



**2016 Results Presentation** 

19 August 2016

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#### **Important Information**

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#### **Distribution Guidance**

The DUET Group's distribution guidance and related statements in this presentation are subject to DUET's forecast assumptions being met.

#### Policies

This presentation has been prepared using policies adopted by the directors of DUECo, DIHL and DFL and, unless stated otherwise in the Management Information Report, these policies have been consistently applied to all periods presented in this presentation. Parts of this presentation have therefore been prepared on a different basis to the 2016 Financial Report of DUET Group. Certain information contained within this presentation does not, and cannot be expected to provide as full an understanding of the financial performance, financial position and cash flows of DUET Group as in the Financial Report. This presentation should be read in conjunction with the Financial Report of DUET Group, which can be found on the DUET website at <u>www.duet.net.au</u>

## Agenda



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### **Performance Highlights**

Growth	<ul> <li>Acquired 100% of EDL (\$1.67b incl degearing): integration completed; development synergies emerging</li> <li>Acquired Cullerin Range Wind Farm (\$72m): targeting further growth in sector</li> <li>Acquired remaining 20% interest in DBP (\$205m)</li> </ul>	
Regulatory	<ul> <li>United Energy's final decision was a 14% improvement on draft: potential appeal upside</li> <li>DBP's final decision was a 6% improvement on draft: potential appeal upside</li> <li>Preparation under way for Multinet Gas' 2018-2022 submission</li> </ul>	
Operational	<ul> <li>Recontracting completed by EDL (Appin Tower, Pine Creek)</li> <li>Strong improvement in network performance at United Energy</li> <li>Business transformation project underway at United Energy and Multinet Gas</li> </ul>	
Capital and Distributions	<ul> <li>\$1.92b of equity raised primarily to fund EDL and DBP acquisitions</li> <li>Over \$2.4b of debt raised and refinanced during FY16</li> <li>Delivered 18.0 cpss FY16 distribution guidance</li> <li>18.5 cpss distribution guidance for FY17<sup>1</sup> reaffirmed</li> </ul>	





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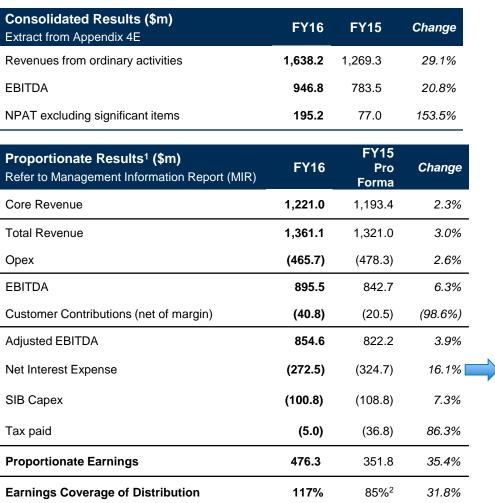




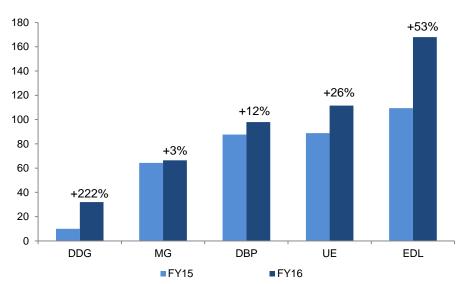
## **Group Results**

### **Group Results**

Proportionate earnings up 35.4% with 117% distribution coverage



#### Higher proportionate earnings (\$m)



Lower borrowing costs

ОрСо	Change
DBP	down 15.3%
EDL	down 31.6%
UE	down 11.5%

1. DUECo completed its acquisition of 100% of EDL on 22 October 2015. As EDL did not declare and pay any dividends to its shareholders from its FY2016 earnings in the period 1 July 2015 to 22 October 2015, DUET Group has reported EDL's full year FY16 results. DIHL completed its acquisition of a 20% interest in DBP from Alcoa of Australia on 6 April 2016. As a result, DUET Group's aggregate ownership interest in DBP increased from 80% to 100%. To provide an appropriate year-on-year comparison, each of the FY15 results for EDL (extracted from EDL's FY15 financial report) and DBP have been included assuming, for EDL, 100% ownership by DUET Group for all of FY15 (excluding the uplift of asset values and consequent depreciation and amortisation) and, for DBP, the same time-weighted average beneficial ownership interest as for FY16 for proportionate earnings.

