

INVESTOR PRESENTATION

SEPTEMBER & OCTOBER 2017

CAUTIONARY NOTE ON FORWARD-LOOKING STATEMENTS

This Investor Presentation contains forward-looking statements. James Hardie Industries plc (the "Company") may from time to time make forward-looking statements in its periodic reports filed with or furnished to the Securities and Exchange Commission, on Forms 20-F and 6-K, in its annual reports to shareholders, in offering circulars, invitation memoranda and prospectuses, in media releases and other written materials and in oral statements made by the Company's officers, directors or employees to analysts, institutional investors, existing and potential lenders, representatives of the media and others. Statements that are not historical facts are forward-looking statements and such forward-looking statements are statements made pursuant to the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995.

Examples of forward-looking statements include:

- statements about the Company's future performance;
- projections of the Company's results of operations or financial condition;
- statements regarding the Company's plans, objectives or goals, including those relating to strategies, initiatives, competition, acquisitions, dispositions and/or its products;
- expectations concerning the costs associated with the suspension or closure of operations at any of the Company's plants and future plans with respect to any such plants;
- expectations concerning the costs associated with the significant capital expenditure projects at any of the Company's plants and future plans with respect to any such projects;
- expectations regarding the extension or renewal of the Company's credit facilities including changes to terms, covenants or ratios;
- expectations concerning dividend payments and share buy-backs;
- statements concerning the Company's corporate and tax domiciles and structures and potential changes to them, including potential tax charges;
- statements regarding tax liabilities and related audits, reviews and proceedings;
- statements regarding the possible consequences and/or potential outcome of legal proceedings brought against us and the potential liabilities, if any, associated with such proceedings;
- expectations about the timing and amount of contributions to Asbestos Injuries Compensation Fund (AICF), a special purpose fund for the compensation of proven Australian asbestos-related personal injury and death claims;
- expectations concerning the adequacy of the Company's warranty provisions and estimates for future warranty-related costs;
- statements regarding the Company's ability to manage legal and regulatory matters (including but not limited to product liability, environmental, intellectual property and competition law matters) and to resolve any such pending legal and regulatory matters within current estimates and in anticipation of certain third-party recoveries; and
- statements about economic conditions, such as changes in the US economic or housing recovery or changes in the market conditions in the Asia Pacific region, the levels of new home construction and home renovations, unemployment levels, changes in consumer income, changes or stability in housing values, the availability of mortgages and other financing, mortgage and other interest rates, housing affordability and supply, the levels of foreclosures and home resales, currency exchange rates, and builder and consumer confidence.

CAUTIONARY NOTE ON FORWARD-LOOKING STATEMENTS (continued)

Words such as "believe," "anticipate," "plan," "expect," "intend," "target," "estimate," "project," "forecast," "guideline," "aim," "will," "should," "likely," "continue," "may," "objective," "outlook" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. Readers are cautioned not to place undue reliance on these forward-looking statements and all such forward-looking statements are qualified in their entirety by reference to the following cautionary statements.

Forward-looking statements are based on the Company's current expectations, estimates and assumptions and because forward-looking statements address future results, events and conditions, they, by their very nature, involve inherent risks and uncertainties, many of which are unforeseeable and beyond the Company's control. Such known and unknown risks, uncertainties and other factors may cause actual results, performance or other achievements to differ materially from the anticipated results, performance or achievements expressed, projected or implied by these forward-looking statements. These factors, some of which are discussed under "Risk Factors" in Section 3 of the Form 20-F filed with the Securities and Exchange Commission on 18 May 2017, include, but are not limited to: all matters relating to or arising out of the prior manufacture of products that contained asbestos by current and former Company subsidiaries; required contributions to AICF, any shortfall in AICF and the effect of currency exchange rate movements on the amount recorded in the Company's financial statements as an asbestos liability; the continuation or termination of the governmental loan facility to AICF; compliance with and changes in tax laws and treatments; competition and product pricing in the markets in which the Company operates; the consequences of product failures or defects; exposure to environmental, asbestos, putative consumer class action or other legal proceedings; general economic and market conditions; the supply and cost of raw materials; possible increases in competition and the potential that competitors could copy the Company's products; reliance on a small number of customers; a customer's inability to pay; compliance with and changes in environmental and health and safety laws; risks of conducting business internationally; compliance with and changes in laws and regulations; currency exchange risks; dependence on customer preference and the concentration of the Company's customer base on large format retail customers, distributors and dealers; dependence on residential and commercial construction markets; the effect of adverse changes in climate or weather patterns; possible inability to renew credit facilities on terms favorable to the Company, or at all; acquisition or sale of businesses and business segments; changes in the Company's key management personnel; inherent limitations on internal controls; use of accounting estimates; and all other risks identified in the Company's reports filed with Australian, Irish and US securities regulatory agencies and exchanges (as appropriate). The Company cautions you that the foregoing list of factors is not exhaustive and that other risks and uncertainties may cause actual results to differ materially from those referenced in the Company's forward-looking statements. Forward-looking statements speak only as of the date they are made and are statements of the Company's current expectations concerning future results, events and conditions. The Company assumes no obligation to update any forward-looking statements or information except as required by law.

USE OF NON-GAAP FINANCIAL INFORMATION; AUSTRALIAN EQUIVALENT TERMINOLOGY

This Investor Presentation includes financial measures that are not considered a measure of financial performance under generally accepted accounting principles in the United States (US GAAP). These financial measures are designed to provide investors with an alternative method for assessing our performance from on-going operations, capital efficiency and profit generation. Management uses these financial measures for the same purposes. These financial measures include:

- Adjusted EBIT;
- Adjusted EBIT margin;
- Adjusted net operating profit;
- Adjusted diluted earnings per share;
- Adjusted operating profit before income taxes;
- Adjusted income tax expense;
- Adjusted effective tax rate;
- Adjusted EBITDA;
- Adjusted EBITDA excluding Asbestos; and
- Adjusted selling, general and administrative expenses ("Adjusted SG&A")

These financial measures are or may be non-US GAAP financial measures as defined in the rules of the U.S. Securities and Exchange Commission and may exclude or include amounts that are included or excluded, as applicable, in the calculation of the most directly comparable financial measures calculated in accordance with US GAAP. These non-GAAP financial measures should not be considered to be more meaningful than the equivalent US GAAP measure. Management has included such measures to provide investors with an alternative method for assessing its operating results in a manner that is focused on the performance of its ongoing operations and excludes the impact of certain legacy items, such as asbestos adjustments. Additionally, management uses such non-GAAP financial measures for the same purposes. However, these non-GAAP financial measures are not prepared in accordance with US GAAP, may not be reported by all of the Company's competitors and may not be directly comparable to similarly titled measures of the Company's competitors due to potential differences in the exact method of calculation. For additional information regarding the non-GAAP financial measures presented in this Management Presentation , including a reconciliation of each non-GAAP financial measure to the equivalent US GAAP measure, see the slide titled "Non-US GAAP Financial Measures" included in the Appendix to this Management Presentation.

