

To: Company Announcements Office

From: Francesca Lee

Date: **15 May 2017**

Subject: BAML Conference Presentation

Please find attached a briefing pack which will form the basis for a presentation that will be given by the Managing Director and Chief Executive Officer, Sandeep Biswas, at the Bank of America Merrill Lynch Annual Global Mining Metals & Steel Conference (**BAML Conference**) on 16 May 2017. The briefing pack will also be used as the basis for subsequent meetings with investors and potential investors in North America.

A link to the webcast of the presentation at the BAML Conference will be accessible on the Company's website at http://www.newcrest.com.au/investors/presentations.

Yours sincerely

Francesca Lee

Company Secretary





What makes Newcrest different

Sandeep Biswas Managing Director and Chief Executive Officer

Bank of America Merrill Lynch Annual Global Mining Metals & Steel Conference, 16-18 May 2017

Disclaimer



Forward Looking Statements

This presentation includes forward looking statements. Forward looking statements can generally be identified by the use of words such as "may", "will", "expect", "intend", "plan", "estimate", "anticipate", "continue", "outlook" and "guidance", or other similar words and may include, without limitation, statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs. The Company continues to distinguish between outlook and guidance. Guidance statements relate to the current financial year. Outlook statements relate to years subsequent to the current financial year.

Forward looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance and achievements to differ materially from statements in this presentation. Relevant factors may include, but are not limited to, changes in commodity prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs, the speculative nature of exploration and project development, including the risks of obtaining necessary licences and permits and diminishing quantities or grades of reserves, political and social risks, changes to the regulatory framework within which the Company operates or may in the future operate, environmental conditions including extreme weather conditions, recruitment and retention of personnel, industrial relations issues and litigation.

Forward looking statements are based on the Company's good faith assumptions as to the financial, market, regulatory and other relevant environments that will exist and affect the Company's business and operations in the future. The Company does not give any assurance that the assumptions will prove to be correct. There may be other factors that could cause actual results or events not to be as anticipated, and many events are beyond the reasonable control of the Company. Readers are cautioned not to place undue reliance on forward looking statements. Forward looking statements in these materials speak only at the date of issue. Except as required by applicable laws or regulations, the Company does not undertake any obligation to publicly update or revise any of the forward looking statements or to advise of any change in assumptions on which any such statement is based.

Competent Person's Statement

The information in this presentation that relates to Newcrest's 31 December 2016 Mineral Resources or Ore Reserves has been extracted from the release titled "Annual Mineral Resources and Ore Reserves Statement – 31 December 2016" dated 13 February 2017 (the original release). Newcrest confirms that it is not aware of any new information or data that materially affects the information included in the original release and, in the case of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the original release continue to apply and have not materially changed. Newcrest confirms that the form and context in which the competent person's findings are presented have not been materially modified from the original release.

Non-IFRS Financial Information

Newcrest results are reported under International Financial Reporting Standards (IFRS) including EBIT and EBITDA. This presentation also includes non-IFRS information including Underlying profit (profit after tax before significant items attributable to owners of the parent company), All-In Sustaining Cost (determined in accordance with the World Gold Council Guidance Note on Non-GAAP Metrics released June 2013), AISC Margin (realised gold price less AISC per ounce sold (where expressed as uSD), or realised gold price less AISC per ounce sold divided by realised gold price (where expressed as a %)), Interest Coverage Ratio (EBITDA/Interest payable for the relevant period), Free cash flow (cash flow from operating activities less cash flow related to investing activities), EBITDA margin (EBITDA expressed as a percentage of revenue) and EBIT margin (EBIT expressed as a percentage of revenue). These measures are used internally by Management to assess the performance of the business and make decisions on the allocation of resources and are included in this presentation to provide greater understanding of the underlying performance of Newcrest's operations. The non-IFRS information has not been subject to audit or review by Newcrest's external auditor and should be used in addition to IFRS information.



Our Safety Transformation Plan

Our safety vision

Everybody going home safe and healthy every day

Measure of success

Zero fatalities and life-changing injuries



Supported by the right systems and tools that enable risk-based decision-making and empower people to 'stop the job' if it is not safe.

What makes Newcrest different



Long reserve life

We do what we say

Strong technical & exploration capabilities

Low cost production

Organic growth opportunities

Robust financial position



What makes Newcrest different



1 HAVE A LOT OF GOLD

~27 years¹ reserve life



2 LOW COST PRODUCER

\$751Q1-3 FY17 AISC per ounce



DO WHAT WE SAY

>3 years
of maintaining or exceeding
Group guidance



ORGANIC GROWTH

Lihir, Cadia and Golpu



EXPLORATION & TECHNICAL CAPABILITY

Exploration capability

Mine and process all types of gold orebodies



FINANCIALLY ROBUST

1.3x

Net Debt / EBITDA leverage ratio² at 31 December 2016

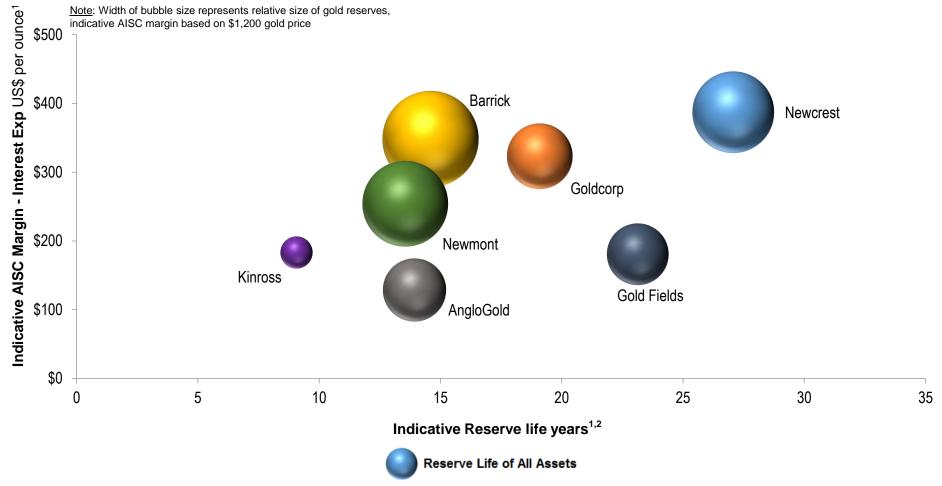


Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2016 divided by gold production for the 12 months ended 31 March 2017 excluding the production from the divested Hidden Valley. The reserve life calculation does not take into account gold recovery rates and therefore estimate of reserve life does not necessarily equate to operating mine life

² Based on Net Debt as of 31 December 2016 and EBITDA for the 12 months to 31 December 2016

Newcrest has a long reserve life



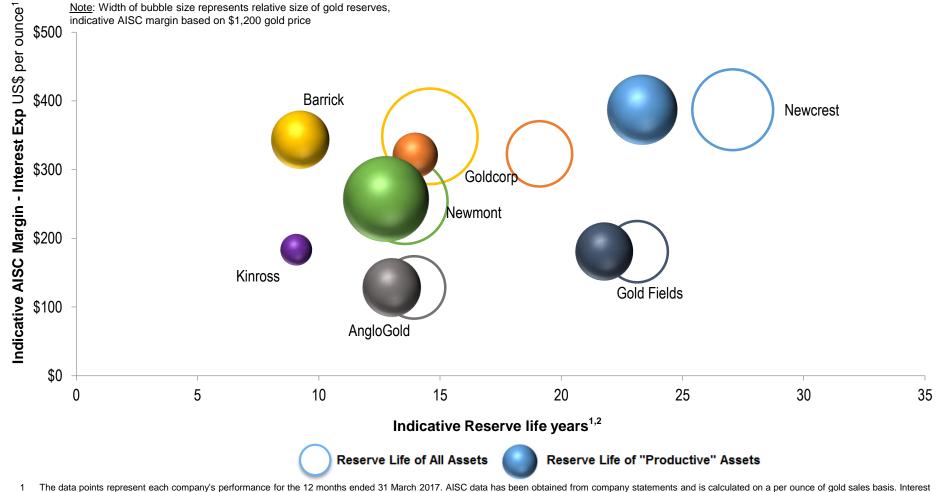


The data points represent each company's performance for the 12 months ended 31 March 2017. AISC data has been obtained from company statements and is calculated on a per ounce of gold sales basis. Interest expense has been obtained from company statements (or attributable gold equivalent ounces when only that is available, where by-product reserves have been converted to gold equivalent at spot market prices)

Reserves reflect proven and probable gold reserves (contained metal) as at 31 December 2016 (other than Goldcorp which is 30 June 2016) obtained from company statements. Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) divided by gold production for the 12 months ended 31 March 2017. The reserve life calculation does not take into account gold recovery rates. Proven and probable gold reserve numbers and relevant production numbers have been adjusted to reflect announced divestments and acquisitions (including the divestment of Hidden Valley by Newcrest, and Cerro Casale and Veladero transactions (pending))

