

# **Growing Through Evolution**

**Results Presentation Year Ended 30th June 2016** 18th August 2016

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# OVERVIEW BUSINESS SNAPSHOT

#### **Business Snapshot**

- Founded in 2003
- Develop and manage land lease communities which generate long-term sustainable revenue streams
- Focused on affordable housing for the over 50s market
- 2,445 sites either under development or management
- Residents own their home and lease the land upon which their home is located

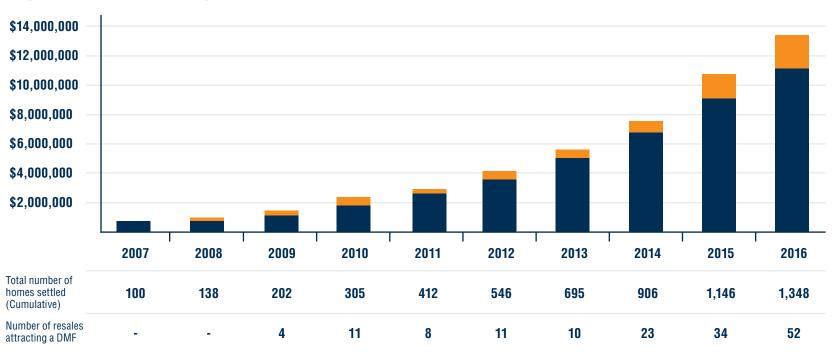
### **Financial Summary**

	FY2016 (\$ Million)	FY2015 (\$ Million)
Net profit after tax attributable to shareholders	\$19.3	\$16.7
Underlying net profit after tax attributable to shareholders	\$16.9	\$16.7
Total assets	\$222.5	\$179.6
Equity	\$131.3	\$113.8
Dividends (interim and final)	2.5 cents per share	1.5 cents per share
Net debt	\$45.2	\$23.6
Net debt to equity ratio	25.6%	17.2%

Deferred Management Fee (cash)

Site Rental Fees (gross)

#### 11 years of growing annuity income streams



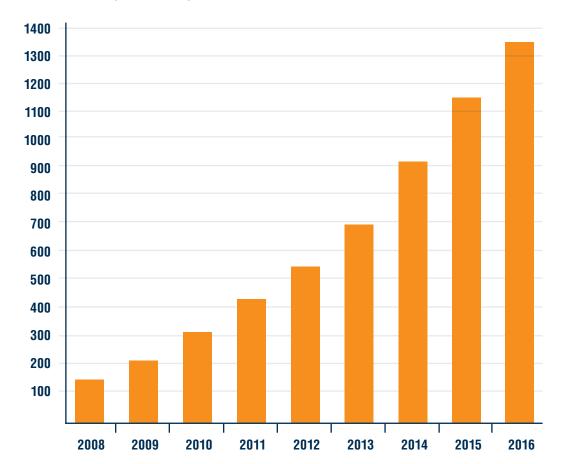
# OVERVIEW FY2016 HIGHLIGHTS

# A proven business model structured for sustainable growth

#### **Business Snapshot**

- Solid year of settlements (202) and sales (221)
- 1,348 occupied home sites
- 1,995 homeowners
- Portfolio of 2,445 home sites
- 52 resale settlements during the year
- New five year \$80 million debt facility with Westpac bank
- Contracted land at Bittern (on Melbourne's Mornington Peninsula) and Ocean Grove (on Geelong's Bellarine Peninsula)
- Profit after tax attributable to shareholders increased to \$19.3 million compared to \$16.7 million in the prior year
- Dividend of 2.5 cents per share fully franked (including 1.0 cent per share interim paid and 1.5 cents per share final declared)

#### Home sites (annuities) under management<sup>(1)</sup>



Lifestyle Communities had another positive result during FY2016

Notes: (1) Represents gross numbers not adjusted for joint venture interests (2) Settled, under development or subject to planning (3) Settlement of purchase subject to planning approval

# **OVERVIEW** PORTFOLIO SNAPSHOT 30 JUNE 2016

# Lifestyle Communities' portfolio continues to grow

Communities	Total home sites in communities	Home sites sold & occupied	Home sites sold & awaiting settlement	Home sites occupied or sold and awaiting settlement		
				#	%	
Existing Communities – Sold out						
Brookfield at Melton	228	228	-	228	100%	
Seasons at Tarneit	136	136	-	136	100%	
Warragul	182	182	-	182	100%	
Casey Fields at Cranbourne <sup>(1)</sup>	217	217	-	217	100%	
Chelsea Heights <sup>(1)</sup>	186	186	-	186	100%	
Hastings	141	141	-	141	100%	
Existing Communities – Under cor	nstruction					
Shepparton	268	149	42	191	71%	
Lyndarum at Wollert	154	46	35	81	53%	
Geelong	164	36	43	79	48%	
Officer	151	27	66	93	62%	
New Communities – Awaiting com	nmencement					
Berwick Waters	220	-	31	31	14%	
Bittern <sup>(2)</sup>	208	-	-	-	-	
Ocean Grove <sup>(2)</sup>	190	-	-	-	-	
Total Home Sites <sup>(3)</sup>	2,445	<b>1,348</b> <sup>(4)</sup>	<b>217</b> <sup>(5)</sup>	1,565	<b>64%</b>	

Notes: (1) Represents 100% of the development of which Lifestyle Communities will share 50% (2) Commencement of construction subject to planning approval and contract becoming unconditional

(3) Lifestyle Communities will have an economic interest in 2,243 home sites

(4) Currently collecting annuity income (rent and DMF income) on these sites

(5) Represents sites in the sales bank awaiting settlement as at 30 June 2016

# OVERVIEW COMMUNITY LOCATIONS

### 13 communities in planning, development or under management

Community	Homes	Settled
Brookfield at Melton	228	100%
Seasons at Tarneit	136	100%
Casey Fields at Cranbourne	e 217	100%
Chelsea Heights	186	100%
Warragul	182	100%
Hastings	141	100%
Shepparton	268	56%
Lyndarum at Wollert	154	30%
Geelong	164	22%
Officer	151	18%
Berwick Waters	220	-
Bittern <sup>(1)</sup>	208	-
Ocean Grove <sup>(1)</sup>	190	-
	<b>2,445</b> <sup>(2)</sup>	55%
Correct op at 20, luna 2010		

Correct as at 30 June 2016

Notes: (1) Commencement of construction subject to planning approval and the contract becoming unconditional (2) Represents gross numbers not adjusted for joint venture interests at Cranbourne and Chelsea Heights

### Focus remains in Victoria

#### Victoria provides:

- Favourable planning legislation
- Better access to zoned, flat land for development
- Lowest saturation of land lease communities of any state
- Balanced state legislation for the management of communities