2. FY15 earnings coverage based on actual (not pro forma) proportionate earnings of \$210.9 million. FY15 earnings did not have the benefit of a full-year earnings contribution from both of DDG's two gas transmission pipelines.



#### EDL's USD and GBP denominated debt has been converted to AUD at the 30 June 2016 closing spot rate 1.

Using the AUD:GBP and AUD:USD spot rates on the day the facilities reached financial close 2.

(As at 30 June 2016, \$m, by total facility limits)

30 265

275

348

600

CY18

DBP

**Debt Maturities** 

300

667

-5

660

CY17

**Capital Management** 

135

595

CY19

230

425

286

125

CY20

50

CY21

171

136

295

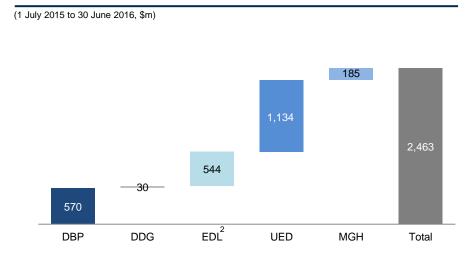
CY22

125

CY23

Most CY17 maturities to be refinanced by end of CY16 and over \$100m of equity is available for future growth projects

#### **Debt Transactions FY16**



#### **Credit Ratings**

CY16

ОрСо	S&P	Moody's
DBP	BBB- Stable	Baa3 Stable
EDL	BBB- Stable	n/a
United Energy	BBB Stable	Baa2 Stable
Multinet	BBB- Stable	Baa3 Stable

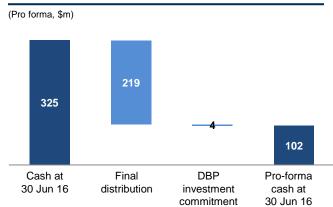
#### **Equity Raisings**

CY24

CY25

Amount	Туре	Purpose	Issue Price
\$1.67b	Placement and 1 for 2.69 rights issue	Acquire 100% of EDL and degear the business	\$2.02
\$200m	Placement	Acquire 20% of DBP	\$2.20
\$45.6m	SPP	DBP acquisition, transaction costs and working capital	\$2.18

#### **Corporate Working Capital**









# **Operating Results**

### **Dampier Bunbury Pipeline**



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#### Commentary

- Throughput up 0.5%
- Transmission Revenue down 1.4%
  - ~15% of full haul contracted volumes moved to the regulated tariff on 1 January 2016
  - 35TJ/day reduction in full haul capacity from 1 April 2016 from closure of the SW Cogen facility
  - Switching to back haul volumes as Pilbara expands
- Opex down 6.3%
- Adjusted EBITDA down 2.4%
- RAB down 4.3%<sup>1</sup>

#### **Financial Summary**

\$m, 100% per MIR	FY16	FY15	Change
Throughput (TJ)	332,468	330,773	0.5%
Transmission Revenue	375.7	381.1	(1.4%)
Total Revenue	382.0	396.7	(3.7%)
Opex	(77.1)	(82.2)	6.3%
EBITDA	304.9	314.5	(3.0%)
EBITDA margin	79.8%	79.3%	0.6%
Adjusted EBITDA	300.8	308.1	(2.4%)
RAB	3,465.5	3,614.7	(4.3%)

Throughput (TJ)	FY16	FY15	Change
Full Haul	232,802	233,115	(0.1%)
Part Haul	35,982	43,864	(18.0%)
Back Haul	63,684	53,794	18.4%
Total Throughput	332,468	330,773	0.5%

