

The Manager ASX Market Announcements Office Australian Stock Exchange Exchange Centre 20 Bridge Street SYDNEY NSW 2000

11 September 2017

Dear Sir or Madam

#### **RE: ELECTRONIC LODGEMENT - IRESS LIMITED INVESTOR PRESENTATION**

Please find attached for market release an information pack that will be presented later this morning to investors and analysts.

Peter Ferguson Group General Counsel & Company Secretary



# IRESS overview

# **CLSA Conference**

Andrew Walsh - Managing Director & CEO John Harris - CFO

September 2017



# A brief introduction to IRESS

#### **About IRESS**



IRESS (IRE.ASX) is an independent software vendor of integrated trading, market data, portfolio, wealth management and lending solutions

Our software makes financial markets work better, businesses operate efficiently and enables our clients to help their clients build wealth, protect their family, buy a home, invest and secure their financial future.

**IRESS'** clients are professional market participants and intermediaries, who range in size and span global markets.

**IRESS** has ~9000 clients, from small retail to large institutional, across multiple countries.

**IRESS**' solutions sit at the centre of our clients' business and are deeply entrenched in core operations



### Key elements of our business model



- More than 90% of revenue is monthly recurring subscription-based revenue
- Almost 50% of our people work on our products and technology (~25% revenue, A\$100m reinvested pa)
- All software development is expensed through the P&L
- Modular and flexible technology. Consistent code base
- Scale provider in each of our chosen markets
- Track record of successful acquisitions and integration

#### Our core strategy for growth:

- Service our clients exceptionally and deepen our relationships
- Put our clients at the heart of everything we do. We combine technical expertise with a profound understanding of financial services domains
- Deliver to new clients by offering differentiated, integrated and highly functional and efficient solutions
- Acquire businesses that align to our strategy and bring scale, acceleration, synergy and/or entry positions
- People are our core asset. We combine international experience and scale with local expertise. We are 1,800 diverse and talented people

#### **Barriers to entry exist through:**

- The breadth of functionality we bring, the complexity we solve through integration, the efficiency we deliver
- Ongoing investment in technology, integration and connectivity that enriches our software solutions
- Our intellectual property supported by our track record of success
- Delivering local relevance and strengths whilst leveraging international presence, scale, and synergies

## Key drivers of growth



#### Integrated wealth

- Growth in highly integrated, multi-channel business models evident. Vertically integrated service providers(trading, advice, portfolio management, mortgage broking) emerging in all markets
- IRESS' functional breadth is uniquely aligned to these macro trends
- IRESS integrated technology drives efficiency, lowers risk and simplifies client technology stack

#### **Market consolidation**

- Increase in scale players through consolidation and focus on integration, control and flexibility
- This in turn drives demand for scale technology providers to stand behind critical systems
- Complexity of multi-custodian strategies and multiple acquisitions drives demand for the integrated technology solutions provided by IRESS

### /ress

#### **Regulatory environment**

- Regulators increasingly looking across business lines and products – driving focus on integrated data and technology for which IRESS is uniquely positioned
- Regulatory change drives technology penetration and reliance. Requires ongoing product investment by software vendors at levels only achievable by scale players
- Global regulatory standards aligning quickly

   IRESS

  differentiated by geographic experience, and scale through
  single code base

#### **Enabling business strategies**

- IRESS integrated technology drives compliance, operating and reporting efficiency and lowers client operating costs
- Digital advice solutions allows advice to wider market while maintaining margins, lowering risk and increasing customer engagement. Digital a core channel, but increasingly in conjunction with others
- Breadth of IRESS platform enabling digital growth for incumbent participants, increased focus on data and insight

## Our strategic priorities



#### **Product & Technology**

- Capitalising on the value of comprehensive connectivity
- Ongoing integration of our internal capabilities and product components
- Delivering valued and compelling content
- Ensuring passionate user experience

#### **People**

- Attracting and retaining great talent
- Creating a contagious and consistent culture
- Providing a compelling, collaborative and inspiring working environment
- · Driving inbound interest for talent

### *i*ress

#### **Client advocacy**

- Demonstrating excellent collaboration, flexibility and commerciality
- Focusing on service delivery excellence
- Delivering high quality and timely implementation experience
- Being known for functional, technology efficiency and domain expertise