In addition, this Management Presentation includes financial measures and descriptions that are considered to not be in accordance with US GAAP, but which are consistent with financial measures reported by Australian companies, such as operating profit, EBIT and EBIT margin. Since the Company prepares its Consolidated Financial Statements in accordance with US GAAP, the Company provides investors with a table and definitions presenting cross-references between each US GAAP financial measure used in the Company's Condensed Consolidated Financial Statements to the equivalent non-US GAAP financial measure used in this Management Presentation. See the section titled "Non-US GAAP Financial Measures" included in the Appendix to this Management Presentation.

AGENDA

- Strategic Focus and Business Overview
- North America Fiber Cement
- International Fiber Cement
- Capital Management Framework
- Appendix

OUR STRATEGIC FOCUS



PEOPLE

Continue to invest in the safety, development and promotion of our people



BRAND PROMISE

Build on industry leadership through unrivalled commitment to manufacturing, R&D, technology and capacity planning DRIVING
PROFITABLE
GROWTH
DELIVERING
SUPERIOR
RETURNS



Grow fiber cement market share in all geographies we operate in



fiber cement

A GROWTH FOCUSED COMPANY



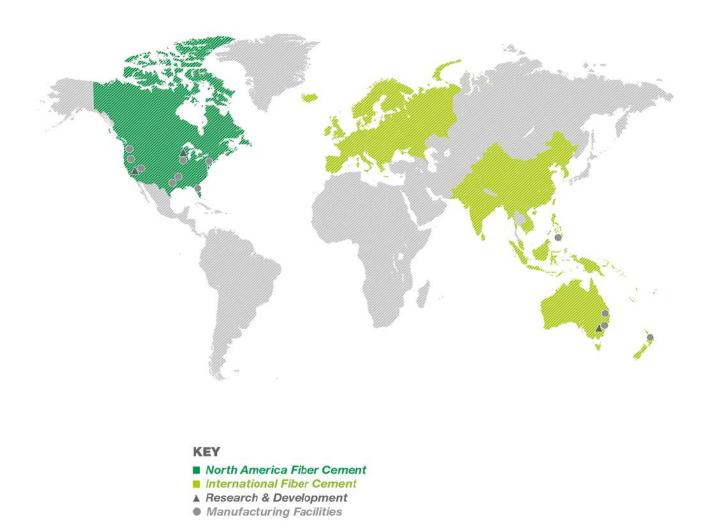




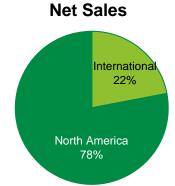
- Annual net sales US\$1.9b
- Total assets US\$2.0b
- Strong operational cash generation
- Operations in North America, Asia Pacific and Europe
- 3,577 employees
- Market cap US\$6.2b
- S&P/ASX 100 company
- NYSE ADR listing

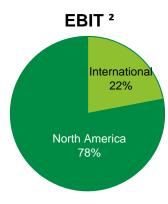
Market capitalization per Bloomberg as at 30 August 2017. Total assets as at 30 June 2017 and employees as at 31 March 2017. Annual net sales for the three months to 30 June 2017 annualised.

WORLD LEADER IN FIBER CEMENT



Geographic Mix¹





² EBIT – excludes research and development and asbestos-related expenses and adjustments



¹ All percentages are for the fiscal year ended 31 March 2017

GROUP OVERVIEW 1st QUARTER FY18 RESULTS

Adjusted Net Operating Profit¹

1st Qtr

US\$61.7M 7%

Adjusted EBIT ²

1st Qtr

US\$88.3M 10%

Adjusted EBIT Margin % ²

1st Qtr

17.4% 3.0 pts

Adjusted Diluted EPS¹

1st Qtr

US14 cents 7%

Net Operating Cash Flow

1st Qtr

US\$102.9M 11%



Excludes Asbestos related expenses and adjustments and tax adjustments

² Excludes Asbestos related expenses and adjustments

KEY THEMES 1st QUARTER FY18 RESULTS

- North America Fiber Cement top line growth below our market index due to capacity constraints
- North America Fiber Cement margins compressed by manufacturing inefficiencies and higher production costs
- International Fiber Cement net sales increased 8% and EBIT increased 10% compared to pcp
- Net operating cash flow decreased US\$12.2 million compared to pcp

On 3 July 2017, we made a payment of US\$102.2 million to AICF, representing our annual

contribution



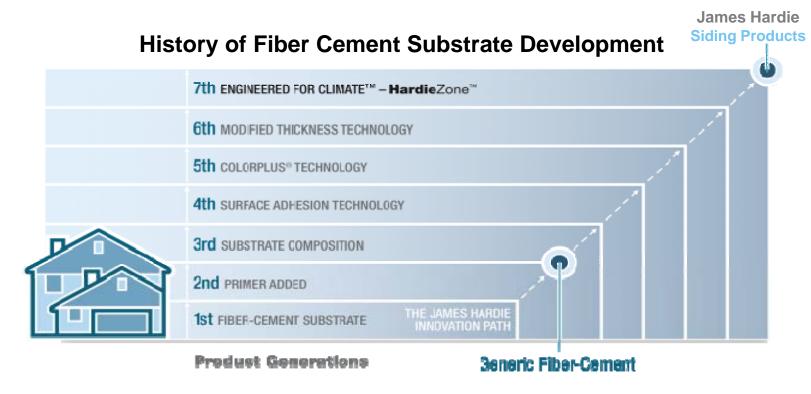
CREATING A SUSTAINABLE AND DIFFERENTIATED ADVANTAGE

Research & Development: Significant and consistent investment

- US\$30.3m spent on Research & Development in FY17 and US\$7.6m in 1Q FY18
- US\$477.1m spent on Research & Development since 2000

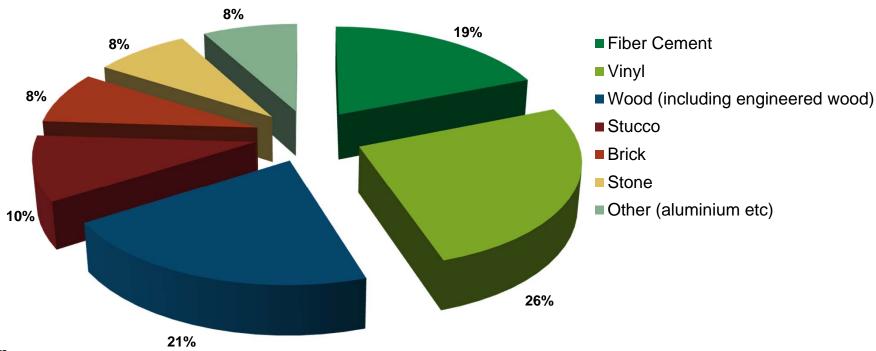






DRIVING CATEGORY AND MARKET SHARE GAINS

North America External Cladding Share¹



35/90 Plan

- Grow fiber cement share to 35% of the exterior cladding market against other wood-looking siding alternatives
- Maintain JHX's category share at 90%

Currently:

- JHX wins ~90% of the fiber cement category, while fiber cement used in ~19% of the total market
- Current estimate is wood-look siding (Wood, Vinyl and Fiber Cement) is 65-70% of total market.