Lyndarum Officer Berwick Waters Chelsea Heights Casey Fields Hastings Bittern

🛑 Shepparton

# SECTION 2 FINANCIAL & OPERATIONAL RESULTS



LIFESTYLE COMMUNITIES LIMITED - Downsize to a bigger life

# 2.1 FINANCIAI RESULTS

# **11 Years of Growing Annuity Income Streams**

#### There are two components to the annuity stream:

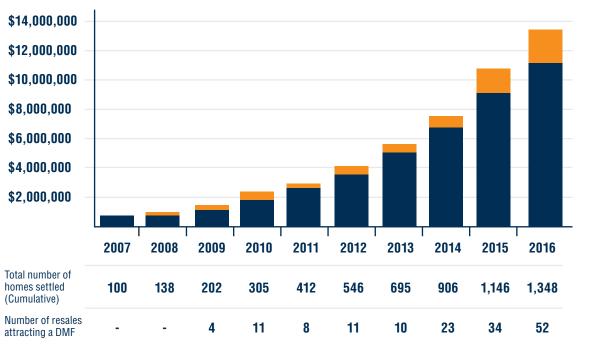
#### 1. Site Rental Fee

- Approximately \$167 per single and \$193 per couple per week per home
- Indexed at greater of CPI or 3.5% p.a.
- · Gross rental income for FY2016 was \$11.1 million

#### 2. Deferred Management Fee

- Calculated as a scaled percentage of the re-sale price
- Scaling is a function of tenure and is capped at 20% of the re-sale price after 5 years of ownership
- · Revenue includes selling and administration fees
- In established communities, approximately 10% - 12% of homes are estimated to re-sell in any given year as the age profile of residents matures
- 52 resales provided DMF income of \$2.5 million in FY2016<sup>(1)</sup>

(1) Inclusive of selling and administration fees Notes: (2) Represents gross numbers not adjusted for joint venture interests



Site Rental Fees (gross)

**Annuity Income** 

Deferred Management Fee (cash)

Annuity income will continue to increase through new home settlements, rental increases and resales of existing homes

# 2.2 SALES AND SETTLEMENTS

# Referrals provided approximately one in three sales

#### **Sales Commitments**

- 221 new home sales in FY2016<sup>(1)</sup>
- Shepparton continued to perform well during the year achieving 49 sales (compared to 54 in FY2015)
- Lyndarum and Geelong sold 39 and 51 homes respectively during the year in their first full year of operations. Both communities recorded a spike in sales upon opening the clubhouse in the middle of the year with sales in 2HFY2016 doubling against sales in 1HFY2016
- Officer continued to sell well achieving 51 sales during the year; total sales are now 93, 16 months after the project was launched
- Berwick Waters has achieved 40 sales in the four months since the project was launched in April 2016

### Settlements

- 202 settlements in FY2016<sup>(1)</sup>
- 51 settlements at Shepparton, 43 at Lyndarum, 36 at Geelong, 27 each at Officer and Chelsea Heights, 14 at Hastings and two each at Casey Fields and Warragul as these projects are now completed
- First settlements at Geelong occurred in July 2015 and Officer in April 2016. The first settlement at Berwick Waters is expected in the last quarter of FY2017



Notes: (1) Lifestyle Communities has an economic interest in 221 new home sales and 188 settlements after allowing for non-controlling interests

# 2.3 DEBT RE-FINANCING

### New corporate facility provides greater flexibility to plan the construction of new communities

- In August 2015 the Company entered into a five year, \$80 million facility with Westpac to replace existing core and development facilities
- New facility provides greater flexibility, ease of use and is resulting in lower finance costs
- Long-term nature and flexibility of new facility provides scope to opportunistically increase gearing for short periods if land opportunities become available
- As at 30 June 2016 total utilisation was \$48.5 million, with \$33.6 million allocated to development debt (interest capitalised to inventory), \$12.4 million to pre-development debt (interest expensed) and \$2.5 million overdraft. Development debt is utilised for inventory (inventory was \$49.7 million as at 30 June 2016) and pre-development debt is mainly used for undeveloped land (investment properties comprised undeveloped land of \$29.8 million [including \$10.3 million of unsettled Berwick Waters land]

### **PREVIOUS POSITION**



### Core Debt Facility Individual covenants and costs

#### COMBINED FACILITIES OF \$48 MILLION AT 30 JUNE 2015





Development covenants replaced with financial covenants

#### NEW CAPACITY OF \$80 MILLION AS OF AUGUST 2015

# Another solid year of profitability

- Net profit attributable to shareholders up 16% to \$19.3 million (on an underlying basis up 2% to \$16.9 million after adjusting for favourable investment property valuations)
- Gross profit from home settlements reduced to \$11.8 million due to a 17% reduction in settlements as a result of project timing and lower margins
- Rental income up by 21% to \$11.1 million and cash deferred management fees up by 57% to \$2.5 million (inclusive of \$0.5 million selling and administration fees)
- Community management expenses increased
   predominantly due to opening of new communities
- Development expenses increased by 13% due to increased marketing to develop brand in new regions, launching Berwick Waters and write-off of Rosebud costs
- Finance costs reduced due to the refinance of debt facilities in August 2015
- Corporate overheads increased due to: debt re-financing costs; staff redundancy and retirement costs; and increased staff resources to provide additional organisational capability for medium term growth

Profit loss highlights	FY2015 (\$'000)	FY2016 (\$'000)	% Movement
Home settlement revenue	66,344	54,877	<b>v</b> 17%
Cost of sales	(47,512)	(43,080)	▼9%
Gross profit	18,832	11,797	<b>▼37</b> %
Home settlement margin	28%	21%	▼7%
Management & Other Revenue			
Rental	9,160	11,075	<b>▲</b> 21%
Deferred management fee	1,597	2,509	<b>▲</b> 57%
Total management and other revenue	12,445	15,274	<b>▲22%</b>
Fair value adjustments	15,051	18,925	<b>▲</b> 26%
Development expenses	(3,690)	(4,176)	<b>1</b> 3%
Management expenses	(4,414)	(5,800)	<b>▲</b> 31%
Corporate overheads	(3,959)	(4,872)	<b>▲</b> 23%
Finance costs	(1,606)	(843)	▼48%
Accelerated finance costs due to re-financing	(2,421)	-	<b>▼</b> -%
Net profit before tax	29,098	28,553	▼2%
Net profit after tax	21,875	20,616	<b>▼6%</b>
Profit is attributable to:			
Non-controlling interests	5,222	1,347	▼74%
Members of the parent	16,653	19,269	<b>▲</b> 16%

# 2.5 BALANCE SHEET

# Balance sheet remains strong

- Gearing (net debt to net debt plus equity) was 25.6% at year end
- Total bank facility of \$80.0 million of which \$48.6 million was utilised at year end
- Inventories have increased to \$49.7 million due to the transition from projects in 'run-off' phase to projects that are at or near to their peak inventory levels as the intense civil infrastructure phases have been completed in FY2016
- Trade and other payables includes \$10.9 million payable upon settlement of land at Berwick Waters expected in 1HFY2017