...even when counting only productive assets



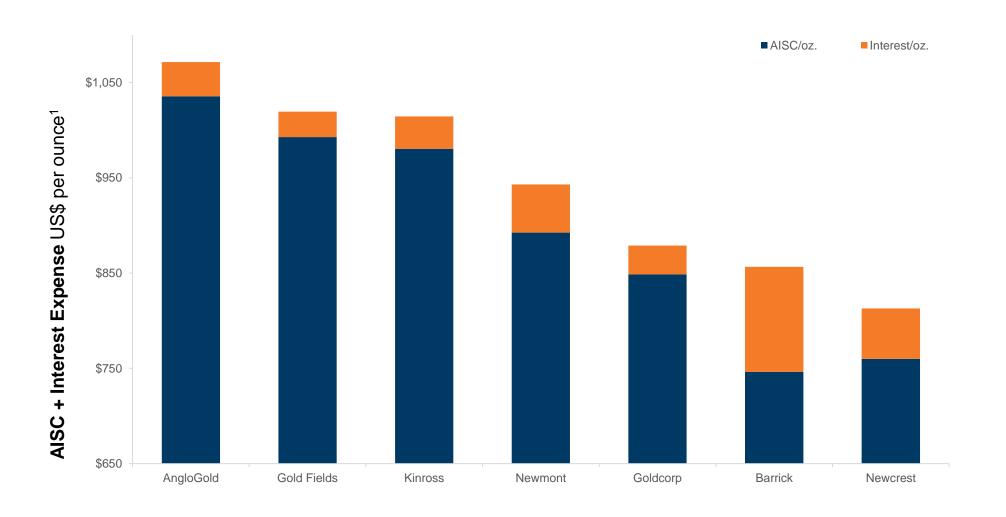


¹ The data points represent each company's performance for the 12 months ended 31 March 2017. AISC data has been obtained from company statements and is calculated on a per ounce of gold sales basis. Interest expense has been obtained from company statements (or attributable gold equivalent ounces when only that is available, where by-product reserves have been converted to gold equivalent at spot market prices)

Reserves reflect proven and probable gold reserves (contained metal) as at 31 December 2016 (other than Goldcorp which is 30 June 2016) obtained from company statements. Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) divided by gold production for the 12 months ended 31 March 2017. The reserve life calculation does not take into account gold recovery rates. Proven and probable gold reserve numbers and relevant production numbers have been adjusted to reflect announced divestments and acquisitions (including the divestment of Hidden Valley by Newcrest). Reserves adjusted for certain projects and assets that are not operational, dormant and/or are announced divestments. Specifically, reported reserves have been adjusted to exclude the following: Newcrest Golpu, Namosi. Barrick: Cerro Casale (50%), Pascua-Lama. Newmont: Adjusted for anticipated full year production at Merian and Long Canyon. Goldcorp: Coffee, Borden, Camino Rojo, Cerro Casale (50%). AngloGold: Obuasi. Gold Fields – Gruyere (50%)

Low cost production



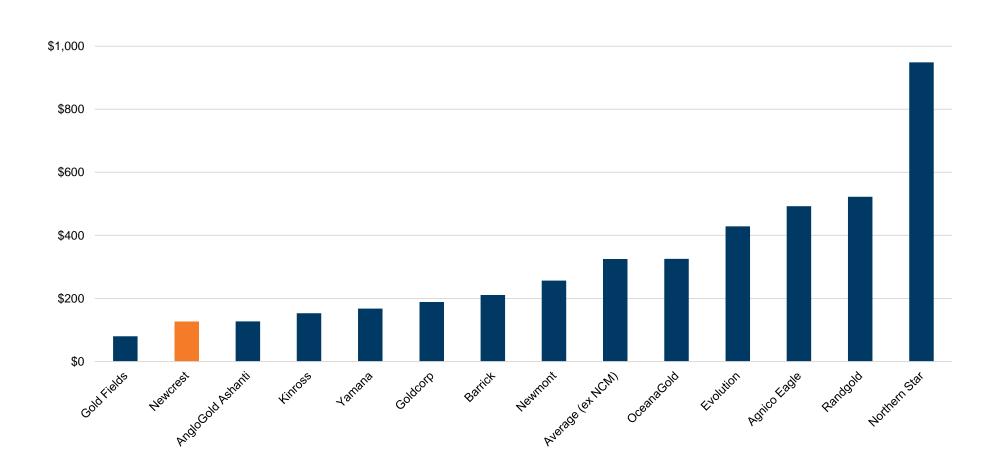


¹ The data points represent each company's performance for the 12 months ended 31 March 2017. AISC data has been obtained from company statements and is calculated on a per ounce of gold sales basis. Interest expense has been obtained from company statements (or attributable gold equivalent ounces when only that is available)

Newcrest's reserve ounces arguably undervalued



Enterprise Value to Gold Equivalent Reserve Ounce (\$/oz)¹



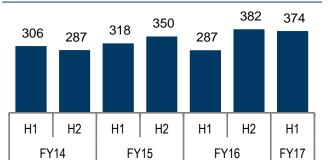
¹ Source: FactSet and company reports.



Cadia – Cash generation plus growth potential



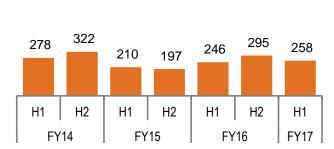
Production (koz)



Site Process

Element	Description
Mining	Panel Cave mining from Cadia East (Panel Cave 1 and 2), with underground crushing and conveyor to surface
Processing	High pressure grinding rolls, SAG mills, ball mills, flotation and gravity concentration
Output	Principally copper/gold concentrate, gold doré

All-In Sustaining Cost (\$/oz)



Key Statistics⁵

~35 years Gold Reserve Life: Gold Reserves: 25 moz Gold Resources: 43 moz Copper Reserves: 4.4 mt 8.7 mt Copper Resources:

FY17 Prod. Guidance: 730-820koz Au.

~65ktCu²

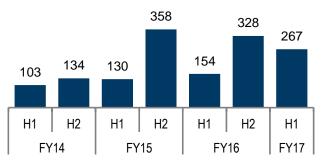
FY16 AISC: \$274/oz Permitted Processing: 32mtpa

Workforce (FTE)³: 712 employees,

421 contractors

(Dec 2016)

Free Cash Flow (\$m)⁴



Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2016 divided by gold production for the 12 months ended 31 March 2017. The reserve life calculation does not take into account gold recovery rates and therefore estimate reserve life does not necessarily equate to operating mine life. Full gold and copper mineral resources and ore reserves tables can be found on slides 39 to 42

Achievement of guidance is subject to market and operating conditions. Due to the recent seismic event, Cadia will not meet its production guidance for FY17

Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors

Free cash flow is before interest and tax

It is too early to determine the long term effect of the recent seismic event (see following slide) on Cadia's production beyond FY17. Once this has been determined, the indicative mine plan for Cadia will be updated.

Impact of recent seismic event near Cadia¹



What happened

Activities to date

Forward plan

- 14 April 2017:
 - Regional earthquake recorded – magnitude 4.3 (Richter scale)
 - Mine recorded seismic event of 3.1ML local magnitude scale
- All personnel safely transferred to surface – no injuries
- Mining suspended; above ground infrastructure not impacted
- Cadia will not meet its production guidance for FY17

- Rehabilitation and upgrade of ground support of Panel Cave 1 (PC1) commenced
- Rehabilitation and upgrade of ground support of Panel Cave 2 (PC2) well progressed
- Started processing low grade stockpiles
- Worked commenced on recommissioning Ridgeway sub-level cave

- Complete rehabilitation and upgrade of ground support
- Ore production expected to recommence in both PC1 and PC2 in Q1 FY18²
- Lower than normal ore production levels expected in Q1 FY18
- Initial outlook for FY18 gold production is 650-750koz²

¹ See market release dated 12 May 2017 for further information

Subject to market and operating conditions and the lifting of the Prohibition Notice

Location of recent seismic event near Cadia

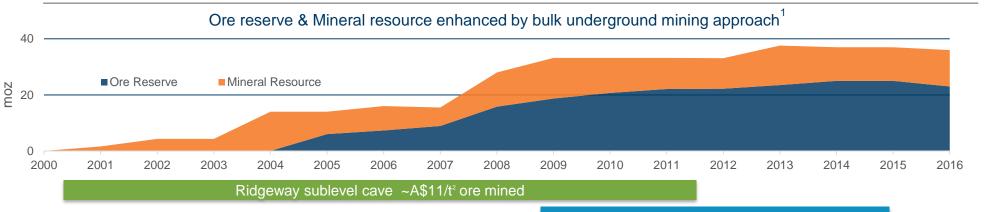






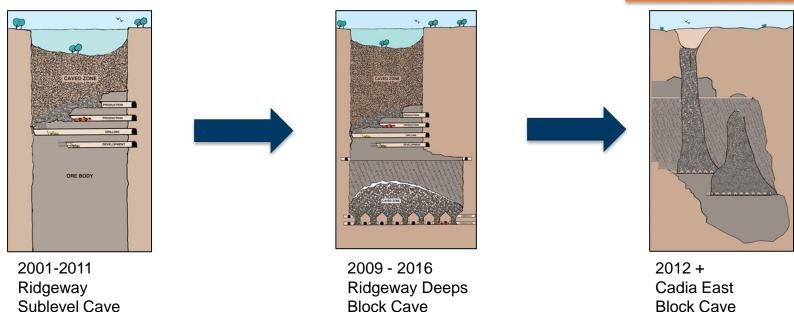
Value add through technical innovation





Ridgeway Deeps Block Cave ~A\$7/t ore mined

Cadia East Block Cave ~A\$6/t ore mined



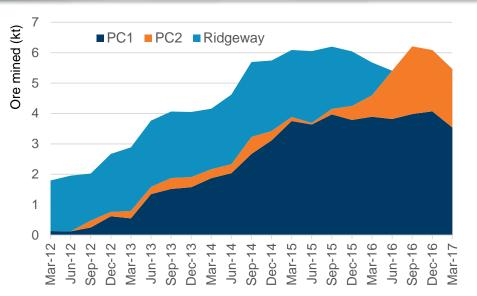
Historical ore reserve and mineral resource figures sourced from Newcrest annual reports from 2000 to 2016.