Source: Internal estimates based on NAHB product usage data adjusted for regional market intelligence

DELIVERING SUPERIOR PRODUCT PERFORMANCE

Fiber cement is more durable than wood and engineered wood, looks and performs better than vinyl, and is more cost effective and quicker to build with than brick

Fiber Cement







Fire resistant
Hail resistant
Resists warping
Resists buckling
Lasting color
Dimensional stability

Can be repainted

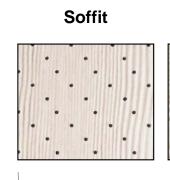
Vinyl ? ? ? ? ? ? ?



BUILDING A PORTFOLIO OF PRODUCTS AND BRANDS

Primary Products

Siding







Backerboard





Commercial

Flooring



Interior Walls / Ceilings



U.S. & Europe

Asia Pacific

Brand Portfolio









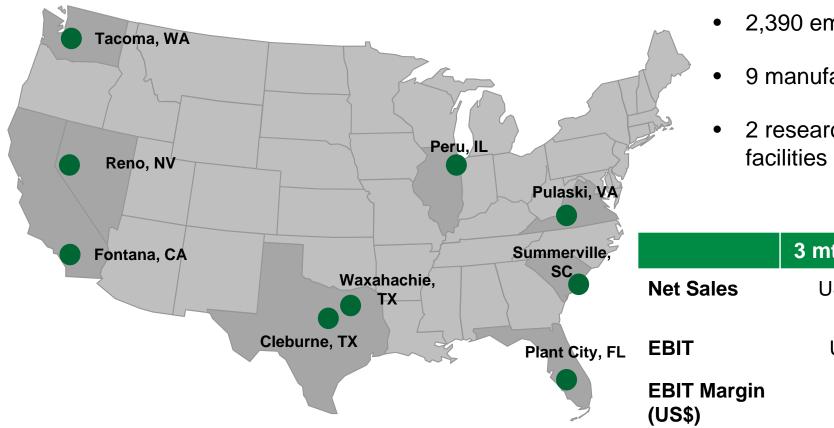






NORTH AMERICA FIBER CEMENT SEGMENT

North America Plant Locations



- Largest fiber cement producer in North America
- 2,390 employees¹
- 9 manufacturing plants²
- 2 research and development

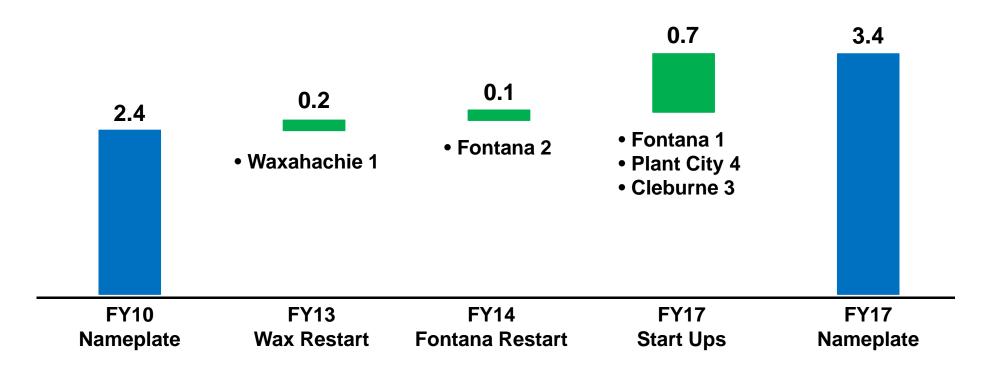
| | 3 mths FY18 | 3 mths FY17 |
|-------------|-------------|-------------|
| Net Sales | US\$393.1m | US\$370.3m |
| EBIT | US\$79.8m | US\$94.6m |
| EBIT Margin | 20.3% | 25.5% |

¹ As at 31 March 2017

² Production at our Summerville, South Carolina plant was suspended in November 2008. We re-commissioned this plant in 1Q FY18 and it continues to start-up as planned.

NORTH AMERICA MANUFACTURING CAPACITY





Future capacity additions:

- FY18 brownfield additions: Summerville (190 mmsf) + Plant City 3 (100 mmsf)
- FY19 & FY20 greenfield additions: Tacoma (250 mmsf) + Alabama (500 mmsf)

NORTH AMERICA MANUFACTURING CAPACITY

| North America Plant Locations | Owned / Leased | Design Capacity (mmsf) ¹ | | | | |
|--|----------------|--|--|--|--|--|
| Cleburne, Texas | Owned | 666 | | | | |
| Peru, Illinois | Owned | 560 | | | | |
| Plant City, Florida | Owned | 500 | | | | |
| Pulaski, Virginia | Owned | 600 | | | | |
| Reno, Nevada | Owned | 300 | | | | |
| Tacoma, Washington ² | Owned | 200 | | | | |
| Waxahachie, Texas | Owned | 360 | | | | |
| Fontana, California | Owned | 250 | | | | |
| | Total | 3,436 | | | | |
| Start-up Projects in FY18 | | | | | | |
| Plant City, Florida ³ | Owned | 100 | | | | |
| Summerville, South Carolina ⁴ | Owned | 190 | | | | |

¹ Nameplate capacity as at 31 March 2017. The calculated annual design capacity is based on management's historical experience with our production process and is calculated assuming continuous operation, 24 hours per day, seven days per week, producing 5/16" medium density product at a targeted operating speed.

² Started construction of a greenfield expansion in Tacoma, commissioning expected in 1Q FY19. This incremental capacity is not included in the above table.

³ Incremental capacity of Plant City SM3, the 4th active sheet machine at that facility, which was commissioned in 1Q FY18 and continues to start up as planned.

⁴ Production at our Summerville plant was suspended in November 2008. We re-commissioned this plant in 1Q FY18 and it continues to start-up as planned.

