# Results Presentation

For the half year ended 31 December 2016



Mike Hirst Managing Director **Richard Fennell** Chief Financial Officer This document is a presentation of general background information about the Group's activities current at the date of the presentation. It is information in a summary form and no representation or warranty is made as to the accuracy, completeness or reliability of the information. It is to be read in conjunction with the Bank's half year results filed with the Australian Securities Exchange on 13 February 2017. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice, when deciding if an investment is appropriate.

This presentation may contain certain "forward-looking statements". The words "anticipate", "believe", "expect", "project", "forecast", "estimate", "likely", "intend", "should", "could", "may", "target", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of the Group that may cause actual results to differ materially from those expressed or implied in such statements. There can be no assurance that actual outcomes will not differ materially from these statements. You are cautioned not to place undue reliance on forward-looking statements. Such forward-looking statements only speak as of the date of this presentation and the Group assumes no obligation to update such information.

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Non-IFRS Financial Information: The discussion and analysis discloses the net profit after tax on both a 'statutory basis' and a 'cash basis'. The statutory basis is prepared in accordance with the Corporations Act 2001 and the Australian Accounting Standards, which comply with International Financial Reporting Standards (IFRS). The cash basis is used by management to present a clear view of the Group's underlying operating results, excluding a number of items that are deemed to be outside of our core activities and such items are not considered to be representative of the Group's ongoing financial performance. Refer to the Appendix 4D for reconciliation to statutory profit.

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Overview

Financial performance

Summary and outlook

Appendices



Mike Hirst

Group Managing Director



# Our 1H17 result

#### **Financial performance**

- Statutory profit after tax \$209.0m
- Cash earnings of \$224.7m
- Cash earnings per share 48.0¢
- Interim dividend of 34¢, fully franked<sup>1</sup>
- DRP discount of 2.5%

- Net interest margin down 6bps to 2.10%<sup>2,3</sup>
- Cost to income down to 54.3%
- Total operating expenses down 0.4%<sup>2</sup>
- Return on average tangible equity 12.63% <sup>4</sup>
- Return on average ordinary equity 8.77%<sup>4</sup>

Payback of Great Southern portfolio continuing

Balance sheet management & capital	Credit
<ul> <li>Liquidity coverage ratio of 117%</li> </ul>	<ul> <li>BDD charge of \$39.8m</li> </ul>
<ul> <li>Retail deposit funding mix increased to 80.2%</li> </ul>	<ul> <li>Residential, Business and Rural arrears remain low</li> </ul>

- Indicative NSFR approximately 113% at December 2016
- Total capital of 12.20%
- Basel III CET1 ratio of 7.97%

1. Ex-dividend date for interim dividend is 2 March 2017, record date is 3 March 2017, and dividend payment date is 31 March 2017.

2. Movements on prior comparative period



Organic housing loan growth 1.0x system growth

**Credit environment remained benign** 



# Most customer connected bank



1. Roy Morgan Research, Satisfaction with mobile banking vs branch banking – 10 largest consumer banks, 6 months to Nov 2016

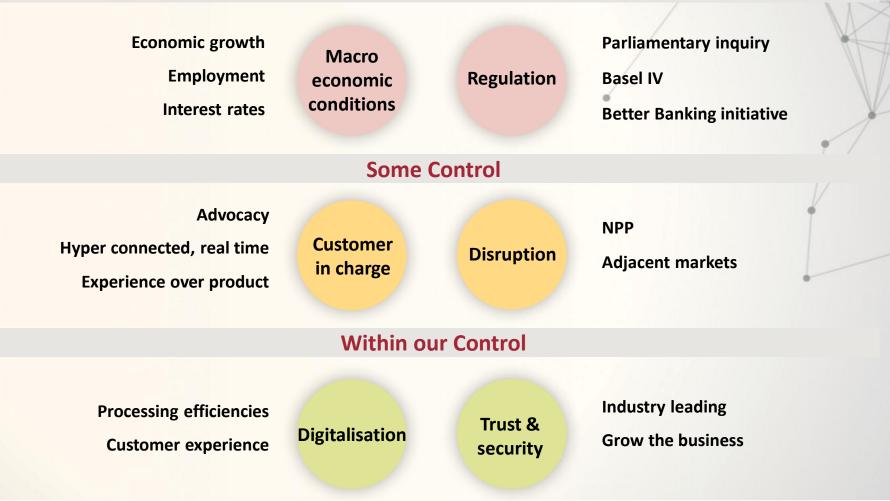
2. Investment Trends 2016 Margin Lending Broker report. 3. Financial Review Smart Investor Blue Ribbon Awards 2016 4. AMR Research Consultancy, (2015-2016)

5. Forrester's Customer Experience Index Online Survey, Australia consumers, 2015 6. Roy Morgan Research, Satisfaction of Mortgage Customer – 10 largest consumer banks, 6 months to Nov 2016 7. Money magazine's Best of the Best awards, 2016 8. Mozo Experts Choice award 2016 9. Canstar Star Ratings report (Superannuation 2013-2016; Transaction and Savings accounts 2016)