Balance sheet highlights	FY2015 (\$'000)	FY2016 (\$'000)	% Movement
Cash and cash on deposit	12,999	3,352	
Inventories	30,644	49,746	
Investment properties	132,757	163,677	
Total assets	179,647	222,472	<b>▲24%</b>
Bank overdraft	-	2,558	
Trade and other payables	5,357	14,365	
Current tax payable	1,807	361	
Interest-bearing loans and borrowings	36,601	46,000	
Deferred tax liabilities	21,690	27,321	
Total liabilities	65,879	91,167	▲38%
Net assets	113,768	131,305	<b>▲15%</b>
Gearing <sup>(1)</sup>	17.2%	25.6%	

### Balance sheet has capacity to enable the acquisition of a new site at least every 12 months

Notes: (1) Calculated as a ratio of net debt to net debt plus equity (net debt includes cash, cash on deposit and bank overdraft)

# 2.6 CASH FLOW

# A year of project investment for future harvest

- Cash flows from operations reduced to (\$14.2) million, adjusted cash flows from operations (excluding project capital expenditure) reduced to \$9.6 million
- Payments to suppliers and employees increased by \$12.8 million to \$84.5 million mainly due to a \$6.3 million increase in project capital expenditure and a \$15.5 million increase in housing construction. Inventory levels have been increased to target levels to match increased sales activity
- Income tax was paid in respect of FY2015 (final) and FY2016 (instalment) with the large year on year increase due to a more appropriate FY2016 instalment rate

Cash Flow highlights	FY2015 (\$'000)	FY2016 (\$'000)
Receipts from customers	85,160	76,455
Payments to suppliers and employees <sup>(1)</sup>	(63,099)	(84,948)
Income taxes paid	(1,608)	(3,753)
Net interest payments	(4,047)	(1,941)
Cash flows from operations	16,406	(14,196)
Project capital expenditure (civil and facilities infrastructure)	17,386	23,746
Cash flow from operations (excluding project capital expenditure)	33,792	9,550
Purchase of PP&E	(614)	(1,044)
Proceeds/(payment) from/for term-deposit	1,000	5,000
Purchase of investment properties	(7,008)	(1,155)
Cash flows from investing activities	(6,622)	2,801
Net movement in borrowings	462	(9,339)
Proceeds from exercise of options	2,034	795
Distributions paid to non-controlling interests	(7,038)	(3,409)
Dividends paid	-	(2,595)
Cash flows from financing activities	(4,542)	4,190
Net cash flows	5,242	(7,209)
Cash as at the beginning of the year	2,757	7,999
Cash as at the end of the year (excluding funds on deposit)	7,999	794
Add cash on term deposit	5,000	-
Total cash at the end of the year	12,999	794

Notes: (1) Due to Lifestyle Communities' accounting policies and legal structure, payments to suppliers and employees includes all gross costs of infrastructure construction (i.e. civil works, clubhouse and other facilities). Under some other structures these costs may be classified as investing cash flows. Therefore cash flows from operations will be negatively impacted when Lifestyle Communities is in the cash intensive development phase of a community.

To assist with further understanding of cash flows, please refer to Appendix 4 for a detailed break-down of development and management cash flows per community for FY2016 and FY2015.

# SECTION 3 OUTLOOK



# 3.1 OUTLOOK

### Lifestyle Communities capitalises on the solid base established for future growth

- Emerging baby boomer driving increased customer interest
- Approximately one in three of sales are coming from customer referrals
- Settlements in FY2017 expected to be in the range of 250 to 270 settlements
- The increase in settlements, coupled with an expected increased contribution from community management, is expected to result in a material increase in profit in FY2017
- Expect that dividends in FY2017 will be higher than FY2016

### Lifestyle Communities' model is driven by affordability, the aging population and the emerging baby boomer



### 3.2 SETTLEMENT GOALS -NEW SALES

# Settlements growing with increased sales rates and new projects

	FY2016 settlements (actual)	FY2017 settlement range	FY2018 settlement range
TOTAL	202	250-270	260-290
Warragul	1	-	-
Casey Fields <sup>(1)</sup>	2	-	-
Shepparton	51	40-55	40-55
Chelsea Heights <sup>(1)</sup>	27	-	-
Hastings	14	-	-
Lyndarum	43	45-55	45-55
Geelong	36	45-55	45-55
Officer	27	85-100	20-30
Berwick Waters <sup>(2)</sup>	-	10-25	60-80
Bittern <sup>(2)(3)</sup>	-	-	20-40

The settlement ranges above constitute a forecast for FY2017 and a projection for FY2018 which is indicative only. They are dependent on construction commencement dates for sites not yet commenced at Berwick Waters and Bittern, planning approval for Bittern and market conditions.

Notes: (1) Gross numbers not adjusted for joint venture interests (2) Settlement goals dependent on construction commencement date (3) Subject to planning approval

# 3.3 LIKELY SETTLEMENT PROGRAMME

# Currently 2,445 homes in the portfolio<sup>(1)</sup>

Community		FY	<b>′17</b>			FY	<b>′18</b>			FY	19			FY	20	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Shepparton																
Lyndarum																
Geelong																
Officer																
Berwick Waters																
Bittern <sup>(2)</sup>																
Ocean Grove <sup>(2)</sup>																



Notes: (1) Settled, under development or subject to planning; gross numbers not adjusted for joint venture interests (2) Subject to planning approval

The above timescale reflects current estimates of the settlement period for the existing developments. Settlement rates are a function of market conditions

### Lifestyle Communities intends to pay dividends out of operating cash flow from the community management business

As a general principle, the Board of Lifestyle Communities intends to pay dividends out of post tax, operating cashflow generated from community management including:

- Operating cash flow generated from community management (net rental and DMF)
- Apportionment of corporate overheads attributable to management of the communities (currently 50%)
- Interest on average pre-development debt
- Tax attributed to the above
- A final fully franked dividend of 1.5 cents per share was declared in respect of FY2016. The dividend has a record date of 9 September 2016 and a payment date of 7 October 2016

#### Interest on pre-development debt

- The Company maintains an internal credit framework which prescribes the management and disciplines in relation to the \$80 million facility
- Under this framework debt is allocated to development (individual projects) and pre-development debt; as at 30 June 2016 pre-development debt was \$12.4 million (30 June 2015: \$21.4 million)
- Interest on average pre-development debt is allocated against the 'dividend pool'

#### Surplus franking credits

As at 30 June 2016 the franking account balance was \$6.4
million

# The growing level of free cash flow from the annuities provides the basis for increasing dividends over time



# SECTION 4



LIFESTYLE COMMUNITIES LIMITED - Downsize to a bigger life

# 4.1 THE MARKET

Lifestyle Communities operates in an under-serviced sector of the over 50s housing market with a focus in Victoria