### **DBP Development Group**

### Commentary

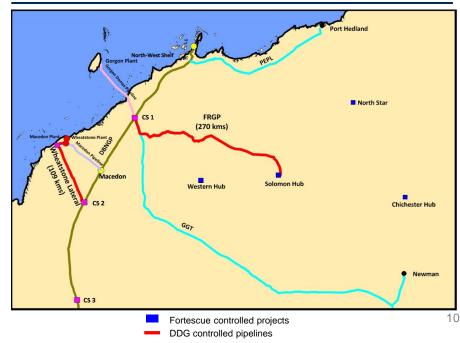
- Transmission Revenue up \$20.6 million
  - First full year contribution from WAWP and FRGP projects
  - 100% take-or-pay tariff structures
- Customer-funded work completed
  - 24km Ashburton-Onslow Gas Pipeline for Chevron
  - Gorgon Onshore Meter Station Refurbishment project for Chevron
- Adjusted EBITDA up \$23 million



#### **Financial Summary**

\$m, 100% per MIR	FY16	FY15	Change
Transmission Revenue	33.6	13.0	158.2%
Total Revenue	36.6	12.7	188.5%
Opex	(4.2)	(3.4)	(24.2%)
EBITDA	32.3	9.3	249.0%
EBITDA margin	88.4%	73.1%	15.3%
Adjusted EBITDA	32.3	9.3	249.0%

### **Pilbara Pipeline Infrastructure**



### **United Energy**



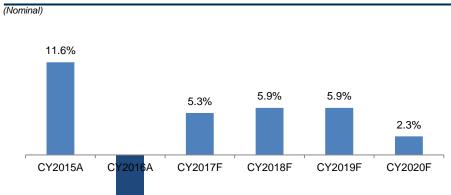
#### Commentary

- Load up 1.1%
- Distribution revenue up 2.2%
  - Load increase and higher tariffs over 2015 winter
  - Partly offset by annual tariff reduction of 9.5% on 1 January 2016
- Opex up 2.2%
  - Catch-up 1H16 underspend
- Material improvement in network performance
  - SAIDI of 60 minutes well under regulatory benchmark

### **Financial Summary**

\$m, 100% per MIR	FY16	FY15	Change
Load (GWh)	7,823	7,741	1.1%
Distribution Revenue	389.8	381.2	2.2%
Total Revenue	534.9	509.7	4.9%
Opex	(152.9)	(149.6)	(2.2%)
EBITDA	382.0	360.1	6.1%
EBITDA margin	71.4%	70.6%	0.8%
Adjusted EBITDA	342.6	342.3	0.1%
RAB	2,356.9	2,255.4	4.5%

#### **Network Tariff Path<sup>1</sup>**



### **Multinet Gas**

#### Commentary

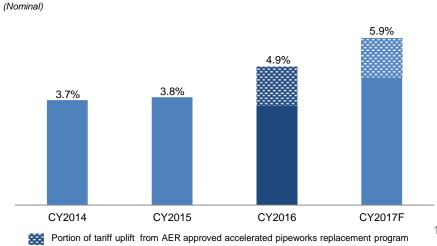
- Throughput slightly down
- Distribution revenue up 4.5%
  - Annual tariff increases
- Opex up 15.1%
  - Higher UAFG provision (\$6.4m), employee and meter replacement costs and external operating fees
- Accelerated pipeworks replacement pass-through approved
  - Nominal tariff increases during remainder of 2013-2017 regulatory period
- Well progressed with preparation for 2018-2022 regulatory reset – submission due December 2016

# Multinet

#### **Financial Summary**

\$m, 100% per MIR	FY16	FY15	Change
Throughput (TJ)	55,727	55,958	(0.4%)
Distribution Revenue	183.0	175.1	4.5%
Total Revenue	202.5	184.1	10.0%
Opex	(71.3)	(61.9)	(15.1%)
EBITDA	131.2	122.2	7.4%
EBITDA margin	64.8%	66.4%	(1.6%)
Adjusted EBITDA	119.9	118.9	0.9%
RAB	1,157.8	1,141.2	1.4%

#### Network Tariff Path<sup>1</sup>



### **Energy Developments**

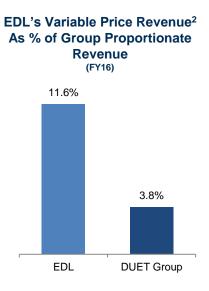
#### Commentary

- Generation Revenue down 0.5%
  - Temporary supply interruptions in UK/US clean
  - Partly offset by LGC<sup>1</sup> revenue
- Opex down 9.0%
- EBITDA up 6.7%
- Acquisition of Cullerin Range Wind Farm completed in July 2016