Bendigoand AdelaideBank

# Macro trends in Australian Banking

#### **Outside our Control**



Richard Fennell Chief Financial Officer

# **Financial performance - at a glance**

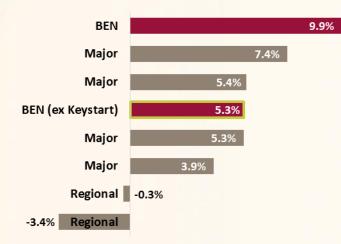
	1H17	2H16	1H16	Change 1H17 – 2H16	Change 1H17 - 1H16
Cash earnings	\$224.7m	\$215.6m	\$223.7m	4.2%	0.4%
Statutory NPAT	\$209.0m	\$206.9m	\$208.7m	1.0%	0.1%
Cash EPS	48.0¢	46.7¢	48.9¢	1.3¢	-0.9¢
Net interest margin	2.10%	2.16%	2.16%	(6 bps)	(6 bps)
Expense to income ratio	54.3%	56.4%	55.7%	(210 bps)	(140 bps)
Expense to average assets	1.24%	1.30%	1.32%	(6 bps)	(8 bps)
Return on tangible equity <sup>1</sup>	12.63%	12.71%	13.15%	(8 bps)	(52 bps)
Return on equity <sup>1</sup>	8.77%	8.75%	9.10%	2 bps	(33 bps)
Dividend per share	34.0¢	34.0¢	34.0¢	-	

Capital and funding	Dec-16	Change Dec16 – Jun16	Change Dec16 – Dec15	Balance sheet	Dec-16	Change Dec16 – Jun16	Change Dec16 – Dec15
CET1 capital	7.97%	(12 bps)	(27 bps)	Total assets	\$70.9b	3.5%	8.1%
Total capital	12.20%	(1 bps)	(46 bps)	Total liabilities	\$65.6b	3.5%	8.3%
Deposit funding	80.2%	60 bps	180 bps	RWA's	\$38.3b	5.0%	10.9%

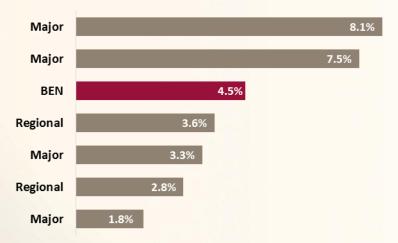


# **1H17 growth outcome**

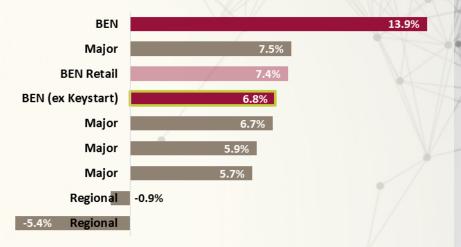
#### **Total lending growth**



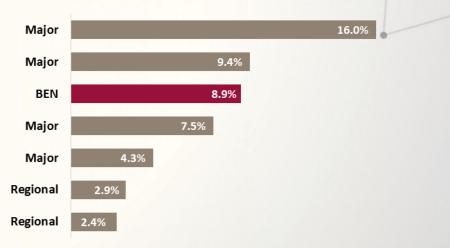
#### **Business lending growth**



#### Housing loan growth



#### Total deposit growth

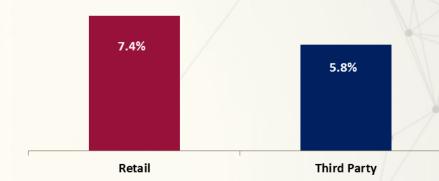


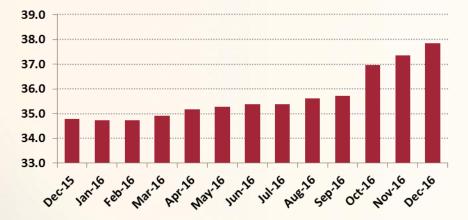
Source: APRA statistics December 2016 Note - Data is based on 6 month growth (annualised) and BEN includes Rural Bank

# **Housing lending growth**

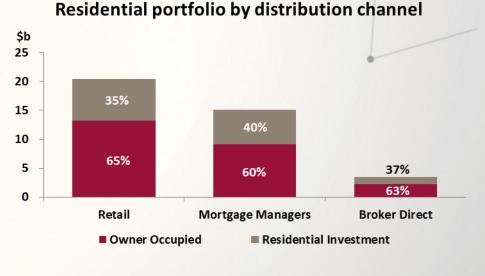
- Strong growth across Retail and Broker channels
- Front book competition remains intense
- Bendigo "Connect Package" continuing to resonate
- Net growth in Mortgage Manager business

#### Housing lending growth (6 months)





#### Residential portfolio balance<sup>2</sup> (\$b)



#### Source: Company data, APRA statistics December 2016

1.Growth is shown using 6 month annualised figures (Jun-16 to Dec-16), excludes Keystart 2.Based on APRA statistics (loans to households : owner occupied & investment and housing loans securitised)

# **Cash earnings growth**

- Strong lending growth in 1H17
- Margin pressure following cash rate reductions
- Efficiency focus delivering flat costs
- Increased credit costs from Great Southern and Business Banking
- Continued strong contribution from trading book

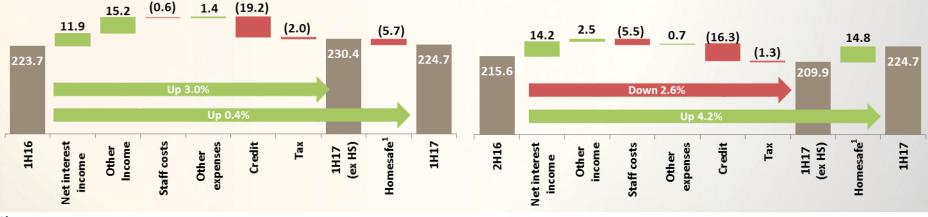




1H16

2H16

1H17



1H15

2H15

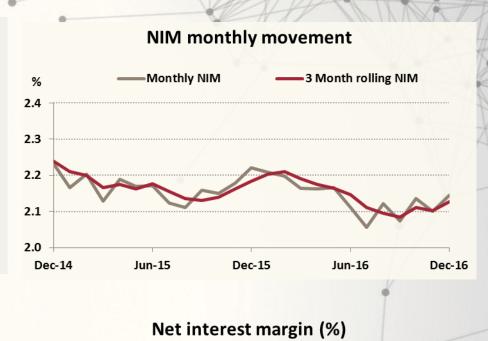
1. After tax

#### Cash earnings 1H16 - 1H17 (\$m)

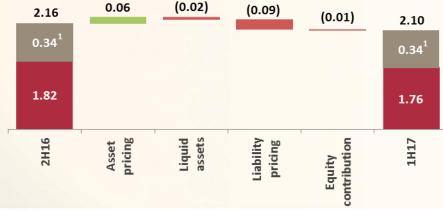
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### Net interest margin