NORTH AMERICA FIBER CEMENT SUMMARY

| | Q1'18 |
|---------------|---------------------------|
| Net Sales | US\$393.1 M |
| Sales Volume | 561.5 mmsf 2% |
| Average Price | US\$693 per msf 4% |
| ЕВП | US\$79.8 M |

Volume

• Growth below our market index due to capacity constraints

Price

 Favorably impacted by our annual changes in strategic pricing effective April 2017

Manufacturing Capacity and Production Costs

- Compared to prior corresponding period:
 - Higher labor, maintenance and other production costs
 - Continued production inefficiencies & new line start up

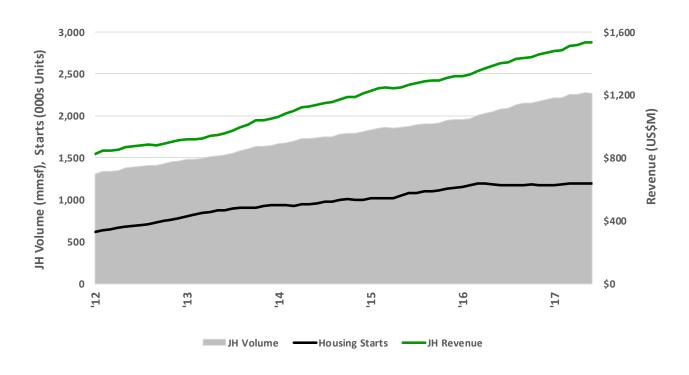
EBIT

- EBIT decreased compared to pcp, primarily driven by higher production costs and higher freight costs
- Partially offset by higher average net price compared to pcp

AGGRESSIVELY GROWING DEMAND FOR OUR PRODUCTS

North America Fiber Cement

Top Line Growth¹



- 1Q FY18 revenue up 6% on 2% volume growth
- Since FY12 our volume growth has outpaced US housing starts









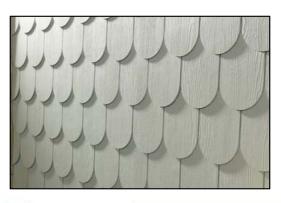
¹ Rolling 12 month average of seasonally adjusted estimate of housing starts by US Census Bureau



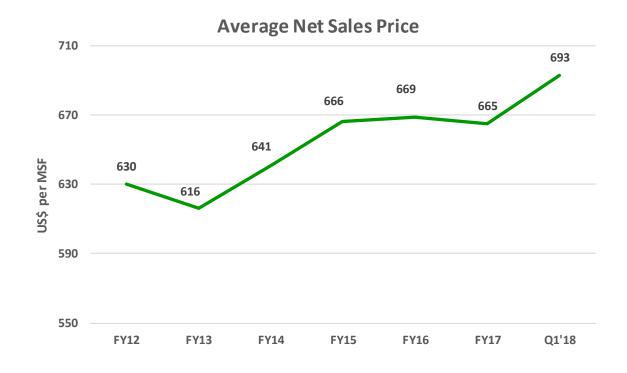
ACHIEVING THE RIGHT VALUE FOR OUR PRODUCTS







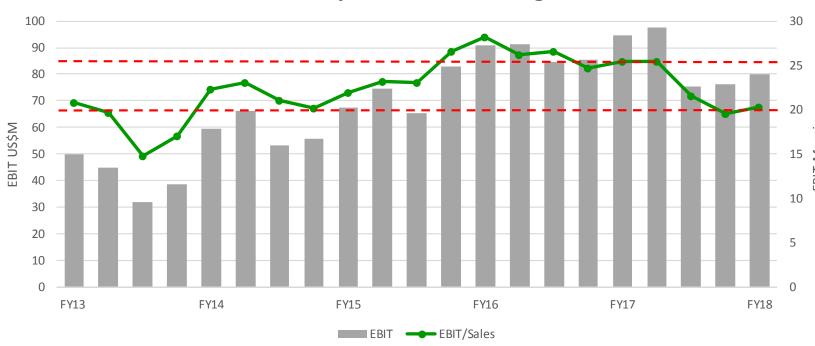
North America Fiber Cement



- Strategic price increase effective April 2017
- Satisfied with tactical pricing and price positioning

NORTH AMERICA DELIVERING STRONG RETURNS

Quarterly EBIT and EBIT Margin¹







Q1 FY18 EBIT Margin % down 520 bps to 20.3% compared to pcp, but remains within target range

¹ Excludes asset impairment charges of US\$5.8 million in Q3 FY13 and US\$11.1 million in Q4 FY13



INTERNATIONAL FIBER CEMENT SUMMARY

| | Q1'18 |
|---------------|------------------------|
| Net Sales | US\$110.8M |
| Sales Volume | 128.7 mmsf |
| Average Price | US\$766 per msf |
| ЕВІТ | 2% US\$26.2M |
| | 10% |

Volume

- Growth in Australia, New Zealand and Philippines
- Partially offset by volume declined in Europe

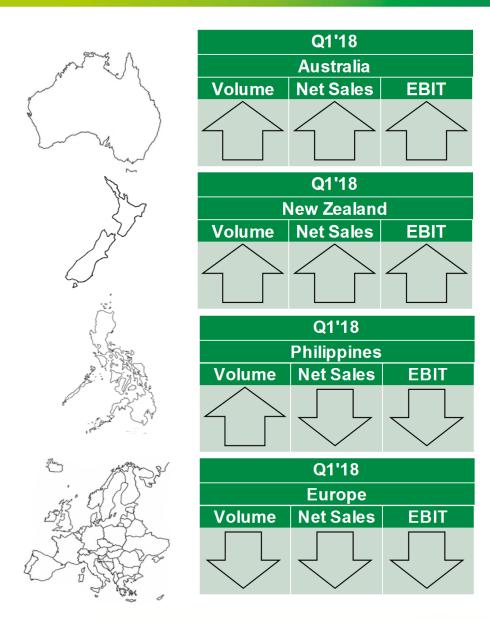
Higher average selling price compared to pcp

- Favorable product and geographic mix
- Favorably impacted by annual changes in strategic pricing

EBIT

- Higher EBIT in Australia and New Zealand driven by increase in price and volume
- Partially offset by the Philippines and European businesses

INTERNATIONAL FIBER CEMENT (USD)



Australia

- Flat market growth compared to pcp
- Growth above market index → + PDG
- EBIT favorably impacted by price and product mix

New Zealand

• Higher average net sales price and volume

Philippines

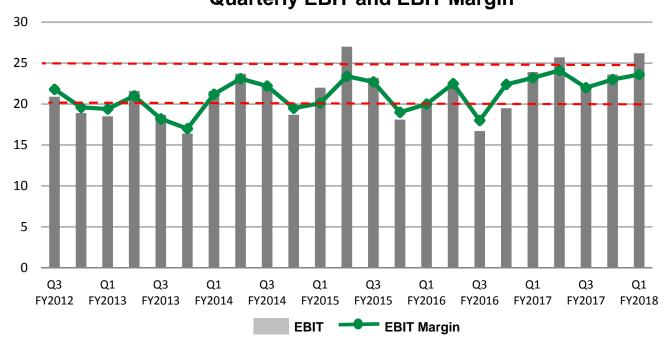
 Net sales and EBIT unfavorably impacted by lower average net sales price due to tactical pricing strategies