# Energy Developments

#### **Financial Summary**

\$m, 100% per MIR	FY16	FY15	Change
Generation (GWh)	4,020	4,080	(1.5%)
Generation Revenue	425.9	428.0	(0.5%)
Total Revenue	442.5	448.7	(1.4%)
Opex	(209.7)	(230.5)	9.0%
EBITDA	232.8	218.2	6.7%
EBITDA margin	52.6%	48.6%	4.0%







Outlook

### **DBP Final Regulatory Decision**

- ERA Final Determination published on 30 June 2016
  - Only applicable to ~15% of firm full-haul contracted capacity given Standard Shipper recontracting in August 2014
  - Final decision more favourable than draft decision:
    - 6.1% increase in the total allowed revenue (\$real)
    - 34.6% increase in total allowed capital expenditure (\$real) for 2016-20 period
- DBP appeal lodged with Australian Competition Tribunal outcome expected 1H2017

(\$m Real)	ERA Final Decision	ERA Draft Decision	% Change	
Return on capital	720	668	7.8%	
Regulatory Depreciation	482	479	0.6%	
Operating Expenditure	515	509	1.2%	
Tax allowance	51	10	nm	
Total Revenue (unsmoothed)	1,768	1,666	6.1%	

#### Forecast Capital Expenditure

**Revenue Building Block Summarv** 

(\$m real)	ERA Final Decision	ERA Draft Decision	% Change
Stay in business capex	100	78	28.2%
Enhancement capex	5	-	Nm
Total Capital Expenditure	105	78	34.6%

#### **WACC** Parameters

	ERA Final Decision	ERA Draft Decision
Nominal Post Tax WACC	5.83%	6.02%
Nominal Post Tax ROE	6.98%	7.28%
Return on Debt	5.06%	5.18%
Gamma	0.4	0.4
Gearing	60%	60%

#### **Regulated Asset Base**

(\$m real)	ERA Final	ERA Draft	%
	Decision	Decision	Change
Opening RAB	3,502	3,497	0.1%



### **United Energy Final Regulatory Decision**

- AER Final Determination published on 26 May 2016; more favourable than draft decision:
  - 14.1% increase in the total allowed revenue (nominal) ٠
  - 11.8% increase in total allowed capital expenditure (nominal) for 2016-20 period ٠
  - 9.6% increase in total allowed operating expenditure<sup>1</sup> (nominal) ٠
- UE appeal (gamma and inflation) lodged with Australian Competition Tribunal (ACT) outcome expected 1H2017
  - Outcome will be influenced by current appeals by SAPN to ACT and AER to the Federal court (re NSW ACT appeal outcome)

Revenue	Building	Block	Summary	y
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(\$m nominal)	AER Draft Decision	AER Final Decision	% Change
Return on capital	701.0	746.9	6.5%
Regulatory Depreciation	315.4	421.9	33.7%
Operating Expenditure <sup>1</sup>	711.2	779.1	9.6%
Revenue adjustments (EBSS and shared assets)	28.9	40.8	41.2%
Tax allowance	84.6	112.7	33.3%
Total Revenue (unsmoothed)	1,841.2	2,101.3	14.1%

#### **Forecast Capital Expenditure**

(\$m Nominal)	AER Draft Decision	AER Final Decision	% Change
Opening Regulated Asset Base	2051.9	2,083.0	1.5%
Total gross capex	975.3	1,126.7	15.5%
Less customer contributions	98.6	146.4	48.5%
Total Net Capex	876.7	980.3	11.8%

#### WACC Parameters

	AER Draft Decision	AER Final Decision
Rf – equity only	2.76%	2.94%
Implied DRP	2.58%	2.68%
Equity Beta	0.7	0.7
MRP	6.5%	6.5%
Gamma	0.4	0.4
Gearing	60%	60%
Nominal Vanilla WACC	6.12%	6.37%
Post tax Nominal ROE	7.30%	7.50%

