24.0
Administrative expenses	(2.3)	(3.6)	59.0
Marketing related expenses	(1.4)	(2.4)	77.7
Occupancy costs	(0.8)	(1.3)	51.9
FX gains / (losses)	(0.1)	(0.1)	-
Share based payments expense	(0.1)	(0.5)	nm
EBITDA	(0.9)	(1.5)	nm
EBIT	(1.1)	(1.7)	nm
NPAT	(0.7)	(1.3)	nm
Excluding share based payments ex	penses <sup>1</sup>		
Operating EBITDA	(0.8)	(1.0)	nm
Operating EBIT	(0.9)	(1.2)	nm
Operating NPAT	(0.6)	(0.8)	nm

- Record 1H15 net revenue of \$16.8m
  - up 41% on 1H14
- Gross margins in line with prior period
- Continued investment in talent: product development, engineering & customer service
- Increased marketing expense as a percentage of net revenue to c.15% (1H14: c.12%)
- FX gains/(losses) includes unrealised changes in AUD value of cash and user obligations
- Includes c.\$250k of costs relating to the acquisition of Escrow.com which were expensed in 1H15
- Non-cash share based payments expense of \$466k (1H14: \$125k)



## **Summary balance sheet**

#### Strong balance sheet and no net debt

<b>(A\$m)</b> Half-year to 30 Jun	<b>1H 2014</b> Actual	<b>1H 2015</b> Actual	Change (%)
Cash and cash equivalents	19.7	31.1	58.1
Trade and other receivables	2.5	3.8	50.8
Other assets	1.2	1.9	65.2
Plant and equipment	1.0	1.3	18.7
Intangibles	12.8	13.0	1.1
Deferred tax assets	1.2	2.3	100.3
Total assets	38.4	53.4	39.0
Trade and other payables	19.8	25.7	29.7
Other liabilities	0.9	1.8	nm
Total liabilities	20.7	27.5	32.7
Net assets	17.7	25.9	46.3
Contributed equity	17.5	27.4	56.8
Reserves	(0.1)	0.6	nm
Retained earnings	0.3	(2.1)	nm
Total equity	17.7	25.9	46.3

- Total cash at period end of \$31.1m
  - no net debt
- \$10 million of capital raised in April 2015 through an issue of new shares
  - issued at a premium to last traded price at the time
- Acquisition of Escrow.com expected to reach financial close in 2H 2015
- Trade and other receivables inclusive of receivables from various payment gateways
  - gateway receivables have increased due to transaction volume increases

## **Outlook statement**

Exceptional growth is expected to continue. Escrow.com in 2H15 expected to be an inflection point for the business.

- Freelancer continues its exceptional growth, with record net revenue, registered users and posted projects
- We expect that this exceptional growth will continue for the full 2015 financial year as it has each year for the last six years since the company was founded
- The acquisition of Escrow.com will contribute to Freelancer's FY15 results from 1 November 2015 (i.e. a two month contribution)
- This acquisition will be a strategic and operational inflection point for Freelancer

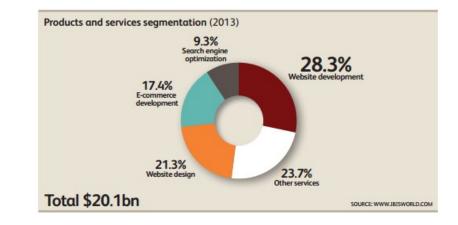


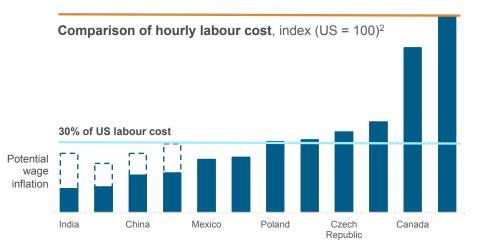
Freelancer Limited
HOW BIG IS THE MARKET?

## **Estimated demand for Web Design services alone**

#### Freelancer's global web design revenue opportunity estimated as \$2.7 billion per annum (\$10.5b GPV)

- Freelancer's estimated global web design revenue opportunity at c.\$2.7 billion (\$10.5b GPV)
- This is as a replacement of existing business only and there is potential upside from opening up of new demand from lower cost labour services globally
  - e.g. for the first time, a café can get a website for c.\$100
- Indicative calculation:
  - web design in the US alone is US\$20 billion + industry<sup>1</sup>
  - wages constitute US\$12 billion of this
  - more than 50% of software engineering jobs can be outsourced at 30% of US wages<sup>2</sup>
  - US\$1.74 billion in wages outsourced @ 26% take rate
     c.A\$620 million revenue opportunity for Freelancer in the
     US (Total Available Market)<sup>4</sup>
  - there are 28 million small businesses in the US, but at least 96 million more in other mid-high income OECD countries<sup>3</sup>
  - from this we estimate the global opportunity is (96+28)/28 = c.4.4x larger than the US market







4. Based on AUD/USD exchange rate of 0.73.

<sup>1.</sup> IBISWorld, "Web Design Services in the US" (August, 2013).