Total mining costs includes all underground mining, crushing, conveying to surface and underground maintenance. Note does not include any surface crushing and conveying. Ridgeway Sublevel Cave cost is average for FY2003-2011, Ridgeway Deeps cost is average for FY2013-2016 and Cadia East cost is average for first half FY17

Cadia throughput growth potential



Ore mined by source (quarterly)



- PC2 still in ramp-up
- All PC2 drawbells fired
- Targeting mill throughput of 28mtpa through debottlenecking
- Mill permit currently 32mtpa
- Mill expansion study completed, undertaking internal review



Review of historical Cadia East capital costs



ltem	Approximate Cost (A\$M)	Physical	Cost Rate	Detail
Mine				
Decline	~240	8km x 2 declines	A\$15,000/m	Concrete roadways, cuddies, stockpiles, etc.
Conveyors & Transfer stations	~170	8km	A\$20,000/m	Conveyors to surface
PC1 Macro-block	~210	70,000m ²	A\$3,000/m ²	
PC2 Macro-block	~300	100,000m ²	A\$3,000/m ²	
Crusher station	~450	3 crushers	A\$150m	Includes excavation, all equipment and transfer conveyor to main incline conveyor
Ventilation	~320	4 circuits	A\$80m/circuit	Raises, fans, lateral developement, etc.
Mine services	~100			Equipment, dewatering, heavy vehicle reticulation, workshops, etc.
Surface				
Concentrator upgrades	~350			
Concentrate dewatering	~30			
Infrastructure	~90			Roads, tailings, water, power, buildings
Studies & project delivery	~400			CS, PFS, FS + Project Delivery (EPCM, Owners, Temp Facilities, Spares) + Corporate Costs
Total approximate cost	~2,660			

Lihir – Turnaround continues





Site Process

Element	Description
Mining	Open pit drill, blast, load and haul mining, currently in Phase 9 of Minifie Pit and Phase 14 in Lienitz. Substantial stockpiles
Processing	Crushing, grinding, flotation, pressure oxidation, NCA circuit
Output	Gold dore

Key Statistics⁵

Gold Reserve Life: ~29 years¹
Gold Reserves: 26 moz
Gold Resources: 56 moz

FY17 Prod. Guidance: 880-980koz Au²

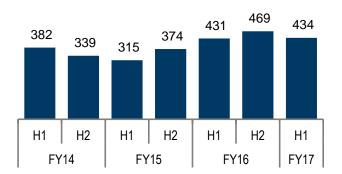
FY16 AISC: \$830/oz

Workforce (FTE)³: 2,331 employees

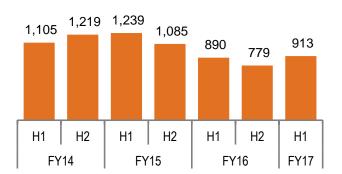
2,085 contractors

(Dec 2016)

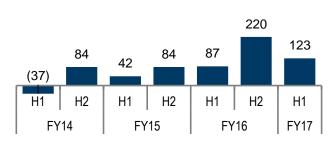
Production (koz)







Free Cash Flow (\$m)⁴



- 1 Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2016 divided by gold production for the 12 months ended 31 March 2017. The reserve life calculation does not take into account gold recovery rates and therefore estimate reserve life does not necessarily equate to operating mine life. Full gold mineral resources and ore reserves tables can be found on slides 39 to 42
- 2 Achievement of guidance is subject to market and operating conditions
- 8 Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors
- 4 Free cash flow is before interest and tax
- The indicative mine plan for Lihir is being updated to reflect FY17 year to date performance and other updated information

Lihir - delivering on commitments



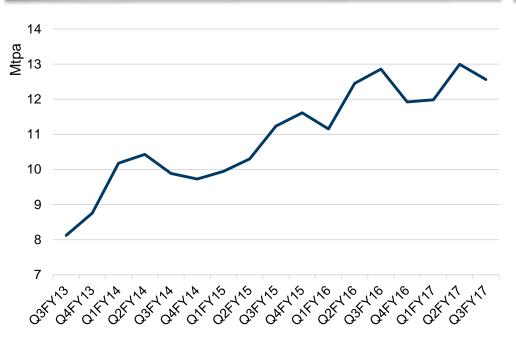
12mtpa By December 2015

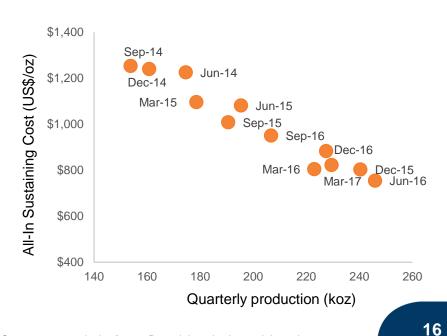
13mtpa By December 2016

14mtpa By December 2017¹

- Achieved with 12.4mtpa in December 2015 quarter
- Achieved with 13mtpa in December 2016 quarter
- Current target

Lihir mill throughput (quarterly data annualised) AISC falls in line with increased production





Wafi-Golpu study ongoing



Geotechnical Near term drilling completed with 5 holes - data interpretation in progress interpretation **Hydrology** Refining hydrogeological models to improve interpretation **Tailings** Evaluating alternate terrestrial storage & deep sea tailings (DSTP) options, including DSTP environmental monitoring **Management Port** Assessing multiple Port options Power Ongoing assessment of power alternatives **Access Declines** To be progressed once Special Mining Lease (SML), fiscal stability and Board approvals are obtained

- Targeting completion of above work program and updated study findings by end of December 2017
- Expectation that the business case will be optimised and an amendment to the SML application will be required
- Timing to first production remains dependant upon finalisation of study and granting of SML



Telfer – Seeking to maximise value



Site Process

Element	Description
Mining	Open pit mining contracted to Macmahon
	Underground sub-level cave and stope mining, contracted to Byrnecut
Processing	Crushing, grinding, gravity concentration, flotation, leaching circuit
Output	Copper / Gold concentrate and gold dore

Key Statistics⁵

Gold Reserve Life: ~8 years¹
Gold Reserves: 3.1 moz
Gold Resources: 9.5 moz
Copper Reserves: 0.24 mt
Copper Resources: 0.75 mt

FY17 Prod. Guidance: 400-450koz Au,

~20kt Cu²

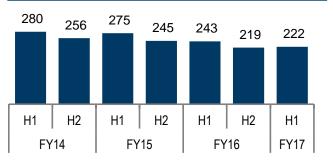
FY16 AISC: \$967/oz

Workforce (FTE)³: 418 employees

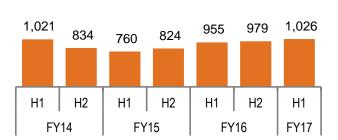
924 contractors

(Dec 2016)

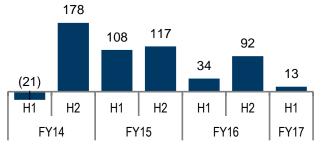
Production (koz)



All-In Sustaining Cost (\$/oz)



Free Cash Flow (\$m)⁴



- 1 Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2016 divided by gold production for the 12 months ended 31 March 2017. The reserve life calculation does not take into account gold recovery rates and therefore estimate reserve life does not necessarily equate to operating mine life. Copper reserves and resources include O'Callaghans. Full gold and copper mineral resources and ore reserves tables can be found on slides 39 to 42
- 2 Achievement of guidance is subject to market and operating conditions. Telfer production is expected to be around the bottom end of its FY17 range
- B Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors
- 4 Free cash flow is before interest and tax
 - The indicative mine plan for Telfer is being updated to reflect FY17 year to date performance and other updated information







Site Process

Element	Description
Mining	Underground mining using predominantly underhand cut-and-fill (Kencana) and long hole stopes with paste fill (Toguraci)
Processing	Crushing, grinding, gravity, leaching
Output	Gold and silver dore