#### **Corporate capabilities**

- Identify and capitalise on scalability and efficiency
- Mandate operational consistency where beneficial
- Maintain secure flexibility
- Leverage proven acquisition capabilities

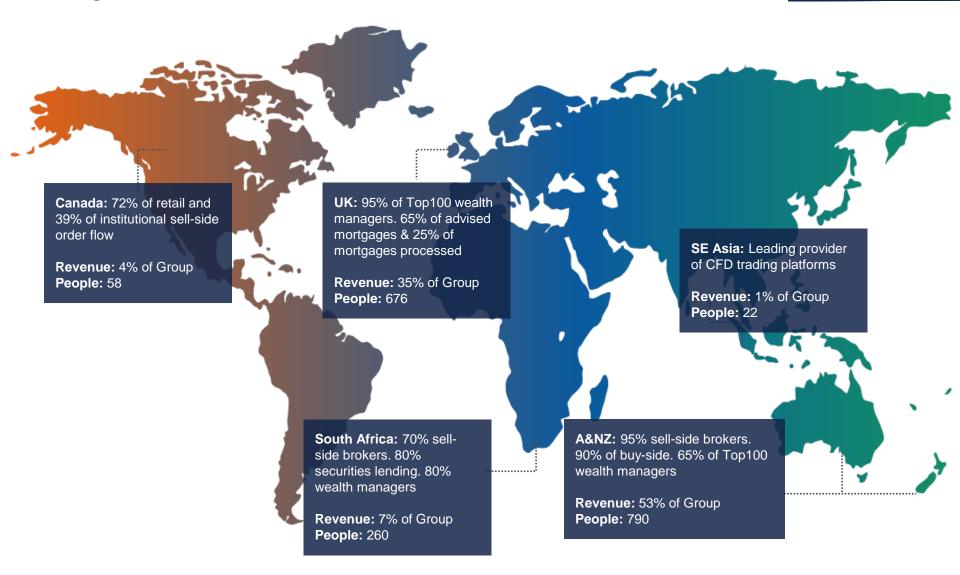
# Our unified technology capability



	Financial Markets	Wealth Management	Lending		
SOLUTIONS	Market data and trading software including order and execution management services, smart order routing, FIX services, portfolio management, securities lending, analytics tools and connectivity.	Integrated wealth management platform offering client management, business automation, portfolio data, research, financial planning tools, digital client solutions, and scaled advice. Superannuation administration.	Multi-channel mortgage sales and origination platform including automated workflow and processing. Mortgage intermediary advice and mortgage comparison solution.		
CLIENT	Sell-side and buy-side institutions, retail advisory and online brokers, platforms	Institutional and independent advisory, wealth managers, superannuation funds and administrators, mortgage intermediaries	Lenders, mortgage intermediaries		
	Integrated W	ealth Management			
SOLUTIONS	Integrated software solution offering market data, order management, portfolio management, CRM, wealth management platform.				
CLIENT	Discretionary retail fund managers, private client advisers, wealth managers.				

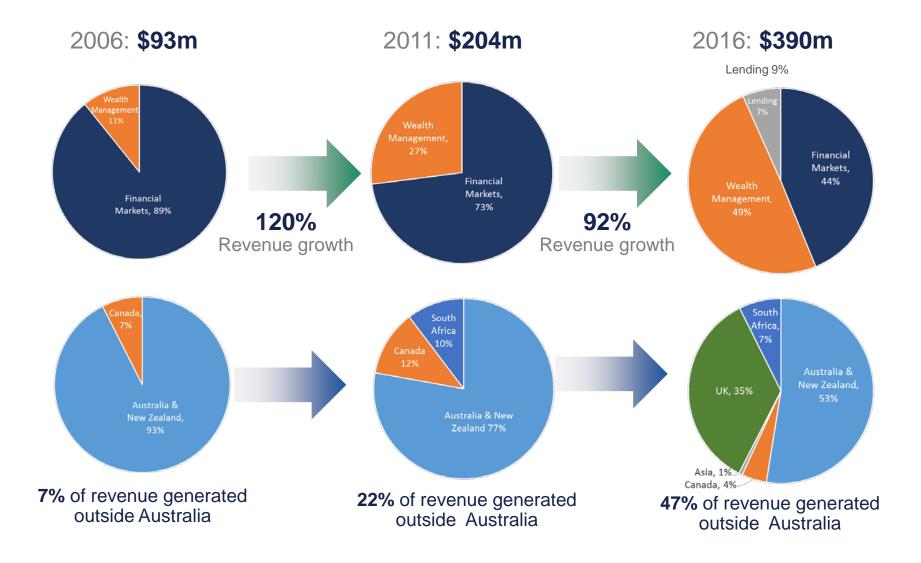
# Significant market share in chosen markets