- NIM pressure in 1Q17 reflected full impact of May and August cash rate decrease and additional liquidity for Keystart portfolio acquisition
- Asset pricing favourable following market repricing in August and December
- Limited ability to reprice deposits following cash rate reductions
- Stronger exit margin



#### Net interest margin movement (%)



1. Community Bank & Alliance share

in movement (%)

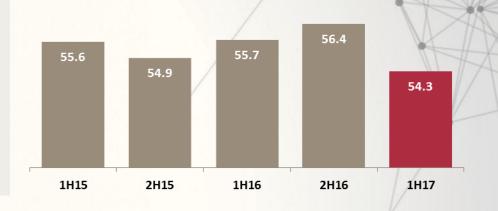


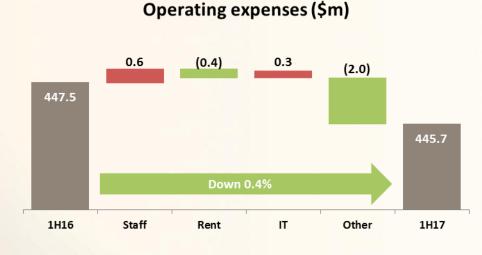
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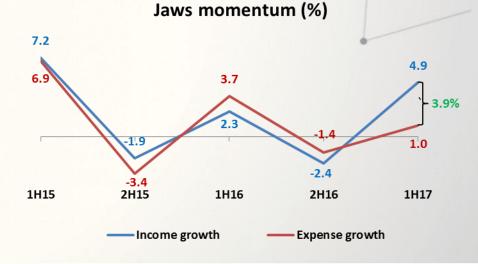
### **Focus on efficiency**

- 107 FTE lower in 1H17 , 165 FTE lower PCP
- Staff costs include redundancy costs of \$3.0m (up \$1.2m on PCP)
- Project Reset material contribution to efficiency gains

Expense to income ratio (%)







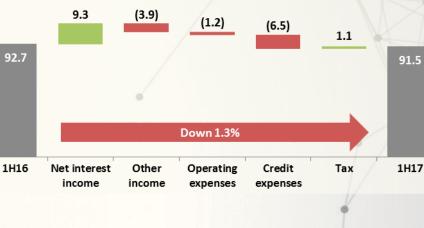
#### Bendigoand Adelaide Bank

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# **Business segment performance (cash earnings)**

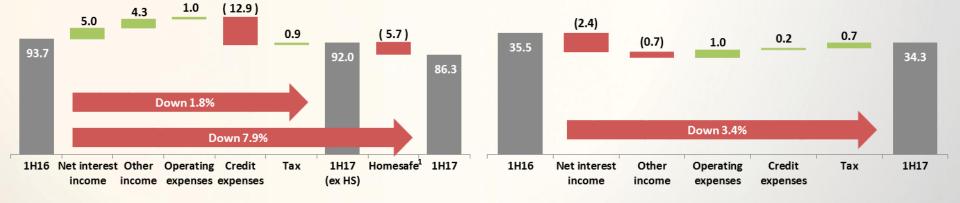
- Solid growth in business and housing lending
- Community Bank balance sheet growth 9%<sup>2</sup>
- Alliance Bank growth of 13%<sup>2</sup>
- Banking fee income reducing
- Managed funds up 13%<sup>2</sup>
- Increased credit expense but remained historically low
- Strong cost control in all business lines
- > Agribusiness market highly competitive

#### Partner connection (\$m)



Local connection (\$m)

Agribusiness (\$m)



#### After tax Growth is shown using 6 month annualised figures (Jun-16 to Dec-16)



# **Industry leading funding position**

- Funding strength provides flexibility for organic and inorganic asset growth
- Solid growth in both call and term deposits
- LCR of 117%

45.78

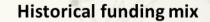
24.48

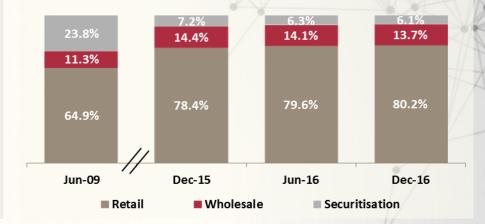
21.30

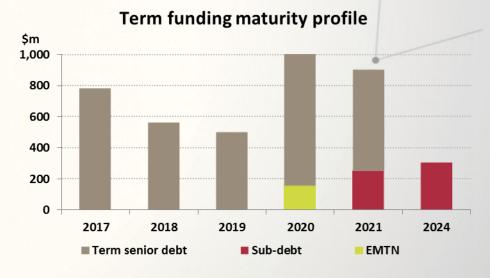
Dec-15

Retail call deposits

Indicative NSFR 113%







#### Retail deposit balances (\$bn)

48.45

25.99

22.45

Jun-16

50.58

27.38

23.20

Dec-16

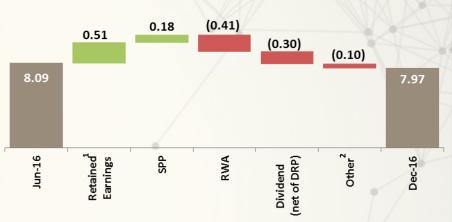
Retail term deposits

Note - Reclassification of some middle market deposits from Retail to Wholesale has reduced the retail deposit ratios: Dec-16 by 2.7%, June-16 by 2.4% and Dec-15 by 3.0%