Key Statistics^{1,6}

Gold Reserve Life: ~2 years²
Gold Reserves: 0.58 moz
Gold Resources: 1.4 moz

FY17 Prod. Guidance: 220-270koz Au³

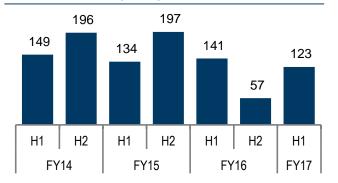
FY16 AISC: \$935/oz

Workforce (FTE)⁴: 1,130 employees

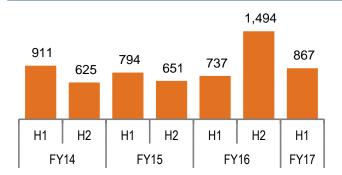
629 contractors

(Dec 2016)

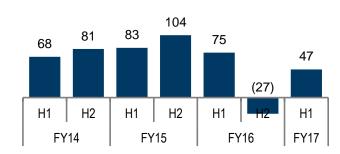
Production (koz)



All-In Sustaining Cost (\$/oz)



Free Cash Flow (\$m)⁵



- 1 The figures shown represent 100%. Newcrest owns 75% of Gosowong through its holding in PT Nusa Halmahera Minerals, an incorporated joint venture
- 2 Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2016 divided by gold production for the 12 months ended 31 March 2017. The reserve life calculation does not take into account gold recovery rates and therefore estimate reserve life does not necessarily equate to operating mine life. Full gold mineral resources and ore reserves tables can be found on slides 39 to 42
- 3 Achievement of guidance is subject to market and operating conditions. Gosowong production is expected to exceed its FY17 guidance range
- Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors
- 5 Free cash flow is before interest and tax
- 6 The indicative mine plan for Gosowong is being updated to reflect FY17 year to date performance and other updated information

Gosowong – Search for new discoveries

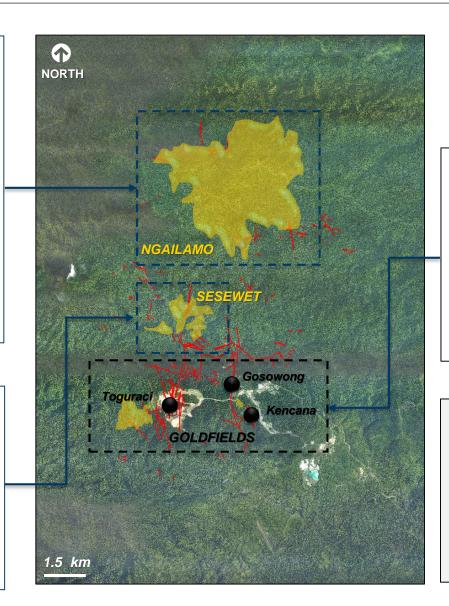


NGAILAMO:

- Large underexplored area of the Contract of Work
- Highly prospective for new discoveries
- Mapping and soil geochemistry sampling has defined a large lithocap
- Drilling program currently searching for high grade epithermal shoots

SESEWET:

- Northern extension of prospective Toguraci style epithermal gold-silver / porphyry gold-copper mineralization
- Drilling meeting technical milestones with key decision point approaching Q4 FY17



GOLDFIELDS:

 Near-mine exploration focusing on mineable extension to existing orebodies with the Gosowong Goldfield

LEGEND



Ore deposit



Exploration target area



Lithocap



Vein

Bonikro - Solid cash flow







Site Process

Element	Description
Mining	Open pit drill, blast, load and haul mining at Hiré pits (approximately 15km from Bonikro)
Processing	Crushing, grinding, gravity, carbon-in-leach
Output	Gold dore

Key Statistics^{1,6}

Gold Reserve Life: ~3 years²
Gold Reserves: 0.43 moz
Gold Resources: 1.2 moz

FY17 Prod. Guidance: 120-145koz Au³

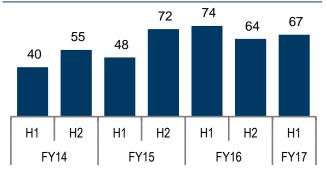
FY16 AISC: \$941/oz

Workforce (FTE)⁴: 533 employees

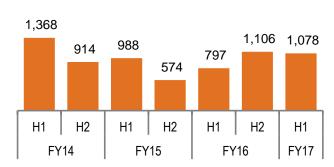
502 contractors

(Dec 2016)

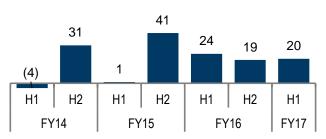
Production (koz)



All-In Sustaining Cost (\$/oz)



Free Cash Flow (\$m)⁵



- 1 The figures shown represent 100%. Bonikro includes mining and near-mine exploration interests in Cote d'Ivoire which are held by the following entities: LGL Mines CI SA (of which Newcrest owns 89.89%) and Newcrest Hiré CI SA (of which Newcrest owns 89.89%)
- 2 Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2016 divided by gold production for the 12 months ended 31 March 2017. The reserve life calculation does not take into account gold recovery rates and therefore estimate reserve life does not necessarily equate to operating mine life. Full gold mineral resources and ore reserves tables can be found on slides 39 to 42
- 3 Achievement of guidance is subject to market and operating conditions
- Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors
- 5 Free cash flow is before interest and tax
- The indicative mine plan for Bonikro is being updated to reflect FY17 year to date performance and other updated information

Unique suite of capabilities in the gold industry



Telfer Lihir, Telfer, Gosowong Telfer Cadia Bonikro **Open pit** Reef **Selective** Narrow Vein **Underground** Bulk Sublevel Caving **Block Caving Underground** Large scale comminution Pressure oxidation **Processing** Copper-gold flotation Cyanide & carbon in leach

Strong organic growth pipeline¹



Near term (0-2yrs)

Medium term (2-10yr)

Longer term (10+yr)

- Lihir 14mtpa mill throughput rate²
- Cadia 28mtpa mill throughput rate²

- Lihir beyond 14mtpa mill throughput rate²
- Cadia plant expansion
- Golpu development
- Telfer drilling for new areas
- Near surface West African deposits & Indonesian epithermal targets

- · Early stage entry pipeline
- Porphyry exploration targets
- Application of block caving expertise to new areas
- Technology step change advancements

Subject to further study, investment approval, receipt of all necessary permits and approvals and market and operating conditions and engineering

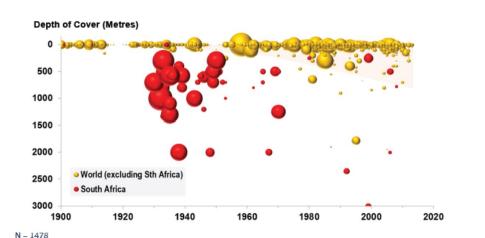
This should not be construed as production guidance from the Company now or in the future. Potential production and throughput rates are subject to a range of contingencies which may affect performance

Experienced exploration team



- 1 Long life mines = time to explore
- 2 Smarter targeting for deeper deposits
- 3 Ability to mine all types of ore bodies

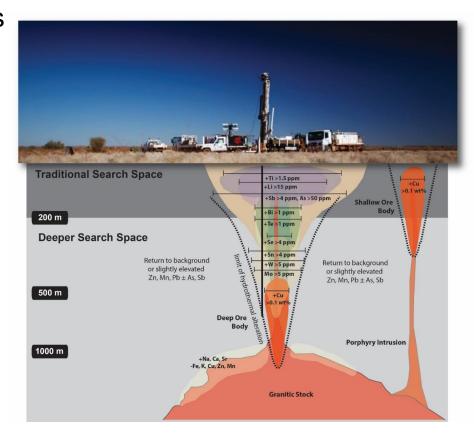
Depth of Discoveries



Note" Size of bubble size refers to overall pre-mined resource in Moz

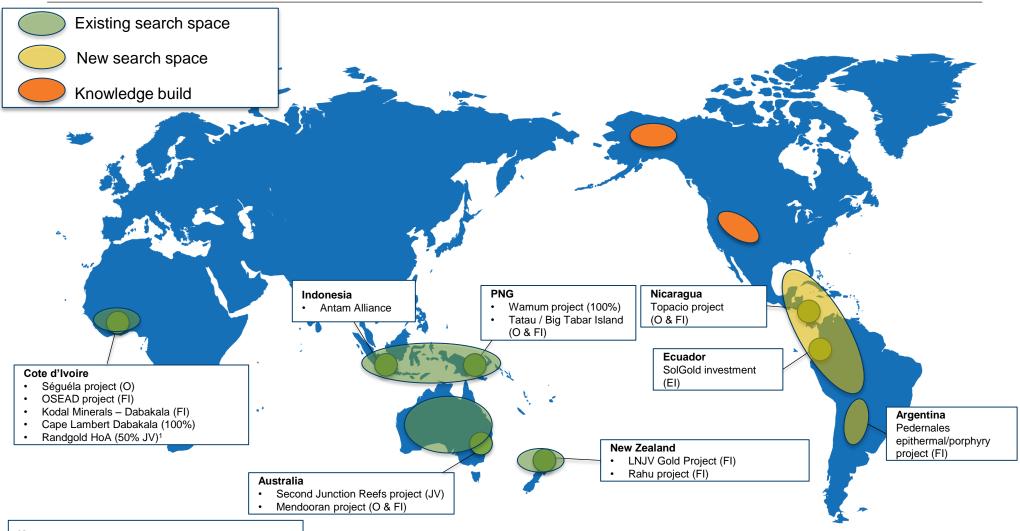
Source: Minex consulting 2016

Approach to smarter targeting



Exploration Potential - Early stage entry arrangements





Key:

