F2017 Half Year Overview





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Safety Performance

- Safety performance of the domestic operations continues to improve
- Rolling 12 month LTIFR reduced ~ 17%
- Ongoing revision of SHE management systems
- Concerted efforts across the Group to limit the total number of safety incidents



Revenue & Profit

- Operating Revenue steady at \$352.0 million (-0.9% vs pcp)
- Profit before tax increased to \$5.8 million (+13.6% vs pcp)
- Profit after tax was \$4.0 million compared to previous years underlying profit after tax of \$3.6 million
- Revenues from the resource based businesses, supporting iron ore and coal, continued to decline
- The decline was partly offset by the increase in revenue from fuel and aviation transport realised through K&S Energy and Aero Refuellers



Financial Summary

Profit & Loss		2016	2015 N	% Movement
Revenue	\$m	352.0	355.1	-0.9%
Operating Profit before Interest, Tax and Depreciation excluding Significant Items	\$m	27.4	28.0	-2.4%
Operating Profit before Interest and Tax excluding Significant Items	\$m	9.1	8.7	4.6%
Profit before Tax excluding Significant Items	\$m	5.8	5.1	13.6%
Operating Profit after Tax excluding Significant Items	\$m	4.0	3.6	11.4%

Balance Sheet

Balance Sheet		2016	2015	% Movement
Total Assets	\$m	448.5	456.3	-1.7%
Net Borrowings	\$m	110.1	111.6	-1.4%
Shareholders Funds	\$m	203.5	206.4	-1.4%
Earnings per Share before Significant Items	cents	3.3	3.0	10.0%
Gearing	%	34.8	35.1	0.8%

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Cash Flow

- Operating cash flow for the half year was \$19.1 million,
 29.0% down on the previous corresponding period
- The reduction was predominantly as a result of the timing of some large customer receipts, which have subsequently been collected



Cost Reductions

- Cost reduction strategies have continued to be implemented across the business, including the rationalisation and replacement of specific fleet, employee reductions and IT solutions to improve customer service
- The cost reduction strategies have had a positive impact on the result for the first half year period



Fleet

- F2015 Capex was \$47.4m
- F2016 Capex was \$51.1m
- F2017 Capex forecast \$6<mark>5.9</mark>m
- Whilst our average fleet life is low we continue to proactively invest in new technology



IT Infrastructure

- Ongoing simplification and improvement of the supporting IT infrastructure to improve customer, operational and back office functions
- New roll outs of F2020 (ERP) to support New Zealand growth and Scott Corp business



Property

- Recent consolidation in WA to Hazelmere site has been successful
- Planned exit of 3rd party lease at Altona (Chemtrans) with capital works at our company owned Truganina site to be completed circa June 2017



Aero Refuellers

- Aero Refuellers was acquired in November 2015
- It provides a further diversification of our revenue base
- The operational skill set is aligned to our strengths
- Fully integrated and performing well
- It has strong potential organic growth opportunities



Scott's Transport Integration (STI)

- The merger was completed on 30 January 2017
- Integration process is advanced and progressing
- STI was established by the late Allan Scott OAM more than 60 years ago and is one of Australia's largest privately owned transport companies
- STI operates a general freight division and a fuel cartage division and has a number of blue chip customers in manufacturing, FMCG and fuel sectors
- The transaction is an excellent opportunity to expand our K&S Energy business and expand our intermodal and contract logistics operations



Trading Performance

- Commodity prices have improved significantly during the last quarter of 2016. To date we have not realised any material increase in associated activity
- The performance of the east coast operations during the first half has improved; this includes both intermodal and contract logistics operations
- Our New Zealand performance continues to be strong



Trading Performance

- During the half year period we were awarded approximately \$35.4m of new annualised contract revenues. The majority of these contracts will commence over the balance of FY17
- There have been no material contract losses during this period; we have incurred some customer account revenue shrinkage consequent to their respective market performance
- While market share has been retained, WA activity levels has been depressed







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Dividend

- A fully franked Interim Dividend of 1.5 cents per share (2016: 1.5 cents per share) has been declared
- Will be paid on 4 April 2017
- DRP is active



Outlook

- Providing earnings guidance for the second half remains difficult
- Our new contracts that have recently commenced will provide additional revenues in the second half
- We currently anticipate FY17 second half earnings will be lower than the FY17 first half, but higher than the previous corresponding period
- We are confident the business is well positioned for growth as economic conditions improve



Information

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