<sup>2.</sup> McKinsey Global Institute, "The Emerging Global Labor Market: Part III: How Supply and Demand for Offshore Talent Meet" (June, 2005).

<sup>3.</sup> Based on 28m SMEs in the US, 96m MSMEs outside the US in mid-high income OECD countries.

## **Estimated demand from Small Businesses**

Global small business revenue opportunity estimated as \$31.9 billion per annum (571 million projects, \$122 billion GPV)

- There are about 28 million small businesses in the US
  - 22 million of these are informal non-employers (yet generate >\$1 trillion per annum in revenue)<sup>1</sup>
- US job posters who posted more than one project posted on average 3.13 projects in 2013<sup>2</sup>
  - then this same cohort posted 4.6 projects in 2014
- Average project size in 1H15 was US\$159 (A\$217) generating revenue of A\$56 to Freelancer (26% take rate)<sup>2</sup>
  - Implies A\$7.2 billion TAM (A\$28 billion GPV, 129 million projects) from US SMEs
- But there are 420 510 million micro, small and medium enterprises (MSMEs) globally<sup>3</sup>
- 96 million are formal employer MSMEs outside the US in mid-high income nations<sup>4</sup>
  - Additional A\$24.7 billion TAM (A\$95 billion GPV, 442 million projects)
- Estimated global TAM from MSME market of c.\$31.9 billion (\$122 billion GPV, 571 million projects)
- This excludes another 100m+ informal (unregistered) MSMEs in high income nations globally including non-employer firms, sole proprietors and partnerships which could add materially to Freelancer's revenue opportunities





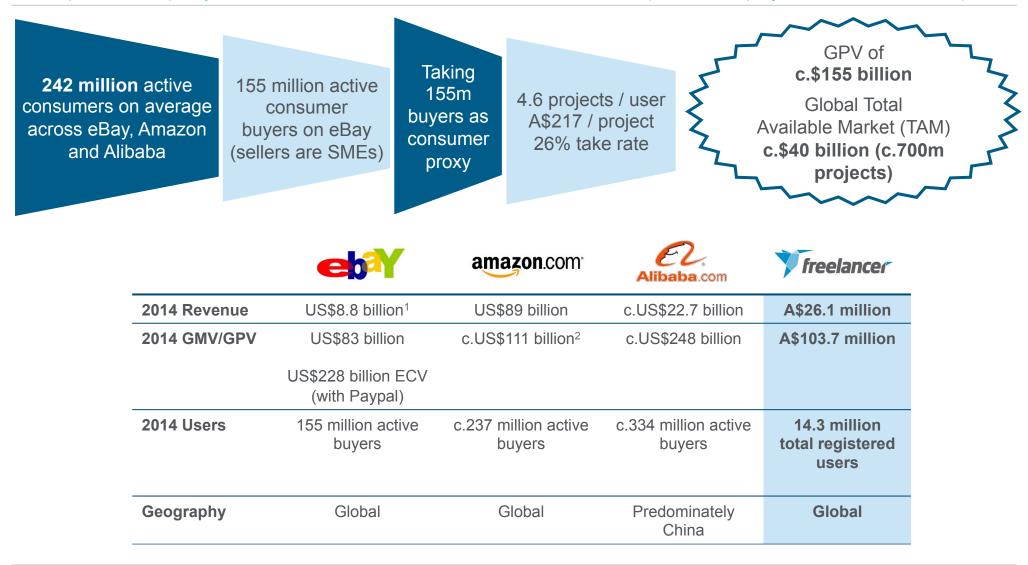
<sup>.</sup> US Government, Small Business Administration Office of Advocacy.

<sup>2.</sup> Based on Freelancer internal statistics. Average paid value of completed project was A\$194 in 1H15 (based on AUD/USD exchange rate of 0.73 converted spot at 29 July 2015).

McKinsey Global Institute, "Two trillion and counting: Assessing the credit gap for micro, small, and medium-size enterprises in the developing world" (October, 2010).
 World Bank Statistics, International Finance Corporation. Excludes informal MSMEs including non-employer firms, sole proprietors and unincorporated partnerships.