- FI = Farm-in
- JV = Joint Venture
- 100% = 100% Newcrest tenement
- EI = Equity investment in company
- O = Option

Our performance Edge



The vision

Our relentless drive to realise the full potential of our assets

Measure of success

Safely maximising cash generation

1

Stretch Targets

Aspirational targets that drive breakthrough thinking and step-change innovation

2

Owner's Mindset

A strong owner's mindset and behaviours with a bias to action and a high-performance, no-nonsense culture

3

Operating discipline

Rapidly identify and capture opportunities to safely increase free cash flow

Performance Edge is a key source of our competitive advantage to become the Miner of ChoiceTM











Shared vision





Maintaining our focus on EDGE



- Edge program FY17
 - Improve business performance
 - Conducted opportunity reviews
 - Increased focus on Technology and Digital to identify opportunities
- Examples
 - Improving the productivity in the Telfer M-Reefs
 - Improving the control logic in the Cadia SAOC
 - Trialling fixed choke removal and new blast tube designs in Lihir autoclaves
 - Gosowong pillar extraction method

Capture of potential additional value

Value drivers

Enablers

Improving operational stability and predictability

Strengthening our asset management

Unlocking value through technology and digital

Increasing workforce participation in Edge

Management operating system and frontline engagement

Operating model

Our technology and innovation plan



The vision

Unlock full potential of assets through innovation and step change thinking

Measure of success

Quickly transform tough deposits into tier one assets



Transformative Vision

Realise full potential of assets

Challenge status quo

2

Collaboration and Experimentation

Scan peers and industry leaders
Focus on changing systems
Prototyping and piloting

(3

Fast Adoption

Progressive, systematic plans

Applied field testing

EDGE owner's mindset

Value and develop our relationships, knowledge and capability











Shared vision







Technology application to recover ounces at Lihir

Issue

~15% recovery loss on material floated

Approach

Cross functional team established

Solution

Installation of "Float Tails Leach (Stage 2)" to improve recoveries

Outcome

Stage 2 commissioned May 2017 – expect <1 year pay back



Float Tails Leach (Stage 2) cyclone and associated infrastructure



Using data science to increase recoveries at Telfer

Issue

Copper recoveries impacted by speed of response to address root causes

Approach

Site and digital teams identified opportunity to use 'big data' to optimise recoveries

Solution

Data science models that provide operators corrective actions along with warning

Outcome

Proof of concept implemented May 2017 – if successful in improving recoveries, will apply across other Telfer circuit components







Mill liner redesign to improve mill throughput at Cadia



Issue

Target set to increase mill throughput at Cadia with minimal capital

Approach

Collaborative innovation using multi-functional team

Solution

New, redesigned, lighter liners

Outcome

Targeting increased mill throughput by over 1 mtpa¹



Our people plan



Our people vision

Talented people working together to their full potential

Measure of success

High performance no-nonsense culture with top quartile organisational health



Get the basics right

The right structure, systems and tools to effectively recruit, develop, reward and retain our global workforce

2

Develop our people and capability

The right people in the right roles with the right skills, working in high performing teams and building careers 3

Create a diverse and inclusive environment

Our different backgrounds and perspectives help us find better ways and make Newcrest a better place to work

Adopt high performance practices in everything we do











Shared vision

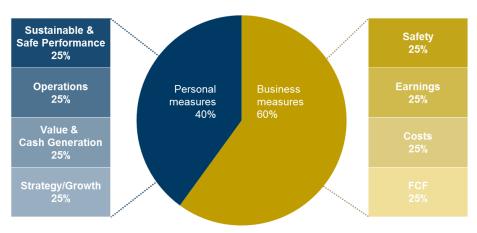




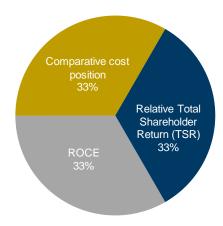
An aligned executive remuneration structure



Short Term Incentive Criteria¹



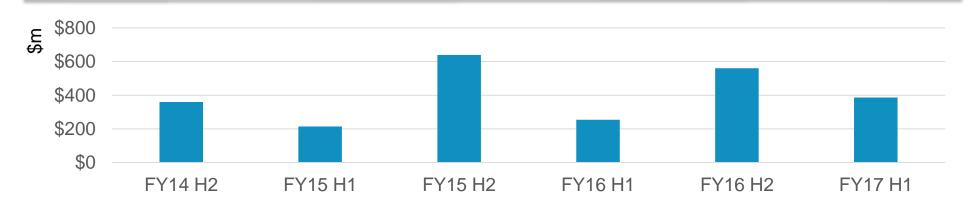
Long Term Incentive Criteria



Robust financial position



Six consecutive halves of positive free cash flow



Over the last two-and-a-half years

Strong free cash flow generation

\$1.8bn of net debt reduction

Gearing ratio 34% 21%

Leverage ratio 2.6x 1.3x

Recommenced paying dividends



Improving financial policy metrics



	Element	Target	30 June 2015	30 June 2016	31 December 2016	
Metrics	Leverage ratio (Net Debt / EBITDA)	Less than 2.0x (for trailing 12 months)	2.1x	1.6x	1.3x	
	Gearing Ratio	Gearing Ratio Less than 25%		23%	21%	
Financial	Credit rating	Aim to maintain investment grade	Investment grade	Investment grade	Investment grade	
	Cash and committed undrawn Coverage bank facilities of at least \$1.5bn, ~1/3 in cash		\$2.4bn (\$198m cash)	\$2.5bn (\$53m cash)	\$2.65bn ² (\$203m cash)	

Context

Profitability

Market conditions

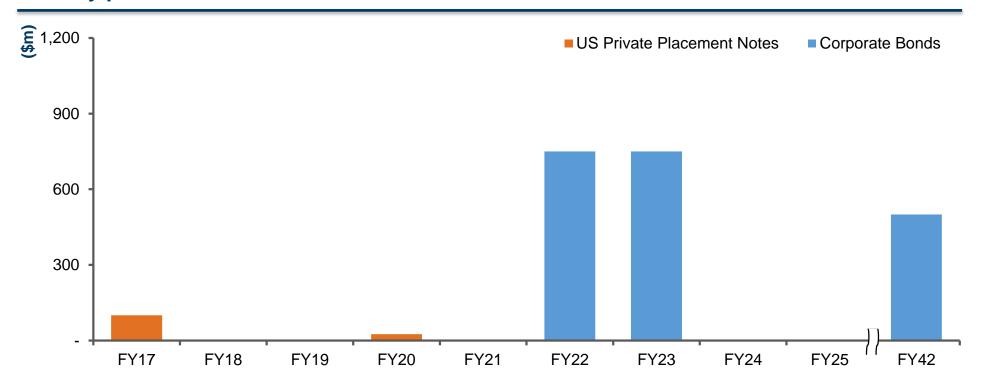
Capex requirements

Interim dividend of US 7.5 cents per share¹

Good debt structure and clean balance sheet



Maturity profile as at 31 December 2016¹



- No goodwill remaining on the balance sheet
- No unfunded pension liabilities
- Relatively low level of future mine rehabilitation costs²

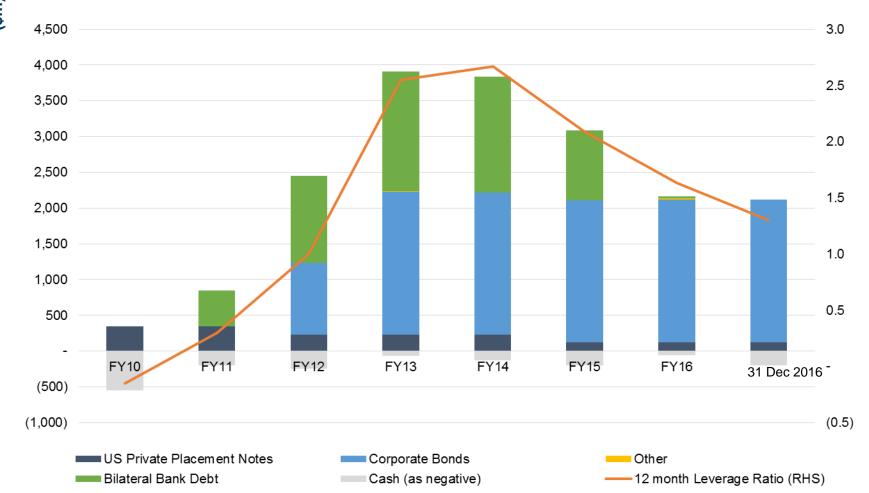
¹ All Newcrest's debt is denominated in USD

Improved balance sheet strength



Debt, Cash and Leverage^{1,2}





Data is at end of the financial year shown (i.e. 30 June) other than 31 December 2016. Where necessary, data converted to US\$ at end of period exchange rate. Only drawn debt is shown