#### Lower capital position following strong growth in lending assets



#### Total capital (%)



#### **CET1** movement

S&P RAC ratio<sup>3</sup>

Group Economic Capital<sup>4</sup> (\$b)

Group Regulatory Capital (\$b)



1. Unrealised Homesafe revaluation revenue excluded from increases in retained earnings was 6bps

2. Other includes movement in capitalised expenses, deferred tax assets and reserves

3. S&P RAC ratio, Major 1,2, & 4 as at 30 Sept 2016, BEN & Major 3 as at 30 Jun 2016

4. Calculated using a combination of internal models and standardised measures



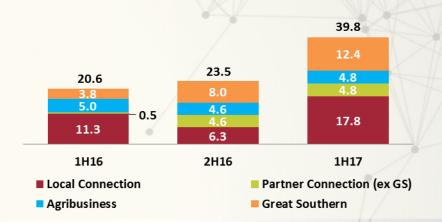
# **Bad and doubtful debts**

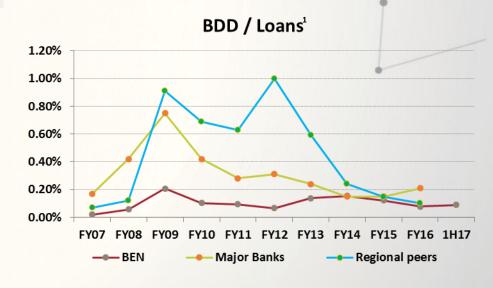
- Impaired assets reduced by 14%<sup>2</sup>
- Increasing Great Southern write offs as collection process continues
- Specific provision lower following settlement of Agri and Great Southern exposures
- Reduction in collective provision due to reduced Great Southern overlay
- General reserve and collective provision at 50bps of risk weighted assets
- Portfolio remains well secured, with low LVRs

#### Provisions for doubtful debts (\$m)



#### Bad and doubtful debts composition (\$m)

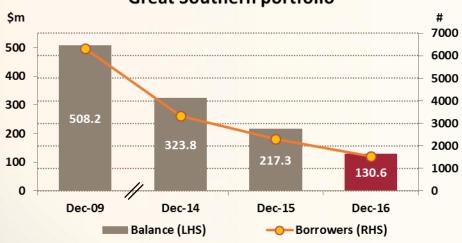




Company data
 Movement based on prior half

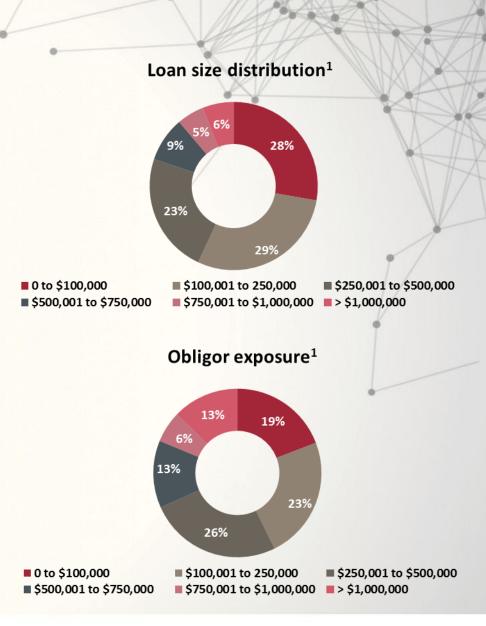
## **Great Southern paying down as expected**

- Total loans net of specific provisions has reduced by 60%, since 31 December 2014
- Loans in dispute or 90 days arrears \$100.4m at December 2016
- Specific and collective provisions at December 2016 were \$13.9m and \$16.5m respectively
- Collective provision overlay tested and reduced by \$2.6m following portfolio reduction
- Total borrowers:
  - 3,321 at December 2014
  - 1,542 at December 2016