Europe

 Lower sales and EBIT, driven by lower volume in certain regions and higher North America product costs

INTERNATIONAL DELIVERING STRONG RETURNS

International Fiber Cement Segment Quarterly EBIT and EBIT Margin¹











¹ EBIT and EBIT margin excludes New Zealand weathertightness claims



INTERNATIONAL MANUFACTURING CAPACITY

| International Plant Locations | Owned / Leased | Design Capacity (mmsf) ¹ | |
|-------------------------------|-------------------|---|--|
| Australia | | | |
| Rosehill, New South Wales | Owned | 180 | |
| Carole Park, Queensland | Owned | 160 | |
| New Zealand | | | |
| Auckland | Leased | 75 | |
| Philippines | | | |
| Cabuyao City² | Owned | 145 | |
| | Total | 560 | |



² Currently adding additional capacity in the Philippines, expected to be completed 2H FY18. The incremental capacity is not included in the above table.



¹ Nameplate capacity as at 31 March 2017. The calculated annual design capacity is based on management's historical experience with our production process and is calculated assuming continuous operation, 24 hours per day, seven days per week, producing 5/16" medium density product at a targeted operating speed.

FINANCIAL MANAGEMENT SUPPORTING GROWTH

Strong Financial Management

- Strong margins and operating cash flows
- Strong governance and transparency
- Investment-grade financial management

| Moody's | S&P | Fitch |
|-----------------------------------|-------------------------------------|-----------------------------------|
| Ba1 | ВВ | BBB- |
| upgraded Jun'16 outlook stable | affirmed Feb'17 outlook positive | affirmed Mar'17 outlook stable |

Disciplined Capital Allocation

- Invest in R&D and capacity expansion to support organic growth
- Maintain ordinary dividends within the defined payout ratio
- Flexibility for:
 - Accretive and strategic inorganic opportunities
 - Cyclical market volatility
 - Further shareholder returns when appropriate

Liquidity and Funding

- Conservative leveraging of balance sheet at a target within 1-2 times Adjusted EBITDA excluding asbestos
 - US\$500 million of unsecured revolving credit facility; US\$400 million senior unsecured notes at Q1 FY18
 - Weighted average maturity of 3.4 years on bank facilities; 4.4 years on total debt at Q1 FY18
 - 70% liquidity on bank debt at Q1 FY18

Financial management consistent with investment grade credit Ability to withstand market cycles and other unanticipated events

FY2018 GUIDANCE

- Management expects full year Adjusted net operating profit to be between US\$240 million and
 US\$280 million assuming, among other things, housing conditions in the United States continue to improve
 in line with our assumed forecast of new construction starts between approximately 1.2 and 1.3 million, and
 input prices remain consistent and an average USD/AUD exchange rate that is at or near current levels for
 the remainder of the year
- Management cautions that although US housing activity has been improving, market conditions remain somewhat uncertain and some input costs remain volatile. Management is unable to forecast the comparable US GAAP financial measure due to uncertainty regarding the impact of actuarial estimates on asbestos-related assets and liabilities in future periods



APPENDIX

USA MARKETPLACE



AUSTRALIA & NEW ZEALAND MARKETPLACE





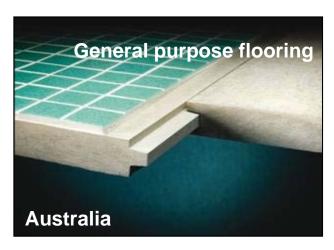


AUSTRALIA, NEW ZEALAND & PHILIPPINES CORE MARKETS









FINANCIAL SUMMARY

| | Three Months Ended 30 June | | | | |
|-----------------------------------|----------------------------|--------|----|--------|----------|
| US\$ Millions | (| Q1'18 | | Q1'17 | % Change |
| Net Sales | | | | | |
| North America Fiber Cement | \$ | 393.1 | \$ | 370.3 | 6 |
| International Fiber Cement | | 110.8 | | 102.9 | 8 |
| Other Businesses | | 3.8 | | 4.5 | (16) |
| Total Net Sales | \$ | 507.7 | \$ | 477.7 | 6 |
| | | | | | |
| EBIT | | | | | |
| North America Fiber Cement | \$ | 79.8 | \$ | 94.6 | (16) |
| International Fiber Cement | | 26.2 | | 23.9 | 10 |
| Other Businesses | | (1.8) | | (1.4) | (29) |
| Research & Development | | (6.1) | | (6.1) | - |
| General Corporate ¹ | | (9.8) | | (13.4) | 27 |
| Adjusted EBIT | \$ | 88.3 | \$ | 97.6 | (10) |
| | | | | | |
| Net interest expense ² | | (6.6) | | (5.4) | (22) |
| Other expense | | (0.4) | | (0.7) | 43 |
| Adjusted income tax expense | | (19.6) | | (24.8) | 21 |
| Adjusted net operating profit | \$ | 61.7 | \$ | 66.7 | (7) |



Excludes Asbestos related expenses and adjustments
 Excludes AICF interest income/expense

NORTH AMERICA FIBER CEMENT – 5 YEAR RESULTS OVERVIEW

| | FY13 | FY14 | FY15 | FY16 | FY17 |
|----------------------------|-------|-------|-------|-------|-------|
| Net Sales US\$m | 914 | 1,084 | 1,225 | 1,335 | 1,493 |
| Sales Volume mmsf | 1,468 | 1,673 | 1,822 | 1,969 | 2,215 |
| EBIT US\$m ¹ | 166 | 235 | 290 | 352 | 344 |
| EBIT Margin % ¹ | 18 | 22 | 24 | 26 | 23 |

¹ Excludes asset impairment charges of US\$16.9 million in FY13



INTERNATIONAL FIBER CEMENT – 5 YEAR RESULTS OVERVIEW

| | FY13 | FY14 | FY15 | FY16 | FY17 |
|----------------------------|------|------|------|------|------|
| Net Sales US\$m | 399 | 398 | 418 | 379 | 412 |
| Sales Volume mmsf | 414 | 441 | 484 | 481 | 487 |
| EBIT US\$m ¹ | 75 | 86 | 90 | 78 | 95 |
| EBIT Margin % ¹ | 19 | 22 | 22 | 21 | 23 |