Leverage ratio is Net Debt to trailing 12 month EBITDA

Long-term metal assumptions used for Reserves and Resources estimates¹



Long Term Metal Assumptions	Newcrest & MMJV				
Mineral Resources Estimates					
Gold Price	US\$1,300/oz				
Copper Price	US\$3.40/lb				
Silver Price	US\$21.00/oz				
Ore Reserves Estimates					
Gold Price	US\$1,200/oz				
Copper Price	US\$3.00/lb				
Silver Price	US\$18.00/oz				
Long Term FX Rate USD:AUD	0.80				

As per Newcrest Annual Statement of Mineral Resources and Ore Reserves as at 31 December 2016



31 December 2016 Gold Mineral Resources¹

Dec-16 Mineral Resources		Measured Resource		Indicated Resource		Inferred Resource		Dec-16	Total Re	source	Comparison to Dec-15 Total Resource		
Gold Mineral Resources (inclusive of Gold Ore Reserves)	Competent Person	Dry Tonnes (million)	Gold Grade (g/t Au)	Insitu Gold (million ounces)	Dry Tonnes (million)	Gold Grade (g/t Au)	Insitu Gold (million ounces)						
Operational Provinces													
Cadia East Underground		0.18	1.1	3,000	0.38	-	-	3,000	0.38	36	2,800	0.40	36
Ridgeway Underground	Stephen Guy	-		110	0.56	41	0.38	150	0.51	2.4	150	0.51	2.5
Other		140	0.47	120	0.38	39	0.40	310	0.43	4.2	310	0.43	4.2
Total Cadia Province										43			43
Main Dome Open Pit	James Biggam	16	0.40	49	0.83	0.27	0.65	64	0.72	1.5	62	0.74	1.5
West Dome Open Pit		-	-	180	0.61	7.7	0.60	190	0.61	3.6	170	0.65	3.6
Telfer Underground		-	-	84	1.2	18	1.5	100	1.3	4.1	110	1.5	5.7
Other		-	-	0.44	2.9	4.4	1.1	4.9	1.3	0.20	4.9	1.3	0.20
Total Telfer Province										9.5			11
Lihir	Glenn Patterson-Kane	86	2.1	600	2.2	120	2.1	800	2.2	56	820	2.2	57
Gosowong ¹	Rob Taube	-	-	3.1	12	0.62	8.4	3.7	12	1.4	4.1	12	1.6
Bonikro ²	Paul Dunham	8.7	0.74	19	1.4	1.6	2.0	29	1.3	1.2	32	1.4	1.4
MMJV - Hidden Valley Operations (50%) 3	Greg Job	-	-	1	•	-	-	-	-	-	42	1.6	2.1
Total Operational Provinces										110			120
Non-Operational Provinces													
MMJV - Golpu / Wafi & Nambonga (50%) ³	Paul Dunham / Greg Job	-	-	400	0.86	99	0.74	500	0.83	13	500	0.83	13
Namosi JV (70.75%) ⁴	Vik Singh	-	-	1,300	0.11	220	0.10	1,500	0.11	5.4	1,500	0.11	5.4
Marsden	Stephen Guy	-	-	-	-	-	-	-	-	-	180	0.20	1.1
Total Non-Operational Provinces	Total Non-Operational Provinces 19										20		
Total Gold Mineral Resources	otal Gold Mineral Resources 130										140		

Data is reported to two significant figures to reflect appropriate precision in the estimate and this may cause some apparent discrepancies in totals

¹ Gosowong (inclusive of Toguraci and Kencana) is owned and operated by PT Nusa Halmahera Minerals, an incorporated joint venture company (Newcrest 75%). The figures shown represent 100% of the Mineral Resource.

² Bonikro is inclusive of mining and exploration interests in Côte d'Ivoire held by LGL Mines CI SA (Newcrest, 89.89%) and Newcrest Hiré CI SA (Newcrest 89.89%). The figures shown represent 100% of the Mineral Resource.

³ MMJV refers to projects owned by the Morobe Mining unincorporated joint ventures between subsidiaries of Newcrest (50%) and Harmony Gold Mining Company Limited (50%). The figures shown represent 50% of the Mineral Resource.

⁴ Namosi refers to the Namosi unincorporated joint venture, in which Newcrest has a 70.75% interest. The figures shown represent 70.75% of the Mineral Resource at December 2016 compared to 70.67% of the Mineral Resource at December 2015.



31 December 2016 Copper Mineral Resources¹

Dec-16 Mineral Resources		Measured Resource Indicated Resource		Inferred Resource		Dec-16 Total Resource			Comparison to Dec-15 Total Resource				
Copper Mineral Resources (inclusive of Copper Ore Reserves)	Competent Person	Dry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (million)	Copper Grade (% Cu)	Insitu Copper (million tonnes)	Dry Tonnes (million)	Copper Grade (% Cu)	Insitu Copper (million tonnes)
Operational Provinces													
Cadia East Underground		0.18	0.33	3,000	0.26	-	-	3,000	0.26	7.8	2,800	0.26	7.4
Ridgeway Underground	Stephen Guy	-	-	110	0.30	41	0.40	150	0.33	0.48	150	0.33	0.49
Other		140	0.13	120	0.17	39	0.25	310	0.16	0.49	310	0.16	0.49
Total Cadia Province										8.7			8.4
Main Dome Open Pit		10	0.10	49	0.070	0.27	0.056	59	0.076	0.045	56	0.095	0.053
West Dome Open Pit		-	-	180	0.065	7.7	0.075	190	0.065	0.12	170	0.057	0.10
Telfer Underground	James Biggam	-	-	84	0.28	18	0.44	100	0.30	0.31	110	0.31	0.35
Other		-	-	-	-	14	0.37	14	0.37	0.052	14	0.37	0.052
O'Callaghans		-	-	69	0.29	9.0	0.24	78	0.29	0.22	78	0.29	0.22
Total Telfer Province										0.75			0.78
Total Operational Provinces										9.5			9.2
Non-Operational Provinces													
MMJV - Golpu / Wafi & Nambonga (50%) ⁵	Paul Dunham / Greg Job	-	-	340	1.1	88	0.71	430	1.0	4.4	430	1.0	4.4
Namosi JV (70.75%) ⁶	Vik Singh	-	-	1,300	0.34	220	0.41	1,500	0.35	5.4	1,500	0.35	5.3
Marsden	Stephen Guy	-	-	-	-	-	-	-	-	-	180	0.38	0.67
Total Non-Operational Provinces - Copper	•									10	10		
Fotal Copper Mineral Resources 19									20				

Data is reported to two significant figures to reflect appropriate precision in the estimate and this may cause some apparent discrepancies in totals

⁵ MMJV refers to projects owned by the Morobe Mining unincorporated joint ventures between subsidiaries of Newcrest (50%) and Harmony Gold Mining Company Limited (50%). The figures shown represent 50% of the Mineral Resource.

⁶ Namosi refers to the Namosi unincorporated joint venture, in which Newcrest has a 70.75% interest. The figures shown represent 70.75% of the Mineral Resource at December 2016 compared to 70.67% of the Mineral Resource at December 2015.



31 December 2016 Gold Ore Reserves¹

Dec-16 Ore Reserves		Proved Reserve		Probable Reserve		Dec-16 Total Reserve			Comparison to Dec-15 Total Reserve		
Gold Ore Reserves	Competent Person	Dry Tonnes (million)	Gold Grade (g/t Au)	Dry Tonnes (million)	Gold Grade (g/t Au)	Dry Tonnes (million)	Gold Grade (g/t Au)	Insitu Gold (million ounces)	Dry Tonnes (million)	Gold Grade (g/t Au)	Insitu Gold (million ounces)
Operational Provinces											
Cadia East Underground	Geoff Newcombe	-	-	1,500	0.48	1,500	0.48	23	1,500	0.47	23
Ridgeway Underground		-	ı	80	0.54	80	0.54	1.4	82	0.55	1.4
Other		23	0.30	67	0.59	90	0.52	1.5	90	0.52	1.5
Total Cadia Province								25			26
Main Dome Open Pit	Ron Secis	16	0.40	14	0.85	30	0.61	0.58	40	0.63	0.82
West Dome Open Pit		-	1	78	0.67	78	0.67	1.7	84	0.68	1.8
Telfer Underground		-	-	19	1.4	19	1.4	0.83	24	1.4	1.1
Total Telfer Province								3.1			3.8
Lihir	Steven Butt	86	2.1	280	2.3	360	2.3	26	370	2.3	28
Gosowong ⁹	Mark Kaesehagen	-	•	1.9	9.7	1.9	9.7	0.58	1.8	13	0.76
Bonikro ¹⁰	Daniel Moss	8.7	0.74	2.7	2.6	11	1.2	0.43	13	1.3	0.54
MMJV - Hidden Valley Operations (50%) 11	Greg Job	-	-	-	-	-	-	-	14	1.7	0.78
Total Operational Provinces								56			59
Non-Operational Provinces											
MMJV - Golpu (50%) ¹¹	Pasqualino Manca	-	-	190	0.91	190	0.91	5.5	190	0.91	5.5
Namosi JV (70.75%) ¹²	Geoff Newcombe	-	-	940	0.12	940	0.12	3.7	940	0.12	3.7
Total Non-Operational Provinces								9.2			9.2
Total Gold Ore Reserves 65							69				

Note: Data is reported to two significant figures to reflect appropriate precision in the estimate and this may cause some apparent discrepancies in totals.