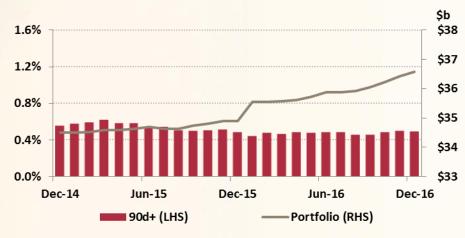


Great Southern portfolio

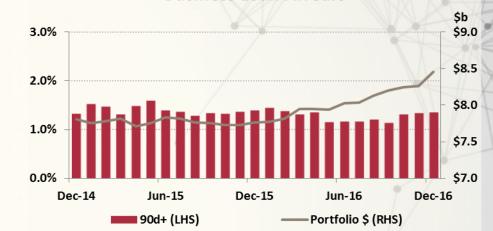
1 - Data as at 31 December 2016



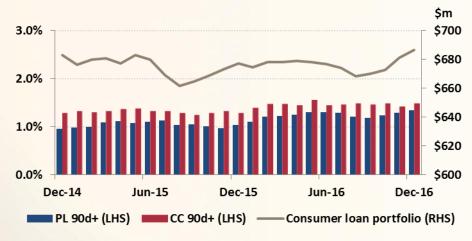
#### **Arrears remain benign**



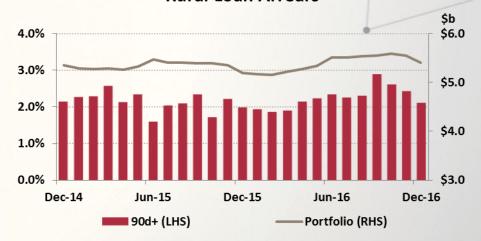
**Residential Loan Arrears** 



**Consumer Loan Arrears** 







**Business Loan Arrears** 

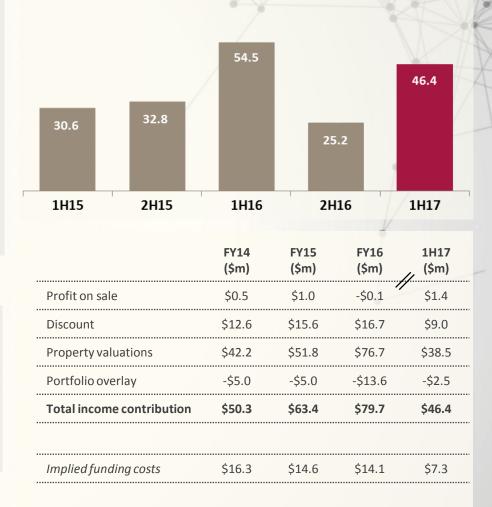
Note - Data excludes commercial arrangement loans

# Homesafe investment property portfolio

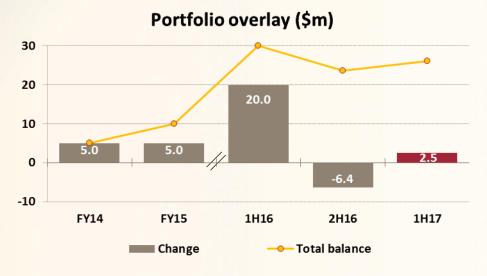
- Average annual return on completed contracts since inception 9.5%, pre funding costs
- \$2.5m of overlay was added in 1H17, increasing the total overlay on the value of the portfolio to \$26.1m
- Proceeds on completed contracts exceeded post overlay values in excess of 5% in 1H17
- This total overlay reflects an assumed 3% increase in property prices for the next 18 months before returning to a long term growth rate of 6%
- Total funding provided \$360.9m at 31 December 2016



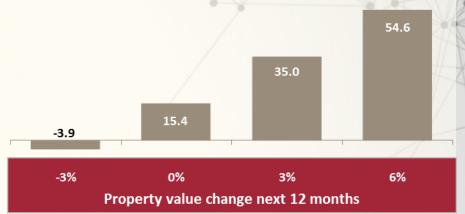
#### Homesafe income contribution (\$m)



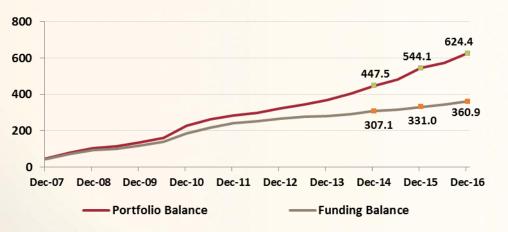
# Homesafe investment property portfolio



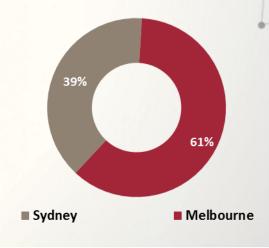
Homesafe income sensitivity for 12 months<sup>1</sup> (\$m)



Homesafe portfolio & funding balance (\$m)



Homesafe portfolio distribution



1. Income contribution sensitivities based on portfolio balance as at 31 Dec 16 with no new or completed contracts over the 12 months

Mike Hirst

Group Managing Director



# **Delivering on strategy**



LOCAL

**1. Broaden mobile face-to-face distribution** 

2. Deepen penetration into small business communities

3. Build sustainable and mutually profitable partnerships

4. Leverage investment in Melbourne & Sydney

5. Invest in our people, attract and retain talent



PATETNETZ

1. Leverage new system and performance measurement capabilities

2. Execute on Portfolio Funding opportunities

3. Wealth cost to income improvement

4. Local connection alignment

5. Expand partner relationships

### AGTZIBUSINESS

1. Targeting growth markets aligned with our specialisation and experience

2. Enabling future farmers

3. Innovation and knowledge partnerships

4. Aligned systems, processes, people and partners

5. Exploring the agriculture industry to identify market opportunities



# **Summary and outlook**

- **1** Clear evidence of delivering on strategy
- 2 Maintaining our premium position with customers
- **3** Strong funding providing platform for growth
- 4 Efficiency gains being realised
- 5 Strong balance sheet position
- 6 Advanced Accreditation progressing
- 7 Outlook for competition uncertain





# Our vision, strategy and purpose

**Our vision** is to be Australia's most customer connected bank

**Our strategy** is to focus on the success of our customers. people, partners and communities

#### We do this by:

- Taking a 100 year view
- Listening and responding
- Respecting every customer's choice, needs and objectives

AS A BANK WE ARE GOOD WITH

WE CARE ABOUT P

AND WHAT THEY CARE

MPORTANT

WEIGH ALL OF OUR DECISIONS BECAUSE THEY AFFECT THE

OUR ACTIONS

BUT IT'S BIGGER THAN THAT, WE ARE MORE INTERESTED IN THE GOOD THAT MONEY CAN DO.

> SHOULD BE TREATED FAIRLY AND NO MATTER THEIR CIRCUMSTAN

> > MAKE GREAT

THINGS HAPPEN

NOW PEOPLE WITH

S TO ITS MEMBERS.

TED WITH OUR BUSINE

- Partnering for shared success
- Empowering collaboration and inclusion
- Having a clear purpose that is supported by our values

OUR WORDS WILL.