#### **Proposed Tariff Path**

	2016	2017	2018	2019	2020
AER Draft Decision	CPI – 8.72%	CPI – 8.72%	CPI – 0%	CPI – 0%	CPI – 0%
AER Final Decision	CPI – 8.72%	CPI + 4.21%	CPI + 3.50%	CPI + 3.50%	CPI - 0.00%





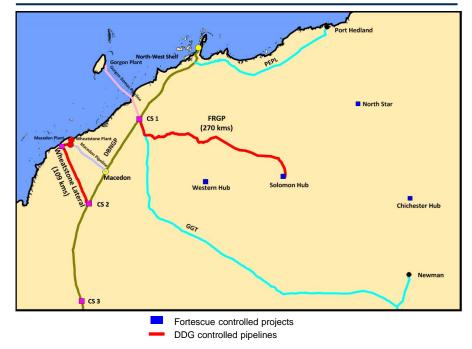


### **DDG Development Opportunities**



- Exploring options to extend FRGP to multiple Pilbara iron ore mining sites
  - Further reduces iron ore miners' cash costs
  - Frees up rail capacity by eliminating the need to transport diesel
- Working with EDL on a number of joint gas transmission and generation opportunities
  - Connect remote sites via gas transmission laterals and onsite gas-fired generation
  - Switch existing diesel only generation to dual fuel (diesel displacement)
  - Provide customers with a 'single' energy provider off balance sheet solution

#### **Pilbara Pipeline Infrastructure**

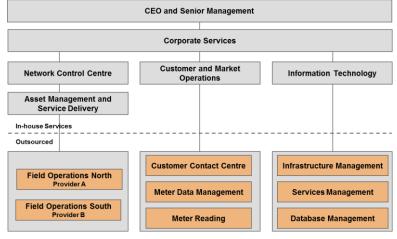


### **UE and MG Transformation Project**

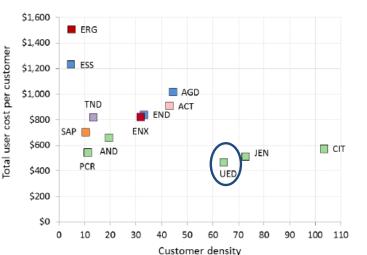


- In-housing of business operating model initiated in 2011 completed
  - Greater level of operating control
  - Dual contractor model to increase competition for network services
  - Transition resourced to ensure consistent service delivery
- Tier 1 global consulting firm engaged to undertake Transformation Project
  - All areas of operation under review
  - Focus on driving further efficiencies across each business
- Objective is to maintain benchmark efficient status and remain competitive against emerging disruptive technologies

### Current UE/MG Operating Model



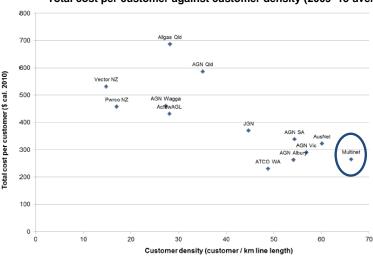
#### **Multinet Gas**



Source: Australian Energy Regulator Annual Benchmarking Report 2015

United Energy

Total cost per customer against customer density (2010-14 average)



#### Total cost per customer against customer density (2009-13 average)

Source: Economic Insights Benchmarking Report - July 2015

### **EDL Waste Coal Mine Gas Growth Potential**



#### **FY2016 Achievements**

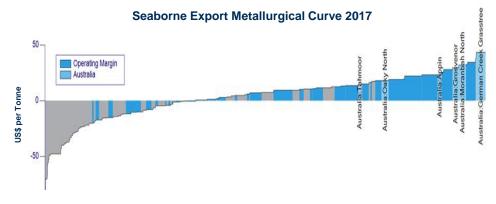
- Appin and Tower extension
  - 18 year tolling agreement (97MW) with South32
- Grosvenor construction commencement
  - Commenced construction of new 21MW power station on Anglo's new Grosvenor underground met coal mine
  - Underpinned by 20+ year gas agreement
- Grosvenor second power station opportunity
  - New agreement executed with Anglo providing opportunity for EDL to add a further 15MW to the 21MW project currently under construction
- Oaky Creek extension and expansion
  - Extension of existing gas agreement with Glencore to 2036, including expansion rights
  - 15MW expansion construction completed (July 2016), adding to existing 21MW power station