⁹ Gosowong (inclusive of Toguraci and Kencana) is owned and operated by PT Nusa Halmahera Minerals, an incorporated joint venture company (Newcrest 75%). The figures shown represent 100% of the Ore Reserve.

¹⁰ Bonikro is inclusive of mining and exploration interests in Côte d'Ivoire held by LGL Mines CI SA (Newcrest, 89.89%) and Newcrest Hiré CI SA (Newcrest 89.89%). The figures shown represent 100% of the Ore Reserve.

¹¹ MMJV refers to projects owned by the Morobe Mining unincorporated joint ventures between subsidiaries of Newcrest (50%) and Harmony Gold Mining Company Limited (50%). The figures shown represent 50% of the Ore Reserve.

¹² Namosi refers to the Namosi unincorporated joint venture, in which Newcrest has a 70.75% interest. The figures shown represent 70.75% of the Ore Reserve at December 2016 compared to 70.67% of the Ore Reserve at December 2015.



31 December 2016 Copper Ore Reserves¹

Dec-16 Ore Reserves		Proved Reserve		Probable	Probable Reserve		Dec-16 Total Reserve			Comparison to Dec-15 Total Reserve		
Copper Ore Reserves	Competent Person	Dry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (million)	Copper Grade (% Cu)	Insitu Copper (million tonnes)	Dry Tonnes (million)	Copper Grade (% Cu)	Insitu Copper (million tonnes)	
Operational Provinces												
Cadia East Underground		-	-	1,500	0.28	1,500	0.28	4.0	1,500	0.27	4.2	
Ridgeway Underground	Geoff Newcombe	-	-	80	0.28	80	0.28	0.23	82	0.29	0.23	
Other		23	0.14	67	0.15	90	0.14	0.13	90	0.14	0.13	
Total Cadia Province								4.4			4.5	
Main Dome Open Pit		10	0.10	14	0.091	24	0.097	0.023	34	0.091	0.031	
West Dome Open Pit	Ron Secis	-	-	78	0.060	78	0.060	0.047	84	0.058	0.049	
Telfer Underground	Kon Secis	-	-	19	0.24	19	0.24	0.045	24	0.28	0.067	
O'Callaghans		-	-	44	0.29	44	0.29	0.13	47	0.28	0.13	
Total Telfer Province								0.24			0.28	
Total Operational Provinces								4.6			4.8	
Non-Operational Provinces												
MMJV - Golpu (50%) ¹³	Pasqualino Manca	-	-	190	1.3	190	1.3	2.4	190	1.3	2.4	
Namosi JV (70.75%) 14	Geoff Newcombe	-	-	940	0.37	940	0.37	3.5	940	0.37	3.5	
Total Non-Operational Provinces								5.9	5.9			
Total Copper Ore Reserves 11								11				

ote: Data is reported to two significant figures to reflect appropriate precision in the estimate and this may cause some apparent discrepancies in totals.

¹³ MMJV refers to projects owned by the Morobe Mining unincorporated joint ventures between subsidiaries of Newcrest (50%) and Harmony Gold Mining Company Limited (50%). The figures shown represent 50% of the Ore Reserve.

¹⁴ Namosi refers to the Namosi unincorporated joint venture, in which Newcrest has a 70.75% interest. The figures shown represent 70.75% of the Ore Reserve at December 2016 compared to 70.67% of the Ore Reserve at December 2015.

Supply & demand data



Gold demand & supply (tonnes)¹

	2015		2016	
Jewellery	2,388.6	57%	2,041.6	47%
Technology	332.0	8%	322.5	7%
Electronics	262.2	6%	254.5	6%
Other Industrial	50.9	1%	50.0	1%
Dentistry	18.9	0%	18.0	0%
Investment	918.7	22%	1,561.1	36%
Total bar and coin demand	1,047.0	25%	1,029.2	24%
Physical Bar demand	756.7	18%	764.3	18%
Official Coin	220.2	5%	205.0	5%
Medals/Imitation Coin	70.1	2%	59.9	1%
ETFs & similar products	(128.3)	(3%)	531.9	12%
Central banks & other inst.	576.5	14%	383.6	9%
Gold demand	4,215.8		4,308.7	
LBMA Gold Price, US\$/oz	1,160.1		1,250.8	
	2015		2016	
Supply				
Mine production	3,233.0	74%	3,236.0	71%
Net producer hedging	13.5	0%	26.3	1%
Recycled gold	1,116.5	26%	1,308.5	29%
Total supply	4,363.1		4,570.8	

¹ Source: World Gold Council "Gold Demand Trends Full Year 2016" which quotes source of Metals Focus; GFMS, Thomson Reuters; ICE Benchmark Administration; World Gold Council

Supply & demand data (cont)



Gold demand by jurisdiction¹

Jewellery		
Greater China	677	33%
India	514	25%
Middle East	193	9%
Americas	168	8%
Other Asia	149	7%
Europe ex CIS	76	4%
Other	265	13%
Total	2,042	

Bars and Coins		
Greater China	292	28%
India	162	16%
Middle East	18	2%
Americas	101	10%
Other Asia	186	18%
Europe ex CIS	196	19%
Other	75	7%
Total	1,029	

ETFs and similar products									
North America	225	42%							
Europe	279	52%							
Asia	22	4%							
Other	5	1%							
Total	532								

Supply by jurisdiction²

Country	%
China	14%
Australia	9%
Russia	8%
United States	7%
Peru	5%
South Africa	5%
Canada	5%
Mexico	4%
Indonesia	3%
Brazil	3%
Ghana	3%
Uzbekistan	3%
Papua New Guinea	2%
Argentina	2%
Tanzania	2%
Kazakhstan	2%
Colombia	2%
Mali	2%
Burkina Faso	1%
Chile	1%
Others	18%
Global total	100%

Source: World Gold Council "Gold Demand Trends Full Year 2016" which quotes source of Metals Focus; GFMS, Thomson Reuters; ICE Benchmark Administration; World Gold Council. Greater China includes Taiwan and Hong Kong. CIS stands for Commonwealth of Independent States (effectively former Soviet Union countries). Figures may not add to 100% due to rounding

Source: Metals Focus Annual Gold Focus 2017 (for 2016 year)

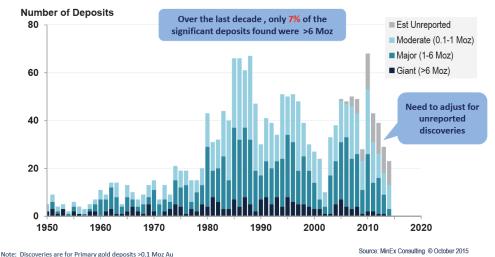
Supply & demand data (cont)



Number of discoveries decreasing – especially large deposits¹

Number of Gold Discoveries: World

Primary Gold Deposits by Size: 1950-2014

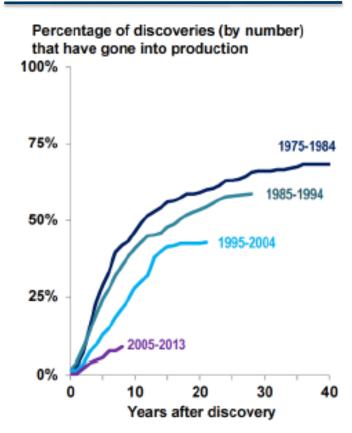


Excludes satellite deposits within existing camps
Data from 2005 onwards have been adjusted for unreported discoveries

MinEx Consulting

Strategic advice on mineral economics & exploration

... and taking longer to go from discovery to production¹



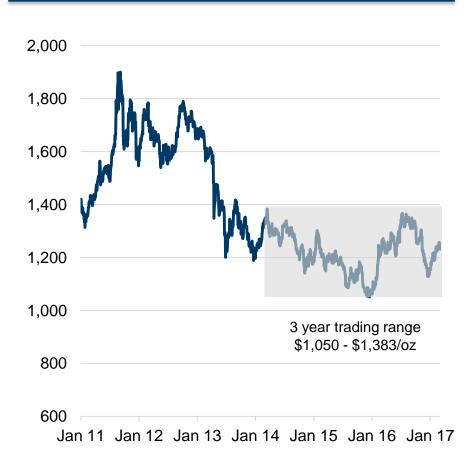
¹ Source: MinEx Consulting

² Source: MinEx Consulting, Aug 2014. Analysis based on 1,294 primary gold deposits >0.1 Moz found in the World between 1975-2013, of which 603 deposits have gone into production