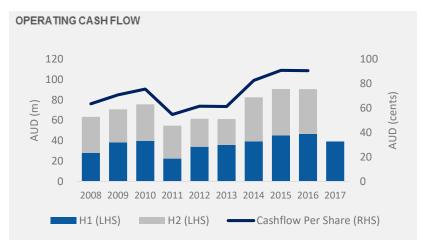
# Strong revenue growth & diversification over time

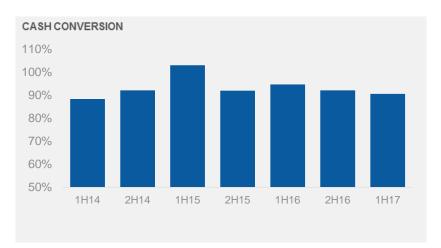


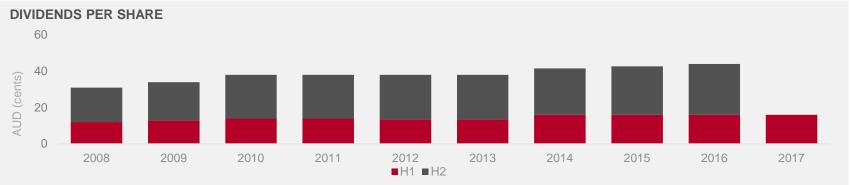


### Sustainable cash flow and return to shareholders









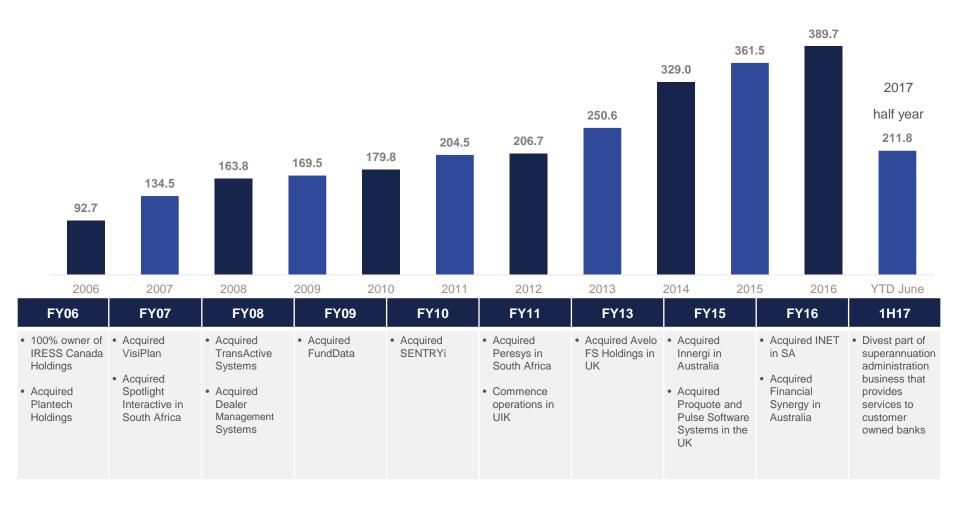
Total Shareholder Return (to 31 December 2	2016) 1 Year	2 Year	5 year	10 Year
IRESS	23%	19%	105%	125%
ASX 200 (accumulation index)	12%	15%	75%	56%

Cash conversion = (Operating cashflow + net interest paid + tax paid) / Segment Profit
Total Shareholder Return: IRE TSR includes dividends, ex franking, no reinvestment. Source: IRESS