#### **Growth Potential**

- Miners seeking value-add / off balance sheet solutions
  - Working with existing and new customers on expansion/greenfield opportunities
- Well placed to leverage market conditions, existing relationships and presence in metallurgical coal regions

#### Macro – Metallurgical Coal

- Global met coal prices expected to remain subdued in near to mid term
- Australian met coal mines expected to remain cash positive
- Further market consolidation expected
- EDL positioned on premium Australian Met coal mines



Source: Wood Mackenzie Ltd, Dataset: February 2016

### **EDL Remote Energy Growth Potential**



#### **FY2016 Achievements**

- Sunrise Dam Expansion
  - Completion of 8MW expansion Dec 15
  - Tolling Service Agreement extension to Dec 25
- Sunrise Dam and Tropicana Gas Skids
  - Acquisition of gas skid facilities at Sunrise Dam and Tropicana
  - Contracted to Dec 2025 at Sunrise Dam; Dec 2027 at Tropicana
- Pine Creek Extension
  - 3 year offtake extension (26MW) with Territory Generation to June 2019

#### **Growth Potential**

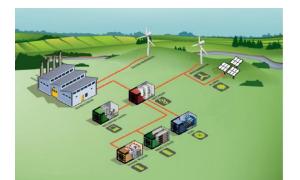
- Good opportunities in gold sector; existing and new mines
- Increasing global demand for batteries may assist approvals for lithium mine developments in WA
- Power price increases and desire for improved green credentials expected to encourage more customers to seek hybrid (diesel displacement) solutions
  - Potential for roll out of Cooper Pedy style hybrid solution to other sites

### Hybrid Renewable Project

- Coober Pedy Hybrid Project
  - 20 year PPA
  - Renewable expansion (1MW Solar PV, 4MW Wind, 1MW Battery)
  - 3.9MW existing diesel generation backup
  - Commissioning mid 2017
  - ~70% diesel displacement target

#### **Coober Pedy Hybrid Project**





### **EDL Landfill Gas Growth Potential**



#### **FY2016 Achievements**

- Acquisition of Landfill Gas and Power Pty Ltd (LGP) in WA
  - 10MW across 3 sites
- Brown County (Ohio, US)
  - 5MW greenfield project, COD March 2017
  - New landfill customer Rumpke
  - 25 year gas agreement; 15 year offtake agreement
- Gas Supply Agreement Extensions
  - Tessman Road (12 years)
  - Zion (15 Years)
- Pecan Row (Georgia, US)
  - 4.8 MW acquisition; completion July 2016

### **US LFG Macro Environment**

- US renewable energy market growing while coal and nuclear baseload being phased out
- LFG viewed favourably in US; baseload small footprint; methane abatement
- US LFG market highly fragmented; top 5 players own ~50%

### **Growth Opportunities – US LFG**

- Pecan Row expansion
- Greenfield/brownfield opportunities underpinned by:
  - Sector consolidation/divestment of non-core LFG assets
  - >500MW of sector greenfield development
- EDL cultivating strong relationship with landfill counterparties
  - Capacity expansions at existing sites (growing US gas curves)
  - EDL equipment onto new sites owned by existing customers

### **EDL's Cullerin Range Wind Farm**

- EDL acquired Cullerin from Origin Energy Limited (Origin) on 13 July 2016 for \$72m<sup>1</sup>
- Acquisition funded from EDL's corporate debt facility

#### Asset Description

- Located near Gunning in NSW
- 30MW windfarm comprising 15 x 2MW Servion turbines
- Operational since July 2009
- Historical capacity factor of 38%, one of the highest for an Australian wind farm