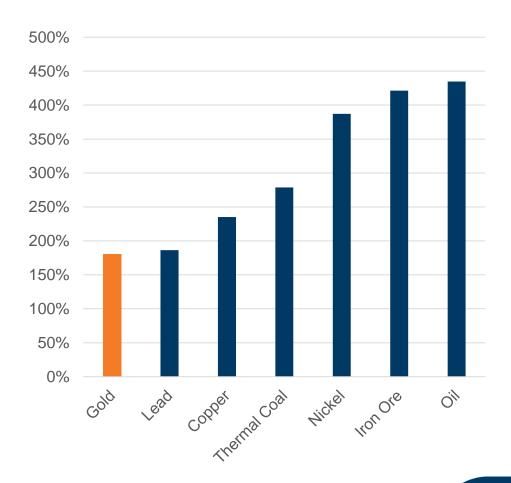
Volatility of gold versus other metals



Gold share price 2011 to 2017 (US\$/oz)²



High price as % low prices since January 2011¹



Source: Bloomberg, for period 1 January 2011 to 18 April 2017. Based on tickers GOLDS Comdty (gold), LMCADY Comdty (copper), LMNIDY Comdty (nickel), LMPBDY Comdty (lead), CL1 COMB Comdty (oil), ISIX62IU Index (iron ore), COASNE60 Index (thermal coal). All in US dollars

Source: Bloomberg

Operating costs – exchange rate exposure estimates



Newcrest is a US dollar reporting entity, its operating costs will vary in accordance with the movements in its operating currencies where those costs are not denominated in US dollars. The table below shows indicative currency exposures on operating costs by site:

	USD	AUD	PGK	IDR	CFA	Other	Total
Cadia	15%	85%	-	-	-	-	100%
Telfer	15%	85%	-	-	-	-	100%
Lihir	40%	25%	30%	-	-	5%	100%
Gosowong	35%	5%	-	60%	-	-	100%
Bonikro	55%	5%	-	-	40%	-	100%
Group	30%	50%	10%	5%	3%	2%	100%

Operating costs – indicative costs by type



The below represents an indicative exposure on operating costs¹ by a variety of spend types (FY16) (excluding Hidden Valley)

	Labour ²	Consumables	Maintenance (excl labour) and Parts	Energy and Fuel	Other ³	Total
Cadia	40%	15%	15%	20%	10%	100%
Telfer	35%	15%	15%	15%	20%	100%
Lihir	40%	15%	20%	15%	10%	100%
Gosowong	40%	20%	5%	15%	20%	100%
Bonikro	45%	15%	20%	5%	15%	100%
Group	40%	15%	15%	15%	15%	100%

¹ Operating costs excludes realisation costs including royalties, concentrate freight and TC/RCs

Labour data includes salaries, on costs, contractor costs, consultant costs, training and incentive payments

Other includes a range of costs, including travel, community and environment, inward freight and insurance

Foreign exchange sensitivities¹ and oil hedges



Site	Parameter	Movement	Approximate Full Year EBIT Impact (US\$m)
Cadia	AUD/USD	+0.01 AUD (0.73 → 0.74)	(7)
Telfer	AUD/USD	+0.01 AUD (0.73 → 0.74)	(2)
Lihir	USD/PGK	-0.1 PGK (3.1 → 3.0)	(10)
Gosowong	USD/IDR	-1,000 IDR (14,000 → 13,000)	(10)
Bonikro	USD/CFA	-50 CFA (544 → 494)	(5)
Group	AUD/USD	+0.01 AUD (0.73 → 0.74)	(15)

Site ²	Fuel	April 2017 – March 2018 Hedge volume/rate	Unit
Cadia	Gasoil	34	'000 bbl
Lihir	Gasoil	179	'000 bbl
Telfer	Gasoil	91	'000 bbl
Gosowong	Gasoil	110	'000 bbl
Total	Gasoil	414	'000 bbl
Average hedge rate		62	\$/bbl
Lihir	HSFO	109	'000 Metric tonne
Average hedge rate		283	\$/Metric tonne

¹ Each sensitivity is calculated on a standalone basis and formulated on the basis of assumptions which, amongst other things, include the level of costs incurred, the currency in which those costs are incurred and production levels. Sensitivities are rounded to nearest whole million dollar. Information provided on current information and is subject to market and operating conditions

² Rates rounded to nearest \$1 (rate) and volume to the nearest thousand (bbl, Mt). Totals may not match sum due to rounding. Amounts represent approximately 50% of expected power generation and non-power requirement usage for 9 months April 2017 to December 2017 and from 1 January 2018, 50% of power generation fuel at Lihir and Gosowong, and 50% of fuel for non-power requirements at Lihir

FY16 results



Element	Cadia	Lihir	Telfer	Goso- wong	Bonikro	Hidden Valley	Corp / Other	Group
Gold Production (koz)	669	900	462	197	138	73		2,439
Copper Production (kt)	64		19					83
AISC (\$m)	183	734	448	208	131	94	69	1,867
Capital Expenditure								
- Production Stripping ¹	-	23	15	-	16	-	-	54
- Sustaining Capital ¹	49	69	57	48	15	5	8	251
- Major Capital	115	27	4	-	1	-	19	166
Total Capital	164	119	76	48	32	5	27	471
Exploration ²							44	
Depreciation							698	

Production stripping and sustaining capital shown above are included in All-In Sustaining Cost Exploration is not included in Total Capital

FY17 guidance¹



FY17 Group gold production is expected to be around the bottom end of the guidance range.

Due to the recent seismic event, Cadia will not meet its production guidance for FY17. Telfer production is expected to be around the bottom end of its FY17 range while Gosowong production is expected to exceed its FY17 guidance range. AISC expenditure (million dollars) and sustaining capital expenditure for FY17 are expected to be around the bottom end of their guidance range.

Group guidance for major project capital expenditure remains unchanged. Major project capital expenditure at Lihir is now likely to be ~\$20m above guidance range as a result of the float tails leach project and the ramp-up of total material movement associated with the Lihir pit optimisation plan. Lihir's total capital expenditure for FY17 is expected to be within guidance. Subject to the above, and market and operating conditions, Newcrest FY17 production and cost guidance remains as follows:

Element	Cadia	Lihir	Telfer	Goso- wong	Bonikro	Hidden Valley	Corp / Other	Group
Gold Production (koz)	730-820*	880-980	400-450*	220-270*	120-145	~10	-	2,350-2,600*
Copper Production (kt)	~65*	-	~20	-	-	-	-	80-90
AISC (\$m)	230-270*	765-850	450-480	200-230	130-150	10-15	75-85	1,880-2,060*
Capital Expenditure								
- Production Stripping ²	-	60-75	15-20	-	10-15	-	-	85-110
- Sustaining Capital ²	70-80*	105-125	55-65	30-45	10-15	~1	~15	295-335*
- Major Capital	85-105*	30-35*	20-30	-	-	-	20-30	165-200*
Total Capital	155-185*	195-235	90-115	30-45	20-30	~1	35-45	545-645
Exploration ³								60-80
Depreciation								675 - 735

Achievement of guidance is subject to operating and market conditions

² Production stripping and sustaining capital shown above are included in All-In Sustaining Cost

B Exploration is not included in Total Capital



Forging a stronger Newcrest

Our mission

To deliver superior returns from finding, developing and operating gold/copper mines.

Our vision

To be the Miner of ChoiceTM.

We will lead the way in safe, responsible, efficient and profitable mining.

Our Edge

A high performance, no-nonsense culture focused on:

- > Safety
- > Operational discipline
- > Cash
- > Profitable growth.

We deliver on our commitments.

We value...



Caring about people



Innovation and problem solving



Integrity and honesty

Highperformance



Working together



Bottom-up innovation

We achieve superior results through...



Employee involvement



Personal ownership



Shared vision



Operational discipline



Inspirational leaders



Talent development

NEWCREST MINING LIMITED



Board

Peter Hay Non-Executive Chairman Sandeep Biswas Managing Director and CEO Gerard Bond Finance Director and CFO Philip Aiken AM Non-Executive Director Roger Higgins Non-Executive Director Winifred Kamit Non-Executive Director Rick Lee AM Non-Executive Director Xiaoling Liu Non-Executive Director Vickki McFadden Non-Executive Director John Spark Non-Executive Director

Company Secretaries

Francesca Lee & Claire Hannon

Registered & Principal Office

Level 8, 600 St Kilda Road, Melbourne, Victoria, Australia 3004

Telephone: +61 (0)3 9522 5333 Facsimile: +61 (0)3 9522 5500

Email: <u>corporateaffairs@newcrest.com.au</u>

Website: <u>www.newcrest.com.au</u>

Stock Exchange Listings

Australian Securities Exchange (Ticker NCM)

New York ADR's (Ticker NCMGY)

Port Moresby Stock Exchange (Ticker NCM)

Forward Shareholder Enquiries to

Link Market Services

Tower 4, 727 Collins Street Docklands, Victoria, 3008

Australia

Telephone: 1300 554 474

+61 1300 554 474

Facsimile: +61 (0)2 9287 0303

Email: registrars@linkmarketservices.com.au

Website: www.linkmarketservices.com.au

Investor Enquiries

Chris Maitland

+61 3 9522 5717

+1 (844) 310-1232

Chris.Maitland@newcrest.com.au

Ryan Skaleskog

+61 3 9522 5407

+1 (844) 310-1232

Ryan.Skaleskog@newcrest.com.au

Media Enquiries

Anna Freeman

+61 3 9522 5548

Anna.Freeman@newcrest.com.au