> 64% OF VICTORIANS OVER 65 RELY ON THE AGE PENSION AS THEIR MAJOR SOURCE OF INCOME

> > AVERAGE SUPERANNUATION BALANCE OF OVER 65s IN AUSTRALIA IS \$72,247

82% OF COUPLES OVER 65 AND 71% OF SINGLES OVER 65 OWN THEIR HOME WITHOUT A MORTGAGE 71% OF AUSTRALIANS OVER 65 HAVE NO SUPERANNUATION

OVER 574,000 VICTORIANS ARE AGED OVER 70, A FURTHER 906,000 ARE AGED BETWEEN 50 AND 69

Source: ABS 2009-10 / 2011-12 / 2014

The affordable housing market for over 50s in Victoria continues to grow

# 4.2 **KEY MARKET** DRIVERS

# Demographic changes are driving an increase in the size of the potential market addresses these key market themes

#### **Affordability**

- More than 27% of total households (aged 65+) have net worth between \$250,000 and \$500,000
- 72% of people (over 65) retire on the pension. 64% of people (over 65) in Victoria rely on the pension as their main source of income
- Of the 82% of couples over 65 who own their home, superannuation represents less than 17% of their net worth

### The ageing population

- The number of people aged over 65 is projected to more than double between 2015 and 2055.
- Between 2001 and 2011 Victoria's over 55 population grew by 30%, compared to a total population increase of 15%

#### **Residential Land Lease Communities**

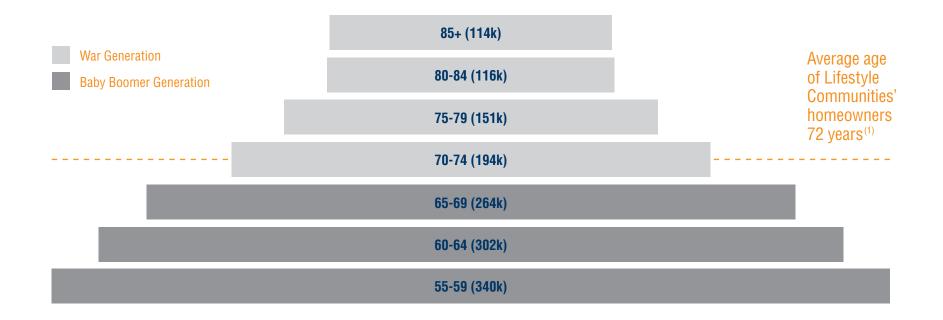
- 2.1% of older Australians live in Residential Land Lease Communities compared to 4.5% in traditional retirement villages
- · Average age of residents in Residential Land Lease Communities is 67 years compared to 81 years in traditional retirement villages.

Source: ABS 2010-2012, 2015 Intergenerational Report, Housing Decisions of Older Australians-Productivity Commission Research Paper (2015)



## 4.3 VICTORIAN POPULATION GROWTH

As at 30 June 2013 there were over 574,000 Victorians aged over 70 and over 906,000 aged between 55 and 69 Lifestyle Communities is well positioned to meet the needs of the baby boomer age wave



Source: ABS 2014 Catalogue 3235.0 Notes: (1) As at 30 June 2016

# 4.4 THE EMERGING MARKET GAP

### The two key emerging trends come together to create the Lifestyle business model

#### Affordability

- Opportunity to create a more affordable model
- Rents sustainable for pensioners
- Ability to free up equity
- High quality offer



**BUSINESS MODEL** 

#### **Baby Boomer**

- Wants to maintain control
- Want to own their home
- Wants to free up equity
- Looking to be empowered
- Looking for a bigger life

# Current housing solutions are not satisfying the new emerging customer

# Industry advocacy to promote land lease communities

- Member of the Residential Land Lease Alliance (RLLA) (James Kelly is the RLLAs inaugural chair)
- Represents the land lease industry to undertake lobbying, advocacy and industry development
- Funded through contributions from ten major players including Lifestyle Communities, Ingenia, and Gateway Lifestyle among others
- Lobbying in Canberra over last six months to:
  - provide better understanding of the industry
  - promote the role of land lease communities in the provision of affordable housing
  - advocate for a last home buyers incentive to down size
  - increase involvement in the broader debate on affordable housing

# Government is increasing their understanding of the land lease industry

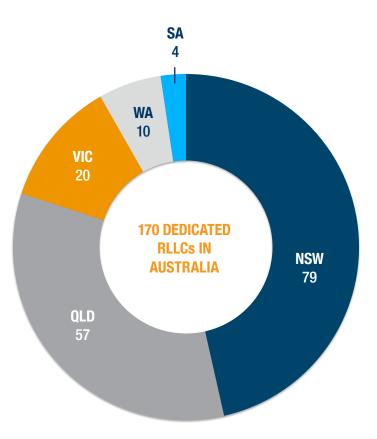


RESIDENTIAL LAND LEASE ALLIANCE

# 4.6 THE LAND LEASE INDUSTRY

## Our focus remains in Victoria

- There are 2,500 Residential Land Lease Communities (RLLCs) and caravan parks around Australia
- Of those:
  - 1,650 are pure tourist parks
  - 750 are mixed use parks with tourists and permanents
  - 170 are dedicated RLLCs
- NSW and QLD represent 82% of the industry
- Victoria has the lowest saturation of RLLCs per head of population
- Estimate that 70,000 people in Australia live in RLLCs and mixed use parks (compared to 190,000 people in retirement villages)



# Victoria has the lowest saturation of RLLCs in Australia

Source: Manufactured Home Estates, Australian Market Review (2014)

# 4.7 CUSTOMER REFERRAL

# Every touch-point drives customer referral

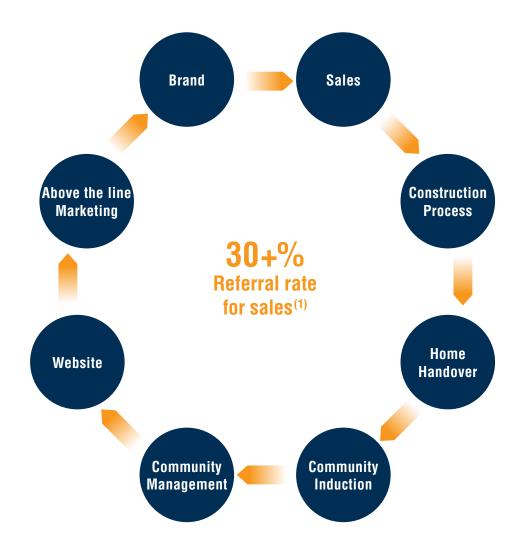
- Implemented a focused strategy to try and lift the number of homeowner referrals for new sales
- Have developed an action plan for each of the 32 touchpoints we have with our homeowners
- Want to ensure that we surprise and delight the homeowner at every touchpoint