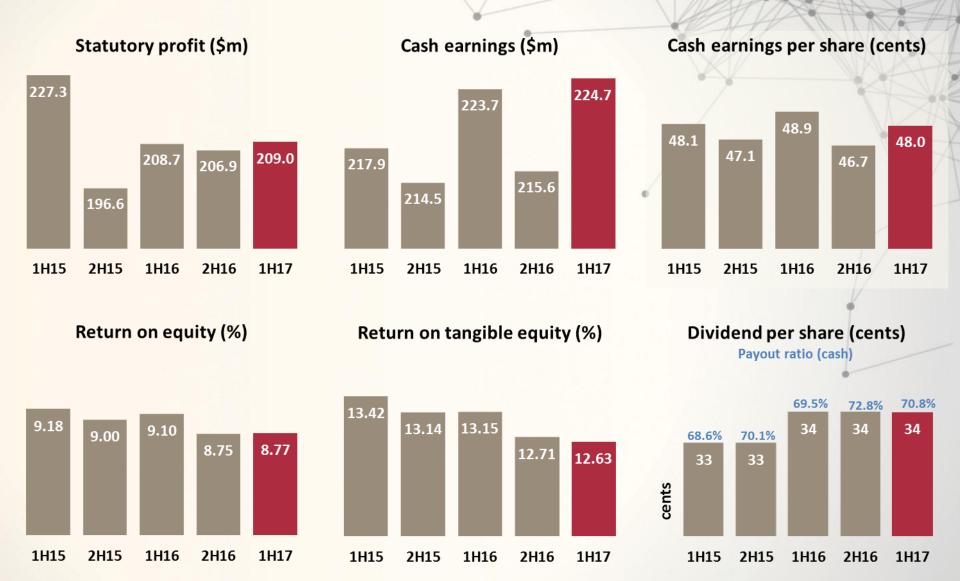
### **Strategy & Purpose**



### **Measures of success**

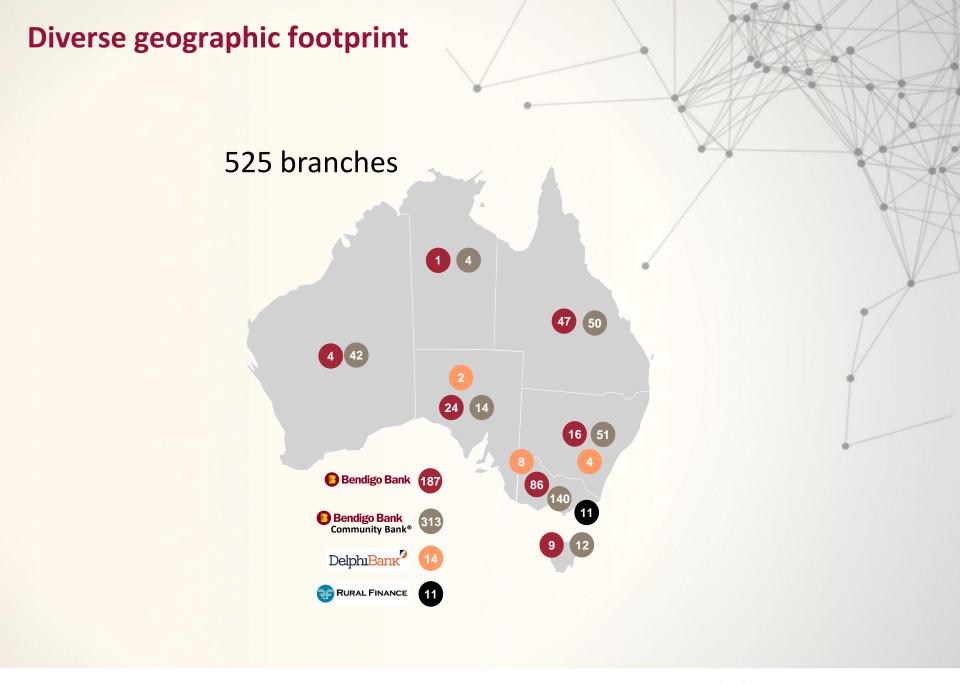


## **Positive earnings progression**



# A complete portfolio of businesses

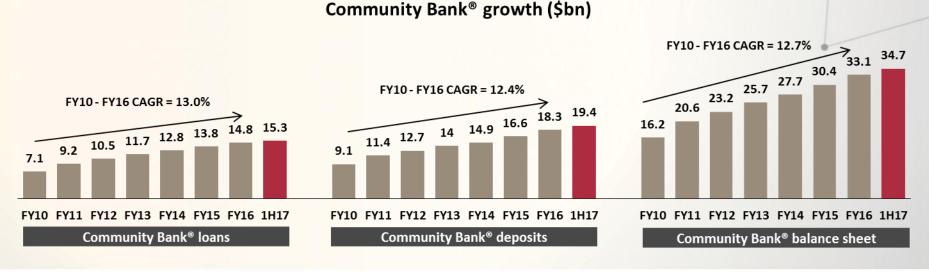
Brand	Segment	Business
Bendigo Bank DelphiBank	Local Connection	Provides a full range of consumer and business banking products and solutions
<ul> <li>AdelaideBank</li> <li>BendigoWealth</li> <li>Leveraged</li> <li>The professional's choice</li> </ul>	Partner Connection	Third party banking, wealth and protection solutions
RURAL BANK	Agribusiness	Solutions for agricultural farm businesses



# The Community Bank® model 19 years old

- Over \$165m in community grants<sup>1</sup> since inception delivering tangible benefits for these communities and our business
- 313 Community Bank branches with more than 90 in communities where there is no alternative provider
- Proven, reliable and cost effective distribution strategy