¹ Excludes New Zealand weathertightness claims



RESULTS – 1st QUARTER FY18

Three Months Ended 30 June US\$ Millions Q1'18 Q1'17 % Change 507.7 477.7 Net sales 6 Gross profit 169.0 176.8 (4) SG&A expenses (2) (73.5)(72.0)117.8 (29)**EBIT** 84.0 Net operating 87.1 57.4 (34)profit Adjusted EBIT¹ 88.3 97.6 (10)

61.7

66.7

(7)

Net sales increased 6%

 Higher average net sales price and volume in North America Fiber Cement and International Fiber Cement segments

Gross profit decreased 4%, gross margin % down 370 bps

SG&A expenses increased 2%

Continuing to invest in future growth

Adjusted net operating profit decreased 7%

- Adjusted EBIT decreased 10% compared to pcp
- North America Fiber Cement segment EBIT decreased
 16% versus pcp

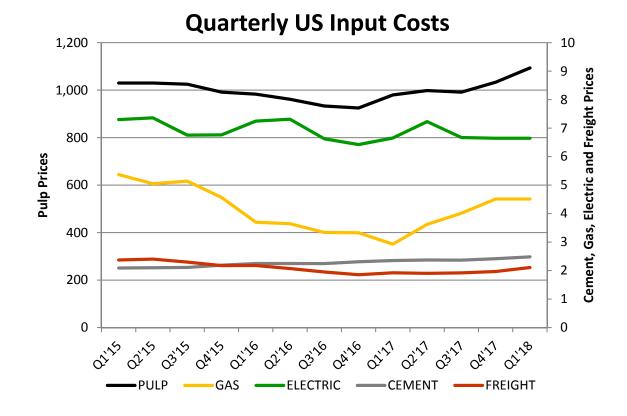
Adjusted net

operating profit ²

¹ Excludes Asbestos related expenses and adjustments

² Excludes Asbestos related expenses and adjustments and tax adjustments

NORTH AMERICA INPUT COSTS



- The price of NBSK pulp increased 12% compared to pcp
- Cement prices continue to rise, up 6% compared to pcp
- Freight market prices increased 10% compared to pcp
- Gas prices are up 54% compared to pcp
- Electricity prices are flat compared to pcp

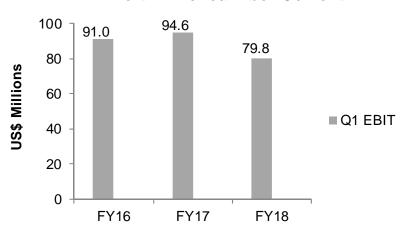
The information underlying the table above is sourced as follows:

- Pulp Cost per ton from RISI
- Gas Cost per thousand cubic feet for industrial users from US Energy Information Administration
- Electric Cost per thousand kilowatt hour for industrial users from US Energy Information Administration
- Cement Relative index from the Bureau of Labor Statistics
- Freight Cost per mile from Dial-a-Truck Solutions
- Gas and Electric prices for Q1'18 are based on Q4'17 actuals



SEGMENT EBIT – 1st QUARTER FY18

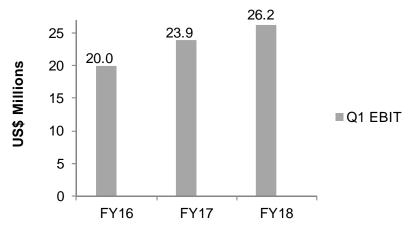
North America Fiber Cement



North America Fiber Cement EBIT summary

- EBIT decreased 16% compared to pcp
- Primarily driven by higher production costs and increased SG&A expenses
- Partially offset by higher average net sales price

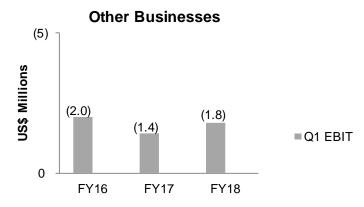
International Fiber Cement

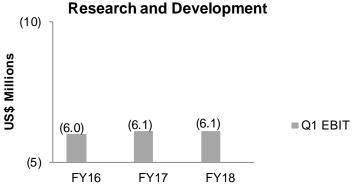


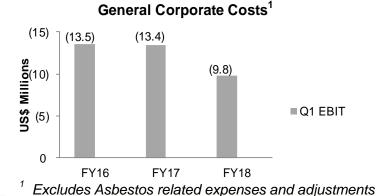
International Fiber Cement EBIT summary

- EBIT increased 10% compared to pcp
- Higher average net sales price and higher volumes in Australia and New Zealand
- Net sales and EBIT decreased in the Philippines

SEGMENT EBIT – 1st QUARTER FY18







Other Businesses

 Continue to incur losses from continued investment in business development opportunities

R&D

- On strategy to invest 2-3% of net sales
- Fluctuations reflect normal variation and timing in the number of R&D projects in process

General Corporate Costs

 Decrease driven by the gain on the sale of a storage building near our Fontana facility

INCOME TAX

| Three Months Ended 30 June | | | | | | |
|---|--------|--------|--|--|--|--|
| US\$ Millions | Q1'18 | Q1'17 | | | | |
| Operating profit before taxes | 77.1 | 111.0 | | | | |
| Asbestos adjustments ¹ | 4.2 | (19.5) | | | | |
| Adjusted operating profit before income taxes | 81.3 | 91.5 | | | | |
| Adjusted income tax expense ² | (19.6) | (24.8) | | | | |
| Adjusted effective tax rate | 24.1% | 27.1% | | | | |
| Income tax expense | (19.7) | (23.9) | | | | |
| Income taxes paid | 2.6 | 6.0 | | | | |
| Income taxes payable | 9.1 | 14.4 | | | | |

24.1% estimated adjusted effective tax rate for the year

- Adjusted income tax expense for the quarter decreased due to changes in geographical mix of earnings, and a lower Adjusted operating profit before income taxes
- Income taxes are paid and payable in Ireland, the US,
 Canada, New Zealand and the Philippines
- Income taxes are not currently paid or payable in Europe (excluding Ireland) or Australia due to tax losses. Australian tax losses primarily result from deductions relating to contributions to AICF

¹ Includes Asbestos adjustments, AICF SG&A expenses and net AICF interest (income) expense

² Excludes tax effects of Asbestos and other tax adjustments

CASHFLOW

| US\$ Millions | Q1'18 | Q1'17 | Change (%) |
|---|--------|---------|------------|
| Net Income | 57.4 | 87.1 | (34) |
| Adjustment for non-cash items | 33.9 | 7.5 | |
| Operating working capital ¹ | 10.0 | 29.0 | (66) |
| Other net operating activities | 1.6 | (8.5) | |
| Cash Flow from Operations | 102.9 | 115.1 | (11) |
| Purchases of property, plant and equipment ² | (49.0) | (18.4) | |
| Proceeds from sale of property, plant and equipment | 7.9 | - | |
| Free Cash Flow ³ | 61.8 | 96.7 | (36) |
| Net repayment of credit facilities | (25.0) | (110.0) | 77 |
| Share related activities | 0.2 | 0.1 | |
| Free Cash Flow after Financing Activities | 37.0 | (13.2) | |