**1,000 MORE** 

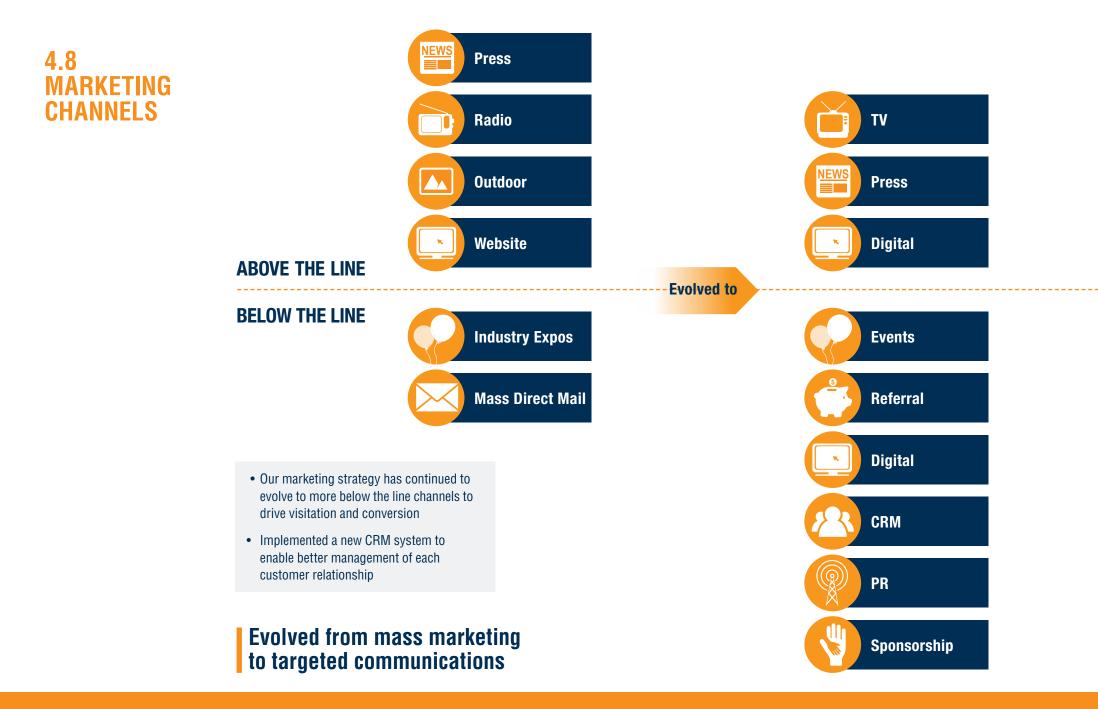
**REASONS TO** 

**COMMUNITIES!** 

# Set organisational goal to increase referral rate



Notes: (1) For FY2016 settlements



4.9 CASE STUDY: LIFESTYLE BERWICK WATERS LAUNCH





- Priority weeks and events
  - General public launch events

Ongoing visitation and conversion strategies

# SECTION 5 BUSINESS MODEL



LIFESTYLE COMMUNITIES LIMITED - Downsize to a bigger life

# 5.1 BUSINESS STRATEGY

# Lifestyle Communities will continue rolling out affordable housing for the over 50s

- Focused strategy to dominate the niche of affordable housing to the over 50s market building on the key thematics of the ageing population, affordability and the emerging baby boomer
- Lifestyle Communities' brand is now clearly differentiated in the consumer's mind against traditional retirement communities
- Drive sales and recycle capital faster allowing for development of a new community at least every 12 months subject to identification of appropriate sites
- Focus in Victoria to capitalise on growing population and the continued lack of supply of affordable housing

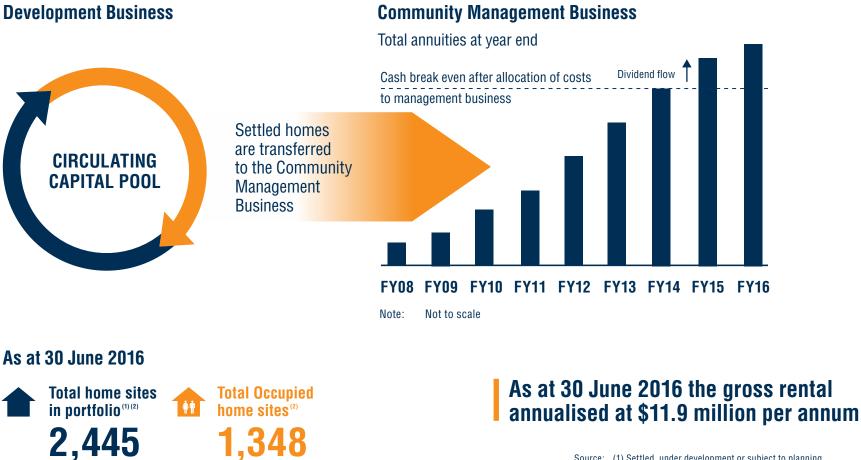


Lifestyle Communities will continue to grow its portfolio of affordable communities

# 5.2 BUSINESS MODEL

### Lifestyle Communities aims to recover 100% of its project related costs from home sales

The growing level of free cash flow from the community management business provides the basis for future dividends



Source: (1) Settled, under development or subject to planning (2) Represents gross numbers not adjusted for joint venture interests

# 5.2 BUSINESS MODEL (CONTINUED)

### Lifestyle Communities develops and manages affordable land lease communities delivering long term annuities from home site fees and resales

CUSTOMER NEEDS Are satisfied by	<b>MOVING IN</b> Move into a new, affordable, low maintenance home in a land lease community. Homeowner owns their house and has a 90 year lease over the land	<b>LIVING</b> Release of equity on downsizing and payment of affordable weekly rental with the benefit for pensioners of being subsidised by Government rental assistance	MOVING OUT Net proceeds of home sale released to homeowner to fund the next stage of life. DMF capped at 20% of the resale price
OUR BUSINESS MODEL Which provides		<ul> <li>Land ownership:</li> <li>Generates long-term (90 years) annuity income streams with a 3.5% or CPI increase.</li> <li>Covered under Part 4A of the Residential Tenancies Act (Vic)</li> </ul>	<ul> <li>On resale:</li> <li>Assist vendor with sale to maximise value</li> <li>Crystallise DMF, capped at 20% of resale price</li> </ul>
ATTRACTIVE SHAREHOLDER RETURNS	<ul> <li>Cash generated by sale of home covers full cost of development</li> <li>Capital redeployed in new community roll outs</li> </ul>	<ul> <li>Growing rental income base with each new settlement</li> <li>Rental increases linked to CPI or 3.5%</li> <li>Strict cost management across business operations</li> </ul>	• DMF income on resale of homes adds to community management cashflows