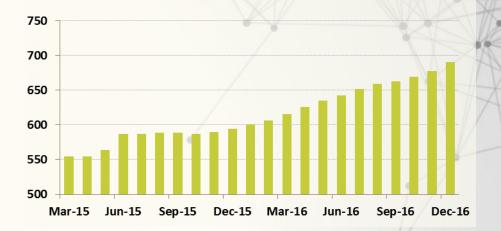
1. Includes total sponsorships, donations and contributions

# Alliance Bank Ioan & deposit growth

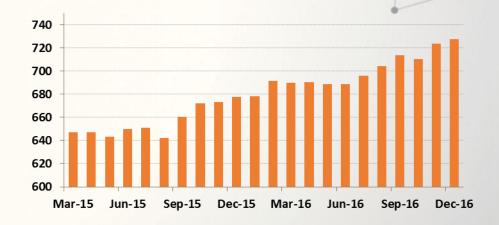
- 25% growth in loan portfolio and 13% growth in deposit portfolio since March 2015
- 1 new entrant due for completion in FY17
- Confidentiality agreements signed with four other credit unions
- 160 employees
- 40,000 customers
- Innovative social impact loan program



Alliance loan portfolio balance (\$m)



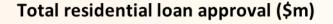
#### Alliance deposit portfolio balance (\$m)

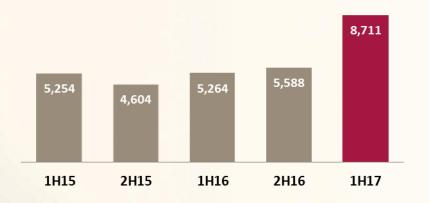


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# **Growth in residential loan approvals**

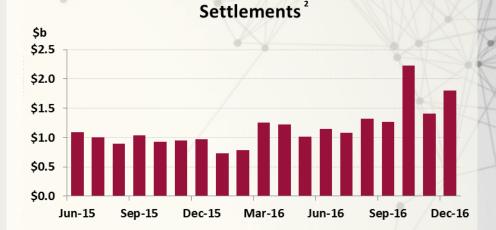
- 9% growth in Offset portfolio since December 2015
- 45% of home loan customers are ahead of minimum repayments, with 29% of customers 3 or more repayments ahead<sup>1</sup>



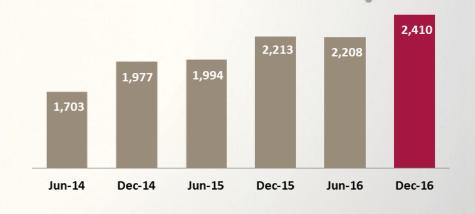


1. Excludes amounts held in Offset facilities

2. Data excludes Rural Bank, Rural Finance & Delphi

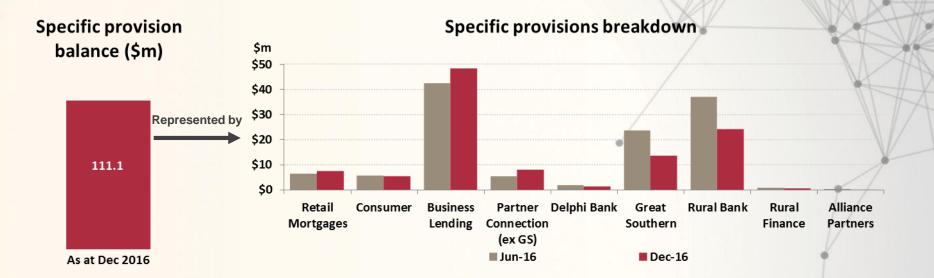


Offset account portfolio (\$m)