Decrease in net operating cash flow

- Decrease in net income, primarily due to underlying business unit performance
- Rebuilding inventory levels, and normal quarterly variation in accounts payable and receivables

Higher investing activities

- Increase in capacity expansion related CAPEX
- Includes proceeds from the sale of a storage building near our Fontana facility

Lower financing activities

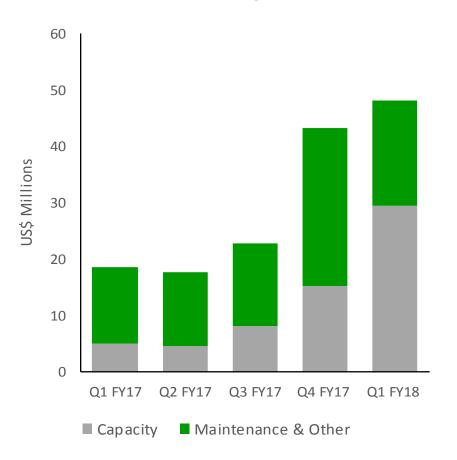
• Decrease in net repayments of credit facilities

- ¹ Excludes AP related to capital expenditures
- 2 Includes capitalized interest
- 3 Distinct from the term defined by the AFFA for purposes of calculating our annual contribution to AICF



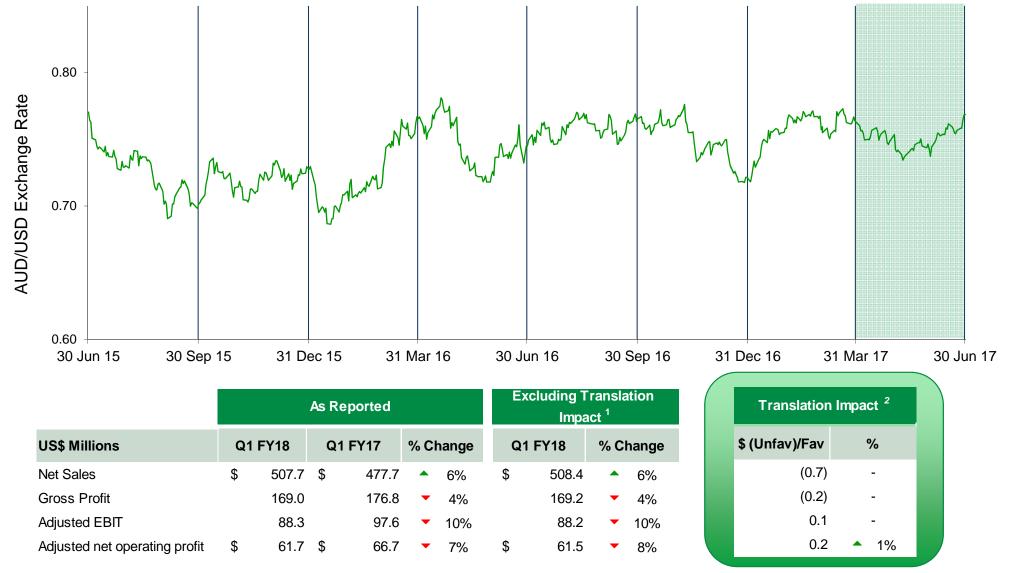
CAPITAL EXPENDITURES





- Q1 FY18 CAPEX spend of US\$48.1 million increased US\$30.3 million compared to pcp
- North America capacity projects:
 - Recommissioned a 4th sheet machine at our Plant City facility which continues to start-up as planned
 - Commissioned our Summerville facility which continues to start-up as planned
 - Started construction of a greenfield expansion in Tacoma, expected commissioning 1Q FY19
 - Began planning our Prattville, Alabama facility, expected commissioning in 2H FY19
- Continued to expand capacity at our Philippines facility, expected to be competed 2H FY18

CHANGES IN AUD vs. USD



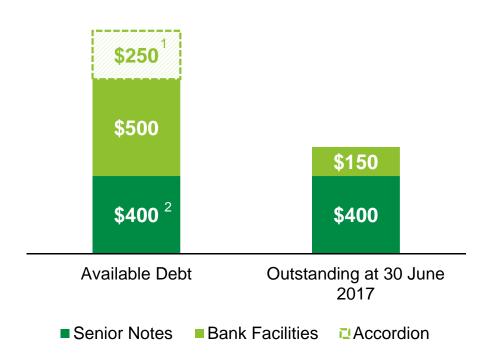
¹ As Reported Q1 FY18 figures converted using Q1 FY17 weighted average exchange rates

² Reflects the difference between Q1 FY18 As Reported and Q1 FY18 using Q1 FY17 weighted average exchange rates



LIQUIDITY PROFILE





¹ Incremental liquidity of up to US\$250 million may be accessed via an accordion feature, which is provided for under the terms of the syndicated revolving credit facility agreement, but not credit approved

Strong balance sheet

- US\$112.3 million cash
- US\$427.8 million net debt³ at 30 June 2017
- 70% liquidity on bank debt at 30 June 2017

Corporate debt structure

- US\$500 million unsecured revolving credit facility,
 with a December 2020 maturity
- US\$400 million senior unsecured notes² maturing
 February 2023

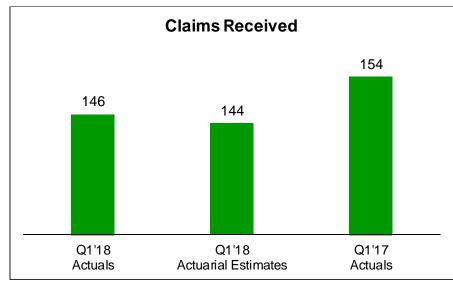
Leverage strategy

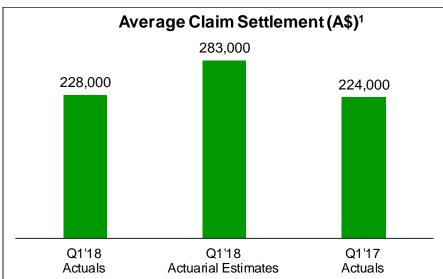
 1.0x net debt to Adjusted EBITDA excluding asbestos; at the lower end of the 1-2x leverage target range

² Callable from 15 February 2018; callable at par from 15 February 2021

³ Excludes Short-term debt – Asbestos; includes unamortized OID (\$1.8 million); bond premium (\$1.9 million) and debt issuance costs (\$10.0 million)