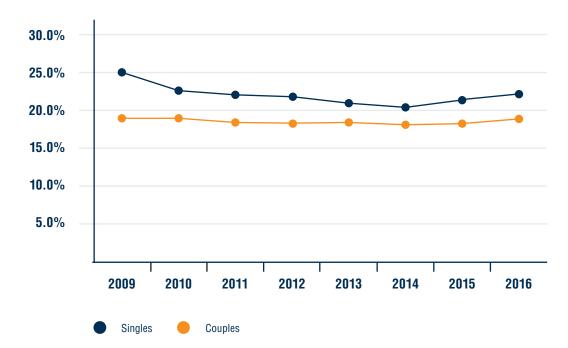
# Rent as a percentage of the pension remains affordable and sustainable **AFFORDARII**

#### **Attributes**

**5.3** 

- Lifestyle Communities' homeowners who receive the age pension and rent assistance are paying approximately:
  - 19.1% of their pension as rental (for couples) net of rental assistance, reduced from 19.8% seven years ago
  - 22.2% of their pension as rental (for singles) net of rental assistance, reduced from 25.3% seven years ago
- · Compares very favourably with industry and government benchmarks

#### Site rental as a % of pension



The Lifestyle Communities model creates a long-term sustainable financial solution homeowners

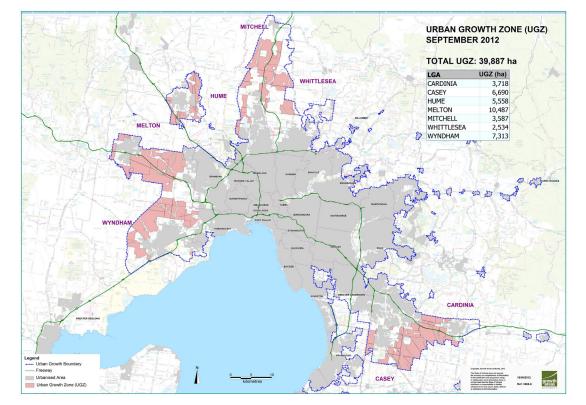
Source: Australian Government Centrelink Website, March 2016

# 5.4 FOCUSED ACQUISITION STRATEGY

### Lifestyle Communities continually performs detailed due diligence on Victoria's growth corridors to source sites

# A rigorous acquisition strategy de-risks community roll-outs

- Focusing on opportunities in Victoria to capitalise on the lack of supply of affordable housing, forecast population growth and brand equity
- Continue to target sites in Melbourne's key growth corridors and major regional centres which are assessed against the following criteria:
  - Demographics of immediate catchment including number of over 50s
  - The forecast rate of population growth in the area
  - Proposed house prices within the community relative to the local median house price
  - Competition and alternative affordable housing solutions
- Undertake assessment of multiple sites within each growth corridor to ensure the most suitable location
- Securing sites in a premium location results in optimum sales rate with achievable realisations



**Melbourne's Growth Corridors** 

### 5.5 LAND ACQUISITION AND EXPANSION

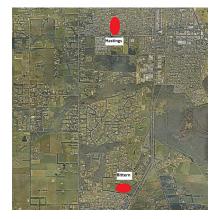
# In FY2016 acquired land at Bittern and Ocean Grove

#### FY2016 acquisitions and expansion:

1. In August 2015, Lifestyle Communities announced the acquisition of a new site in Bittern, on Melbourne's Mornington Peninsula. This site had an original size of approximately 160 homes. The Company was able to negotiate the purchase of an additional two hectares of land which will add approximately 48 homes taking the community to approximately 208 homes. Settlement of the original land is scheduled for the second quarter of FY2017 and the additional land is scheduled to settle approximately 12 months later. The development of this community is subject to planning approval.

# Expansion of Shepparton community

2. In May 2016, Lifestyle Communities announced the acquisition of a new site in Ocean Grove, on Geelong's Bellarine Peninsula. This site has added 190 homes to the pipeline. The settlement of the land is subject to planning although the company does not believe this is a material risk for this site. Settlement of land is contracted to occur in November 2017 and construction is planned to commence soon after. 3. Due to the continued strong sales achieved at Shepparton the Company approved the expansion of the community and will develop a further 47 homes on existing Company-owned land. This will take total homes in Shepparton to 268 homes, with 191 (or 71%) already sold. Additional community facilities (including a pool) will be provided to residents as part of the expansion.





# We are continuing to assess a number of new sites

# The company ensures diligent risk management at each stage of the development cycle



Disciplined approach to each stage mitigates risk

5.6

**KEY RISKS** 

# 6.0 Summary

- FY2016 delivered another solid year of home settlements (202)<sup>(1)</sup>
- The recently announced Ocean Grove acquisition, along with the Bittern acquisition and Shepparton expansion has increased the total portfolio to 2,445 homes<sup>(2)</sup>
- Annuity income from homeowner rentals grew by \$1.9 million to \$11.1 million as a result of having 1,348 settled homes
- Net profit attributable to shareholders up 16% to \$19.3 million
- The increase in settlements, coupled with an expected increased contribution from community management, is expected to result in a material increase in profit in FY2017
- Total dividends for FY2016 of 2.5 cents per share fully franked
- Funded and resourced to roll-out a community at least every 12 months subject to identification of appropriate sites

### A proven business that is structured for sustainable growth

Notes: (1) Represents gross numbers not adjusted for joint venture interests (2) Settled, under development or subject to planning



# 6.1 BOARD OF DIRECTORS



**Tim Poole** Chairman Non-executive, independent



**James Kelly** Managing Director Founder



Bruce Carter Non-executive Founder



Philippa Kelly Non-executive Independent



**Jim Craig** Non-executive Independent

# APPENDIX



LIFESTYLE COMMUNITIES LIMITED - Downsize to a bigger life

# A.1 SALES AND SETTLEMENTS

	New Home Settlements		New homes net sales co commitmen	mmitments	Resale hom settlements	es	Resale homes - net sales commitments commitments		
	FY2016	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016	FY2015	
Brookfield	-	-	-	-	23	15	17	20	
Seasons	-	1	-	-	5	5	7	4	
Warragul	2	12	-	1	9	7	11	10	
Casey Fields <sup>(1)</sup>	2	42	-	20	5	5	8	5	
Shepparton	51	38	49	54	1	-	1	1	
Chelsea Heights <sup>(1)</sup>	27	62	-	13	5	2	6	2	
Hastings	14	82	-	31	4	-	5	-	
Lyndarum	43	3	39	22	-	-	-	-	
Geelong	36	-	51	28	-	-	-	-	
Officer	27	-	51	42	-	-	-	-	
Berwick Waters	-	-	31	-	-	-	-	-	
Bittern	-	-	-	-	-	-	-	-	
Ocean Grove	-	-	-	-	-	-	-	-	
Total	202	240	221	211	52	34	55	43	