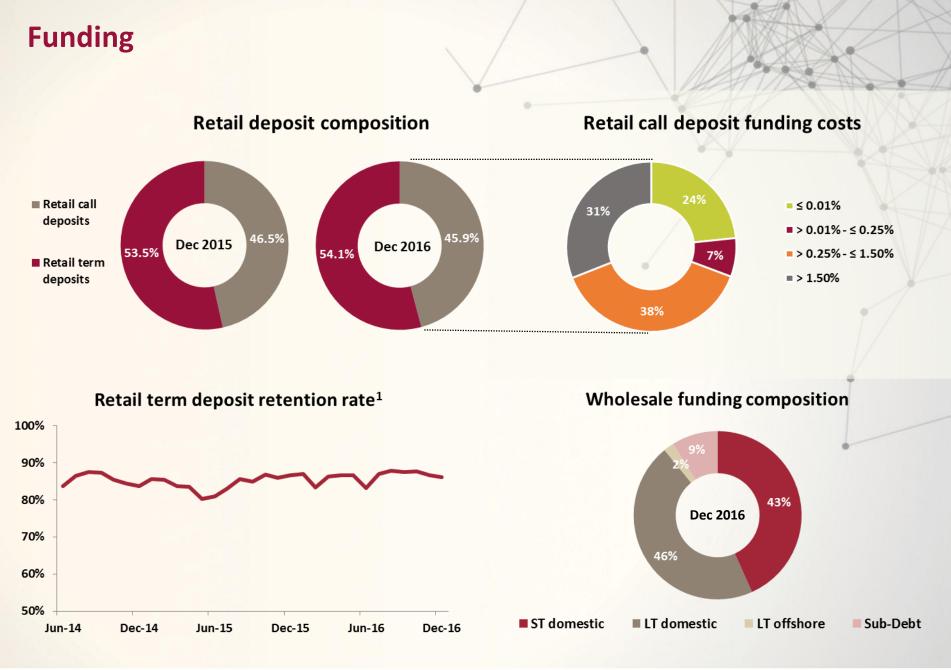


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## **Specific provisions**

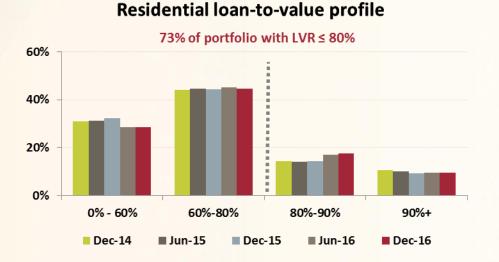


Provision as % of each portfolio's gross loans	Retail Mortgages	Consumer	Business Lending	Partner Connection (ex GS)	Delphi Bank	Great Southern	Rural Bank	Rural Finance	Alliance Partners	BEN total
Dec 2016	0.03%	0.52%	0.63%	0.04%	0.09%	9.22%	0.65%	0.05%	0.02%	0.18%
June 2016	0.03%	0.54%	0.58%	0.03%	0.11%	11.48%	0.97%	0.07%	0.03%	0.22%
Portfolio as % of gross loans	37.9%	1.9%	12.7%	33.9%	3.2%	0.3%	6.2%	2.8%	1.1%	100%

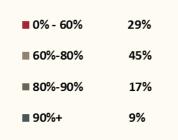


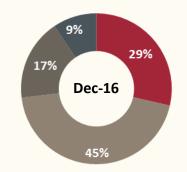


# Key capital ratios & LVR breakdown



#### **Residential LVR breakdown**

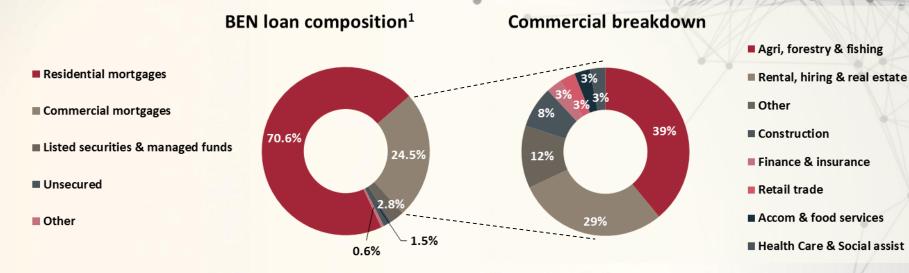




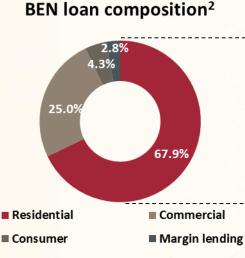
#### Key capital ratios (%)

	2H15	1H16	2H16	1H17
Common equity tier 1	8.17	8.24	8.09	7.97
Additional tier 1	2.43	2.44	2.31	2.20
Tier 1 Capital	10.60	10.68	10.40	10.17
Tier 2	1.97	1.98	1.81	2.03
Total regulatory capital	12.57	12.66	12.21	12.20
Risk weighted assets (RWA) (\$bn)	34.7	34.5	36.5	38.3

# Secure and low risk loan portfolios



- 98.4% secured
- 97.8% secured by mortgages and listed securities
- Residential mortgages
  - average LVR 58%
  - 62% owner occupied
- Margin Lending
  - 80% of portfolios hold ≥ 4 stocks
  - Average LVR 37%



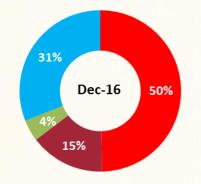
Residential Mortgages <sup>3</sup>	De	c-16	Jun-16	Dec-15
Owner occupied	6	2%	62%	65%
Investment	3	8%	38%	35%
Lo Doc		2%	2%	3%
Retail mortgages	5	6%	55%	55%
Third Party mortgages	4	4%	45%	45%
Mortgages with LMI	2	8%	30%	33%
Average LVR	5	8%	58%	58%
Average loan balance	\$2	217k	\$212k	\$205k
90+ days past due	0.	49%	0.48%	0.49%
Impaired loans	0.	11%	0.08%	0.09%
Specific provisions	0.	04%	0.03%	0.03%
Loss rate	0.	01%	0.01%	0.01%
Variable	7	0%	67%	66%
Fixed	3	0%	33%	34%

# Loan data represented by security as per page 13 in the 4D. Loan data represented by purpose Excludes Delphi Bank & Keystart data

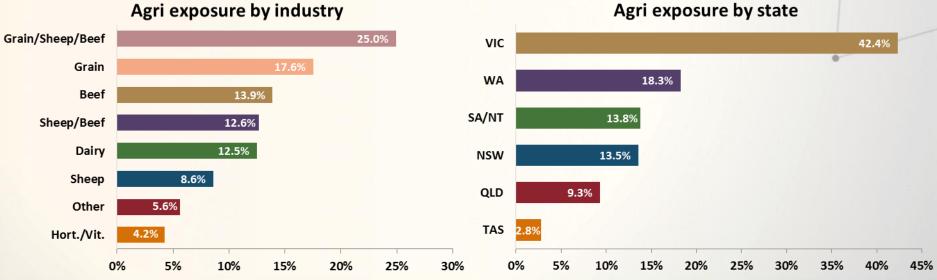
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### **Agri-business diversification**

**Channel distribution** 







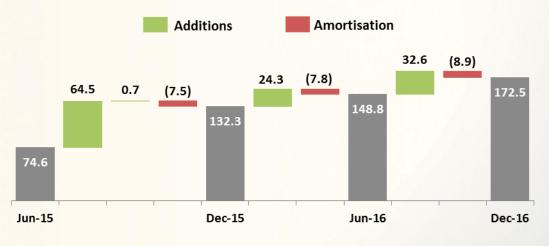
Agri exposure by state

Bendigoand AdelaideBank

## **Technology investment**

- IH17 additions:
  - Integrated General Ledger and HR platform
  - Phase 1 of new lending platform

#### Capitalised software (\$m)



### Contact

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