ASBESTOS CLAIMS DATA





- Claims received were 1% above actuarial estimates and 5% lower than pcp
- Claims reporting for mesothelioma:
 - 8% higher than actuarial estimates
 - 1% higher than pcp
- Average claim settlement was 19% below actuarial estimates and 2% higher than pcp:
 - Lower average claim settlement sizes across most disease types
 - Lower average claim size for non-large mesothelioma claims
 - Favorable large claims experience

¹ Average claim settlement is derived as the total amount paid divided by the number of non-nil claim



NON-US GAAP FINANCIAL MEASURES AND TERMS

This Investor Presentation includes information about the company's results. It should be read in conjunction with the Q1 FY18 Management Presentation, Management's Analysis of Results, Media Release and Condensed Consolidated Financial Statements

Definitions

EBIT – Earnings before interest and taxes

EBIT margin – EBIT margin is defined as EBIT as a percentage of net sales

Sales Volumes

mmsf – million square feet, where a square foot is defined as a standard square foot of 5/16" thickness

msf – thousand square feet, where a square foot is defined as a standard square foot of 5/16" thickness

Non-financial Terms

AFFA – Amended and Restated Final Funding Agreement

AICF - Asbestos Injuries Compensation Fund Ltd

Financial Measures – US GAAP equivalents

This document contains financial statement line item descriptions that are considered to be non-US GAAP, but are consistent with those used by Australian companies. Because the company prepares its Condensed Consolidated Financial Statements under US GAAP, the following table cross-references each non-US GAAP line item description, as used in Management's Analysis of Results and Media Release, to the equivalent US GAAP financial statement line item description used in the company's Condensed Consolidated Financial Statements:

| Management's Analysis of Results and Media Release | Consolidated Statements of Operations and Other Comprehensive Income (Loss) (US GAAP) |
|---|---|
| Net sales Cost of goods sold Gross profit | Net sales Cost of goods sold Gross profit |
| Selling, general and administrative expenses Research and development expenses Asbestos adjustments EBIT* | Selling, general and administrative expenses Research and development expenses Asbestos adjustments Operating income (loss) |
| Net interest income (expense)* Other income (expense) Operating profit (loss) before income taxes* | Sum of interest expense and interest income Other income (expense) Income (loss) before income taxes |
| Income tax (expense) benefit | Income tax (expense) benefit |
| Net operating profit (loss)* | Net income (loss) |

*- Represents non-US GAAP descriptions used by Australian companies.



Financial Measures – US GAAP equivalents

Adjusted EBIT

| US\$ Millions | Three Months Ended 30 June | | | |
|----------------------|----------------------------|-------|------|--------|
| | FY18 | | FY17 | |
| EBIT | \$ | 84.0 | \$ | 117.8 |
| Asbestos: | | | | |
| Asbestos adjustments | | 3.9 | | (20.6) |
| AICF SG&A expenses | | 0.4 | | 0.4 |
| Adjusted EBIT | \$ | 88.3 | \$ | 97.6 |
| Net sales | \$ | 507.7 | \$ | 477.7 |
| Adjusted EBIT margin | | 17.4% | | 20.4% |

Adjusted net operating profit

| US\$ Millions | Thre | Three Months Ended 30 June | | |
|-------------------------------------|------|----------------------------|----|--------|
| | F | Y18 | | FY17 |
| Net operating profit | \$ | 57.4 | \$ | 87.1 |
| Asbestos: | | | | |
| Asbestos adjustments | | 3.9 | | (20.6) |
| AICF SG&A expenses | | 0.4 | | 0.4 |
| AICF interest (income) expense, net | | (0.1) | | 0.7 |
| Asbestos and other tax adjustments | | 0.1 | | (0.9) |
| Adjusted net operating profit | \$ | 61.7 | \$ | 66.7 |

Adjusted diluted earnings per share

| | Three Months Ended 30 June | | | |
|---|----------------------------|---------|--|--|
| | FY18 | FY17 | | |
| Adjusted net operating profit (US\$ Millions) | \$ 61.7 | \$ 66.7 | | |
| Weighted average common shares outstanding - Diluted (millions) | 441.6 | 447.3 | | |
| Adjusted diluted earnings per share (US cents) | 14 | 15 | | |

Adjusted effective tax rate

| US\$ Millions | Three Months Ended 30 June | | | |
|---|----------------------------|--------|----|--------|
| | | FY18 | | FY17 |
| Operating profit before income taxes | \$ | 77.1 | \$ | 111.0 |
| Asbestos: | | | | |
| Asbestos adjustments | | 3.9 | | (20.6) |
| AICF SG&A expenses | | 0.4 | | 0.4 |
| AICF interest (income) expense, net | | (0.1) | | 0.7 |
| Adjusted operating profit before income taxes | \$ | 81.3 | \$ | 91.5 |
| | | | | |
| Income tax expense | \$ | (19.7) | \$ | (23.9) |
| Asbestos-related and other tax adjustments | | 0.1 | | (0.9) |
| Adjusted income tax expense | \$ | (19.6) | \$ | (24.8) |
| Effective tax rate | | 25.6% | | 21.5% |
| Adjusted effective tax rate | | 24.1% | | 27.1% |

Adjusted EBITDA excluding Asbestos

| US\$ Millions | Th | Three Months Ended 30 June | | |
|------------------------------------|----|----------------------------|----|--------|
| | | FY18 | | FY17 |
| EBIT | \$ | 84.0 | \$ | 117.8 |
| Depreciation and amortization | | 21.8 | | 19.5 |
| Adjusted EBITDA | \$ | 105.8 | \$ | 137.3 |
| Asbestos: | | | | |
| Asbestos adjustments | | 3.9 | | (20.6) |
| AICF SG&A expenses | | 0.4 | | 0.4 |
| Adjusted EBITDA excluding Asbestos | \$ | 110.1 | \$ | 117.1 |

Adjusted selling, general and administrative expenses ("Adjusted SG&A")

| US\$ Millions | Three Months Ended 30 June | | | |
|---|----------------------------|-------|------|-------|
| | FY18 | | FY17 | |
| SG&A expenses | \$ | 73.5 | \$ | 72.0 |
| Excluding: | | | | |
| AICF SG&A expenses | | (0.4) | | (0.4) |
| Adjusted SG&A expenses | \$ | 73.1 | \$ | 71.6 |
| Net sales | \$ | 507.7 | \$ | 477.7 |
| SG&A expenses as a percentage of net sales | | 14.5% | | 15.1% |
| Adjusted SG&A expenses as a percentage of net sales | | 14.4% | | 15.0% |



INVESTOR PRESENTATION

SEPTEMBER & OCTOBER 2017