Notes: (1) Represents gross numbers not adjusted for joint venture interests

# A.2 DEFERRED MANAGEMENT FEES

	Brookfield	Seasons	Warragul	Casey Fields	Shepparton	Chelsea Heights	Hastings	Total
Historical resales <sup>(1)</sup>	87	16	28	14	2	7	4	158
Average tenure (years)	5.20	4.55	3.49	2.39	2.27	2.06	1.91	4.33
Price growth p.a.	3.7%	2.1%	2.5%	3.3%	1.4%	11.4%	9.8%	3.5%
Average sales price	226,494	246,656	260,268	307,321	208,000	400,713	338,375	252,997
Average DMF <sup>(2)</sup>	35,202	40,861	35,569	34,643	26,720	38,886	30,595	36,190
Average DMF rate	15.7%	16.6%	13.8%	11.1%	14.0%	9.7%	9.0%	14.7%
FY2016 resales <sup>(1)</sup>	23	5	9	5	1	5	4	52
Average tenure (years)	7.26	5.37	3.77	2.56	2.63	2.42	1.91	5.06
Price growth p.a.	2.0%	2.1%	2.7%	4.6%	0.6%	11.5%	9.8%	3.0%
Average sales price	229,217	247,000	270,056	354,100	168,000	409,000	338,375	274,510
Average DMF <sup>(2)</sup>	36,256	47,200	43,713	42,848	33,600	42,280	30,595	39,326
Average DMF rate	16.0%	19.2%	16.4%	12.0%	20.0%	10.4%	9.0%	15.0%

Notes: (1) Includes resales attracting DMF, in FY2016 there were 14 resales that didn't attract a DMF (due to the Company's Smart Buy Guarantee whereby no DMF is payable within first 12 months) (2) Excludes selling and administration fees

# A.3.1 INVESTMENT PROPERTY ANALYSIS

Community Valuation Summary											
	30 June 2016 fi										
	Total Homes	Homes Occupied	Investment properties at cost <sup>(1)</sup> (\$m)	At fair value (\$m)							
Mature Communities											
Brookfield	228	228	6.76	25.63							
Seasons	136	136	3.68	14.74							
Warragul	182	182	2.53	21.81							
Casey Fields <sup>^</sup>	217	217	3.87	16.94							
Chelsea Heights <sup>^</sup>	186	186	6.19	13.37							
Hastings	141	141	7.36	14.44							
Communities under development											
Shepparton	268	149	3.16	17.66							
Lyndarum	154	46	7.13	9.54							
Geelong	164	36	6.95	9.36							
Officer	151	27	5.49	7.23							
Berwick Waters	220	-	12.08	11.45							
Bittern <sup>(2)</sup>	208	-	0.27	0.27							
Ocean Grove <sup>(2)</sup>	190	-	1.26	1.26							
Total	2,445	1,348	66.73	163.68							

Notes: ^ Represents LIC's share in the on-completion assets

- (1) Cost includes land value, land holding costs and for Brookfield, Tarneit and Warragul civils retained by LIC under home purchase agreements entered into prior to 1 January 2009
- (2) Bittern and Ocean Grove contracts are conditional as at 30 June 2016 and therefore only the deposit is reflected in the balance sheet

# A.3.2 INVESTMENT PROPERTY ANALYSIS

Community Valuation Summary (On Completion)												
	Rental Metrics		DMF metrics (extr	5)								
Last valuation date	Rental cap. rate (from valuation)	Net rental per home (from valuation adjusted <sup>(1)</sup> )	DMF discount rate	DMF terminal cap. rate	Average sale value (GST incl.)							
Existing Communities - sold out												
Apr-16	8.00%	6,184	13.0%	10%	235,022							
Apr-16	8.00%	5,432	13.0%	10%	264,941							
Apr-16	8.00%	6,359	13.0%	10%	267,381							
Apr-16	8.00%	6,555	13.0%	10%	310,958							
Apr-16	8.00%	6,011	13.75%	N/A	366,000							
May-15	8.25%	6,190	14.0%	N/A	276,130							
g												
May-15	8.50%	6,853	14.0%	10%	199,294							
Apr-16	8.00%	5,918	14.0%	N/A	323,000							
Apr-16	8.00%	6,174	13.5%	10%	303,696							
May-15	8.25%	6,190	14.0%	N/A	286,996							
Feb-16	8.50%	N/A	13.5%	10%	329,645							
	Last valuation date	Rental MetricsLast valuation dateRental cap. rate (from valuation)Apt-168.00%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.25%May-158.50%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.00%Apr-168.00%	Rental MetricsLast valuation dateRental cap. rate (from valuation)Net rental per home (from valuation adjusted(*))Apr-168.00%6.184Apr-168.00%5.432Apr-168.00%6.359Apr-168.00%6.011Apr-168.00%6.011Apr-168.25%6.190May-158.50%6.853Apr-168.00%6.174May-158.00%6.174	Rental MetricsDMF metrics (extr valuation per home (from valuation)Last valuation dateRental cap. rate (from valuation)Net rental per home (from valuation adjusted <sup>(11)</sup> )DMF discount rateApr-168.00%6,18413.0%0Apr-168.00%5,43213.0%0Apr-168.00%6,55513.0%0Apr-168.00%6,55513.0%0Apr-168.00%6,11113.75%0May-158.25%6,19014.0%Apr-168.00%5,91814.0%Apr-168.00%6,17413.5%May-158.25%6,19014.0%	Rental MetricsDMF metrics (extrest from valuations valuation ateLast valuation dateRental cap. rate (from valuation)Net rental per home (from valuation)DMF discount rateDMF terminal cap. rateApr-168.00%6.18413.0%10%0Apr-168.00%6.35913.0%10%0Apr-168.00%6.55513.0%10%0Apr-168.00%6.01113.75%N/A0Apr-168.00%6.19014.0%N/A0May-158.50%6.85314.0%N/A0Apr-168.00%6.17413.5%10%0Apr-168.00%6.17413.5%N/A0Apr-168.00%6.17413.5%N/A0Apr-168.00%6.17413.5%N/A0Apr-168.00%6.17413.5%N/A0Apr-168.00%6.17413.5%N/A0							

Notes: (1) Weekly rental income adjusted to reflect inflation at Hastings, Shepparton and Officer (communities not valued this year)

^ Represents 100% of the development of which LIC will share 50%

Valuer's Rental calculation methodology: capitalisation rate on annual rental income Valuer's DMF calculation methodology: NPV of 20 year cash flows with terminal value at year 21 or NPV of 40 year cash flows with no terminal value