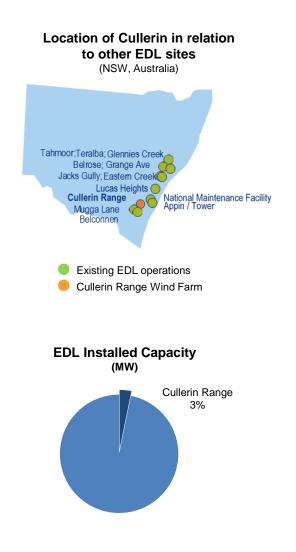
#### **Contracting arrangements**

- New service and availability agreement established with Servion
- Long term offtake agreement with Origin
- Site leases in place until 2038

#### Strategic Fit

- Leverages EDL's experience and capability in managing a distributed generation portfolio
- Represents only ~3% of EDL's installed MW capacity
- Potential for EDL to grow in the mid-scale, grid connected renewable sector





### **EDL Renewables Expansion Strategy**



#### EDL rationale for expanding into renewables sector

- Distributed renewable generation consistent with EDL model
- Strong macro background
  - Bipartisan support for Renewable Energy Target (RET) to 2020
  - Federal and State based renewable objectives longer term
  - ~6GW of additional generation capacity required to meet current targets
- Customers seeking to enhance green credentials
- Leverages EDL capabilities

#### **EDL Competitive Advantage**

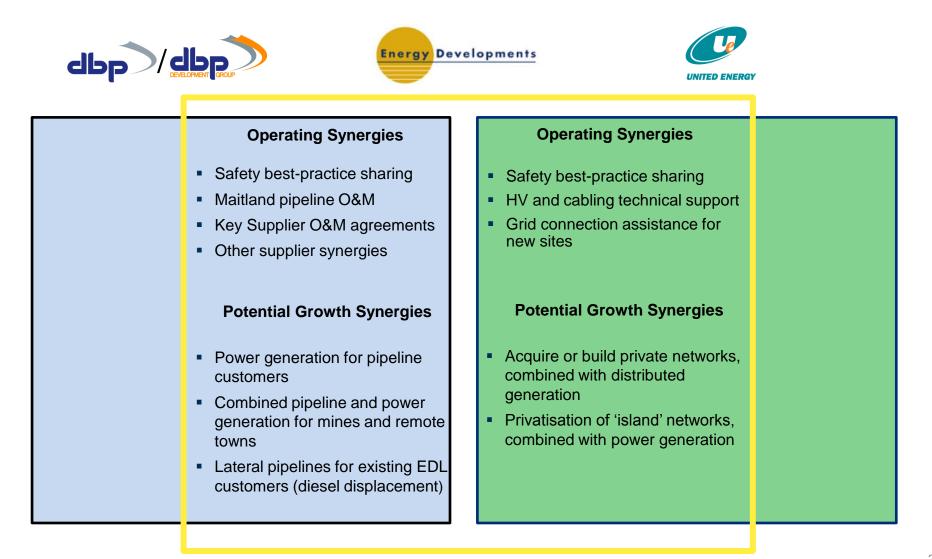
- Can manage offtake within existing contracting portfolio
  - Balanced electricity portfolio
  - Ability to contract black and green offtake separately
  - Avoid bundled PPA discount
- Corporate level financing
  - Provides greater flexibility than project financing
- Ability to leverage existing asset management and infrastructure capabilities (OEM contracting; centralised control room)
- Able to focus on mid-scale opportunities

#### **Areas of Focus**

- Near term: Mid-scale (20MW-120MW) grid connected wind/ solar PV
  - Already operational or development approved ('shovel ready')
  - Addressable market in Australia of around 500MW
  - Leverage Cullerin acquisition expertise
- Medium term: Integrated (hybrid) renewable solutions
  - Solar PV/wind/storage with diesel backup
  - Existing and new generation sites (focus on diesel displacement)
  - Leverage experience from EDL's Coober Pedy hybrid project

### **Emerging opportunities to leverage synergies**

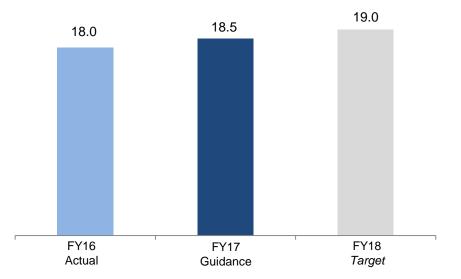




### **Distributions**



- Achieved DUET's FY16 DPS guidance of 18.0cpss
  - Final distribution of 9.0 cpss paid 18 August 2016
- FY17 distribution guidance of 18.5 cpss reaffirmed
- Guidance expected to be fully covered by DUET's forecast proportionate earnings on a cpss basis