## **Estimated demand from Consumers**

Engaged active users on major product marketplaces are low hanging fruit for online services. Major product marketplaces as a proxy of consumer demand indicates TAM of c.\$40 billion (700 million projects, \$155 billion GPV)



Source: Company reports.

37 1. Marketplaces revenue.

Based on analyst estimates.

## Estimated supply of professional labour in the developing world

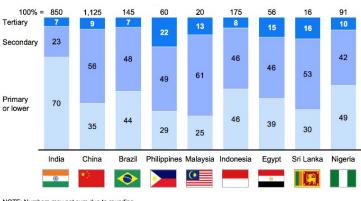
#### 370 million people, or 10% of the 3.7 billion working age population in the developing world have a tertiary qualification

• 2010 global working age population: 3.7 billion, labour force: 2.9 billion<sup>1</sup>

Cluster	•	•				•		
	Young Developing	Young Middle-Income	India	China	Young Advanced	Russia & CEE	Southern Europe	Aging Advanced
Workers Million	322	640	469	783	290	141	60	145
GDP per capita \$	<3,000 <sup>2</sup>	3,000–20,000 <sup>3</sup>	3,000	7,000	25,000-50,0004	10,000-20,0005	20,000–30,000	30,000–45,000

- 2030 predicted global labour force: 3.5 billion<sup>1</sup>
- Of the 3.7 billion working age in the developing world in 2010:
  - 1.7 billion (46%) have a secondary education
  - 370 million (10%) have a tertiary education
- There are 220 million people with a tertiary degree between India, China, Brazil, Philippines, Malaysia, Indonesia, Egypt, Sri Lanka and Nigeria
- In the Philippines, tertiary education rose from 9% to 22% (13m) 1980-2010
   Brazil, China, India @ 7 to 9%, yet produce c.5m STEM grads per annum<sup>3</sup>
- c.5 billion people to join the Internet over next decade that earn <\$10/day
- They have very little assets however are educated and can sell their services
- Freelancer.com is the first stop on the Internet for these people to raise their wages from \$10/day to \$10/hour +

Educational attainment (2010) % working age population; million people<sup>1</sup>



NOTE: Numbers may not sum due to rounding. SOURCE: United Nations Population Division (2010 revision); IIASA; ILO; local statistics for India and China; McKinsey Global Institute analysis

1. McKinsey Global Institute: The World at Work: Jobs, Pay and Skills for 3.5 Billion People (June 2012)

8 2. McKinsey Global Institute, The Emerging Global Labor Market 2005, Part I: The Demand for Offshore Talent in Services

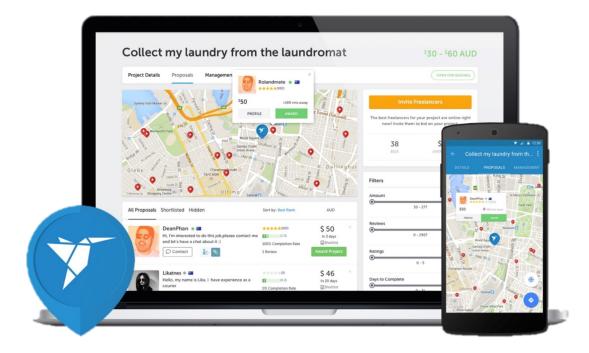
3. Accenture Institute for High Performance: Where will all the STEM talent come from? (May 2012)



## **Estimated demand from Local Jobs**

Freelancer's expansion into 100 categories of Local Jobs expands the total addressable market by up to \$800 billion

- Online services is already a huge market, with enormous future potential
  - McKinsey Global Institute has estimated that "160 million jobs, or about 11% of the projected 1.46 billion services jobs worldwide, could in theory be carried out remotely, barring any constraints in supply"
- In the US alone, the temporary labour market is estimated to be on the order of \$100 billion<sup>1</sup>
  - MBO Partners<sup>2</sup> also found that in 2013 in the US there were 17.7 million independent workers
  - these generated \$1.2 trillion in total income per annum
  - Angie's List estimates the home services industry, which includes electricians, plumbers, dog walkers and other manual labour, alone is worth \$400 billion per annum
  - others put it at \$800 billion per annum<sup>4,5</sup>



- http://www.theverge.com/2012/7/23/3177860/taskrabbit-13-million-funding-peer-to-peer-labor-market-zaarly-done-exec
- <u>http://info.mbopartners.com/rs/mbo/images/2013-MBO\_Partners\_State\_of\_Independence\_Report.pdf</u>
   <u>http://www.fool.com/investing/general/2015/04/03/does-a-market-exist-for-amazoncom-incs-home-servic.asp</u>
- http://www.nytimes.com/2015/04/13/technology/amazon-google-and-more-are-drawn-to-home-services-market.html? r=0



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