A.4.1
<b>CASHFLOW</b>
ANALYSIS
FY2016

Supplementary Cash Flow Analysis for FY2016	Brookfield	Seasons	Warragul	Casey Fields <sup>(3)</sup>	Shep- parton	Chelsea Heights <sup>(3)</sup>	Hastings	Lyndarum	Geelong	Officer	Berwick Waters	Bittern	Ocean Grove	Total
Total Number of Homes	228	136	182	217	268	186	141	154	164	151	220	208	190	2,445
Settled FY2016 <sup>*</sup>	-	-	2	2	51	27	14	43	36	27	-	-	-	202
Remaining homes available to settle	-	-	-	-	119	-	-	108	128	124	220	208	190	1,097
Development Cash Flows (\$million)														
Land	-	-	-	-	-	-	-	-	-	-	-	(0.27)	(1.26)	(1.53)
Development Expenditure (development and sales)	-	-	-	(0.03)	(3.02)	(0.51)	(0.33)	(6.54)	(5.73)	(10.03)	(0.76)	(0.01)	-	(26.96)
Home Construction	-	-	(0.02)	-	(9.27)	(0.83)	(0.64)	(7.98)	(8.61)	(9.30)	(0.02)	-	-	(36.67)
Home Settlements	-	-	0.41	0.33	10.72	4.16	3.82	12.78	9.87	8.03	-	-	-	50.12
Net Development Cash Flows		-	0.39	0.30	(1.57)	2.81	2.85	(1.74)	(4.47)	(11.30)	(0.78)	(0.28)	(1.26)	(15.04)
Annuity Cash Flows (\$million)														
Site Rentals (incl. Management Fees)	2.00	1.21	1.63	1.93	1.13	1.63	1.24	0.20	0.10	-	-	-	-	11.07
Deferred Management Fees Received (net) <sup>(1)</sup>	0.82	0.21	0.37	0.27	0.04	0.27	0.19	-	-	-	-	-	-	2.17
Community Operating Costs	(0.60)	(0.51)	(0.54)	(0.51)	(0.55)	(0.43)	(0.39)	(0.27)	(0.25)	(0.08)	-	-	-	(4.13)
Net result from utilities	(0.06)	(0.01)	-	(0.03)	(0.03)	0.02	(0.03)	(0.07)	(0.05)	(0.01)	-	-	-	(0.27)
Share to non-controlling interests <sup>(2)</sup>	-	-	-	(0.62)	-	(0.54)	-	-	-	-	-	-	-	(1.16)
Net Annuity Cash Flows	2.16	0.90	1.45	1.04	0.59	0.95	1.01	(0.14)	(0.20)	(0.08)	-	-	-	7.68
Head Office Costs														(4.58)
Net Operating Cash Flows														(11.94)
Reconciliation to statutory cash flows														
Less – Interest														(1.94)
Less – Income taxes paid														(3.75)
Add – Land (investing cash flow)														1.53
$\label{eq:less-Movement in inventory and creditors} Less-Movement in inventory and creditors$														(1.20)
Add – Non-controlling interests														3.11
Statutory Cash Flows from Operations (\$million)														(14.20)

Notes: \* LIC's economic interest is 188 homes after allowing for Joint Venture interests

Deferred management fees received are inclusive of selling and administration fees as well as wages and marketing costs
 Lifestyle Communities record 100% rental income and pay out 50% (after management fees) to non-controlling interests
 50% of development cash flows for joint venture are reflected above

ANALYSIS FY2015 Re	otal Number of Homes ettled FY2015 <sup>-</sup> lemaining homes available to settle <b>evelopment Cash Flows (\$million)</b> and evelopment Expenditure	228 - -	136 1 -	182 12 2	217 42	221 38	186	141	154	164	150	151	225	0.455
FY2015 Re	temaining homes available to settle evelopment Cash Flows (\$million) and	-			42	0.0							220	2,155
De	evelopment Cash Flows (\$million) and	-	-	2		38	62	82	3	-	-	-	-	240
	and	-			2	123	27	14	151	164	150	151	225	1,009
La		-												
	evelonment Expenditure		-	-	-	-	-	-	-	-	(0.37)	(5.49)	(1.15)	(7.01)
	development and sales)	-	-	(0.14)	(0.57)	(1.86)	(2.16)	(1.02)	(6.80)	(6.22)	(0.05)	(0.52)	(0.02)	(19.36)
Hc	lome Construction	-	(0.01)	(0.02)	(0.74)	(3.94)	(4.42)	(8.42)	(2.97)	(0.58)	-	-	-	(21.12)
Нс	lome Settlements	-	0.24	2.75	6.05	7.35	10.38	22.34	0.79	-	-	-	-	49.92
Ne	et Development Cash Flows	-	0.23	2.59	4.74	1.55	3.80	12.90	(8.98)	(6.80)	(0.42)	(6.01)	(1.17)	2.43
An	nnuity Cash Flows (\$million)													
Sit	ite Rentals (incl. Management Fees)	1.96	1.23	1.63	1.81	0.71	1.03	0.79	-	-	-	-	-	9.16
De	eferred Management Fees Received	0.54	0.20	0.31	0.23	-	0.09	0.01	-	-	-	-	-	1.38
Со	ommunity Operating Costs	(0.53)	(0.46)	(0.59)	(0.50)	(0.44)	(0.33)	(0.30)	(0.06)	(0.02)	-	-	-	(3.23)
Ne	let result from utilities	0.01	0.03	0.03	0.03	(0.01)	0.03	(0.02)	(0.01)	-	-	-	-	0.09
Sh	hare to non-controlling interests <sup>(2)</sup>	-	-	-	(0.59)	-	(0.30)	-	-	-	-	-	-	(0.89)
Ne	et Annuity Cash Flows	1.98	1.00	1.38	0.98	0.26	0.52	0.48	(0.07)	(0.02)	-	-	-	6.51
Не	lead Office Costs													(3.83)
Ne	let Operating Cash Flows													5.11
Re	econciliation to statutory cash flows													
Le	ess – Interest													(4.05)
	ess – Income taxes paid													(1.61)
	dd – Land (investing cash flow)													7.01
	dd – Movement in inventory, creditors nd JV fees owing													1.41
Ad	dd – Non-controlling interests													8.54
	tatutory Cash Flows from Operations \$million)													16.41

\* LIC's economic interest is 188 units after allowing for Joint Venture interests Notes:

(1) Deferred management fees received are inclusive of selling and administration fees as well as wages and marketing costs (2) Lifestyle Communities record 100% rental income and pay out 50% (after management fees) to non-controlling interest (3) 50% of development cash flows for joint venture are reflected above

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# **DOWNSIZE TO A BIGGER LIFE**

#### LIFESTYLE COMMUNITIES LIMITED

Level 2, 25 Ross Street South Melbourne VIC 3205 Ph: (03) 9682 2249

www.lifestylecommunities.com.au