#### DUET distributions (cents per stapled security, "cpss")<sup>1</sup>

Forward looking statements by their very nature are subject to uncertainties and contingencies, many of which are outside the control of DUET 1. Subject to DUET's forecast assumptions being met

### **Management Priorities**



Deliver full-year FY17 distribution guidance of 18.5 cents

Seek improved outcomes from United Energy's and DBP's regulatory 2016 – 2020 appeals

Achieve operating efficiencies from United Energy and Multinet Gas transformation project

Grow EDL's revenue base

Refinance operating company debt maturities on competitive terms

Continue actively to look for accretive opportunities to develop and/or acquire energy infrastructure





### Questions



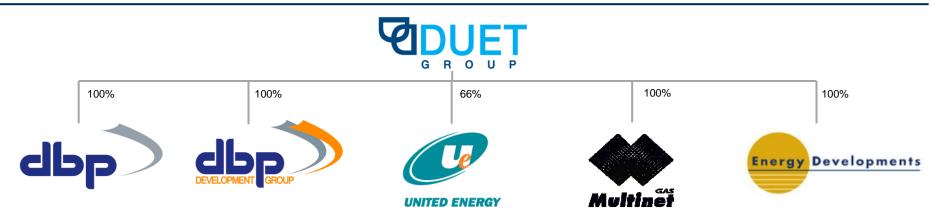


Appendix

### **DUET Group**

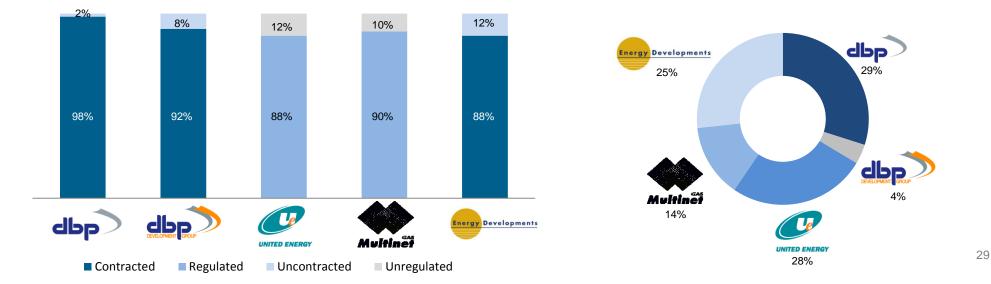


Simplified Group Snapshot (aggregate ownership interests)





#### FY16 Proportionate EBITDA Contribution



### **Consolidated Balance Sheet**



\$m	As at 30 Jun 16	As at 30 Jun 15
Cash Assets and Term Deposits	508	376
Other Current Assets	340	222
PP & E	7,066	6,003
Intangible Assets	2,963	2,034
Other Non-Current Assets	228	431
Total Assets	11,105	9,066
Interest Bearing Liabilities	6,263	5,731
Other Current Liabilities	610	492
Other Non-Current Liabilities	821	847
Total Liabilities	7,694	7,070
Net Assets	3,411	1,996
Total Equity	3,411	1,996

### **Consolidated Cash Flow Statement**



\$m	FY16	FY15
Net cash flows from operations	908	755
Payments for purchase of PP&E	(356)	(466)
Payments for purchase of software and other intangibles	(36)	(35)
Proceeds from term deposits	54	28
Proceeds from asset sales	1	2
Acquisition of subsidiary, net of cash acquired	(1,532)	-
Net cash flows from investing	(1,868)	(471)
Cash flows from capital raising	1,880	411
Net proceeds from/(payments) to non-controlling interests	55	(19)
Borrowing (net of repayments)	(78)	(142)
Finance costs paid	(371)	(392)
Dividends & distributions paid	(340)	(243)
Net cash flow from financing	1,146	(387)
Net increase / (decrease) in cash	186	(103)