# Organic growth supported by disciplined acquisition iress



#### **Operating Revenue**



## Key metrics all above ASX 200 averages







──IRE ──ASX200

#### High returns

125% TSR (10 year)

Compared to 56% ASX200 (to 31 December 2016)

#### **Steady dividends**

**\$0.40+** per share in last 5 years (3-5% yield)

# Strong & conservative balance sheet 1.4x

current leverage debt ratio (net debt/segment profit)

#### Strong cashflow

63.29c

Operating Cashflow per share (2016)



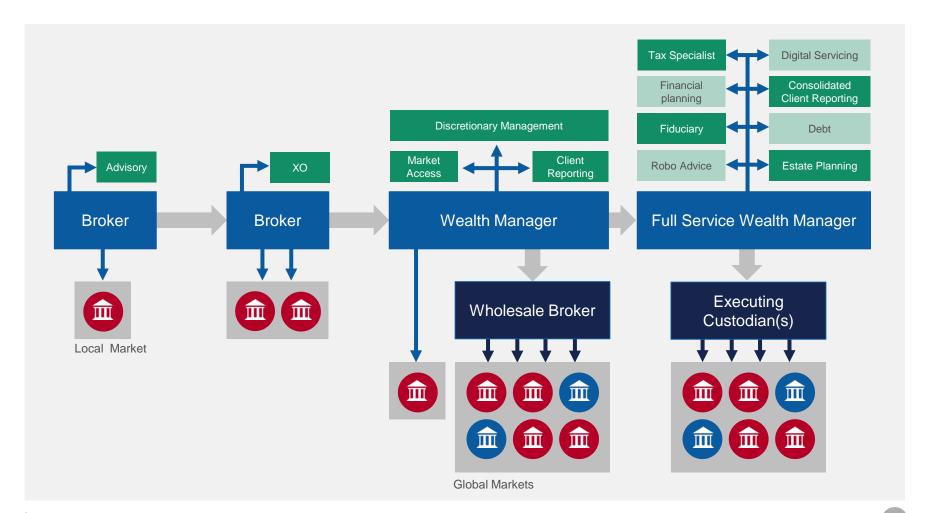
# Evolving wealth management

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# Integrated wealth management: convergence from broking



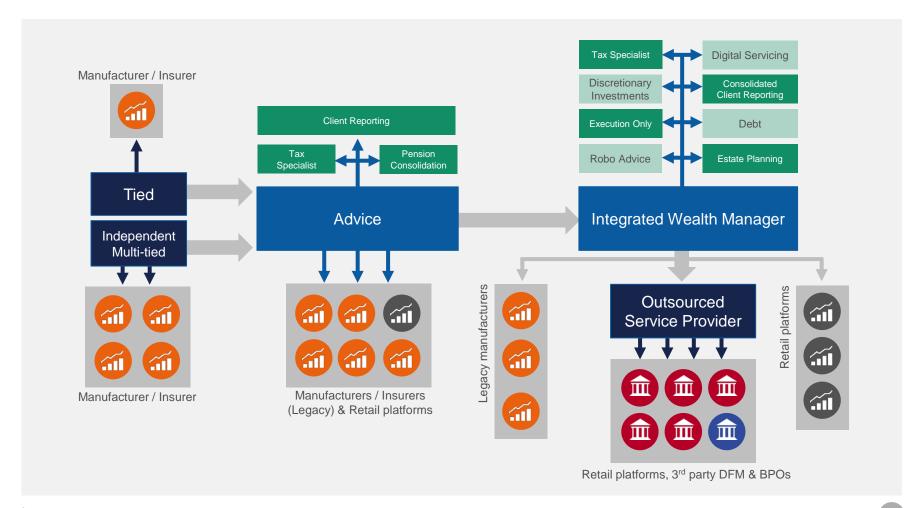
Stockbroking models have evolved through market structure, client expectation, and revenue pressure. Increasingly, adding services has been evident as participants have sought to address client need and retain clients / revenues.

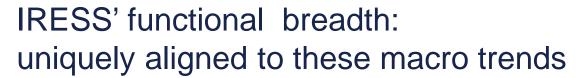


# Integrated wealth management: convergence from planning



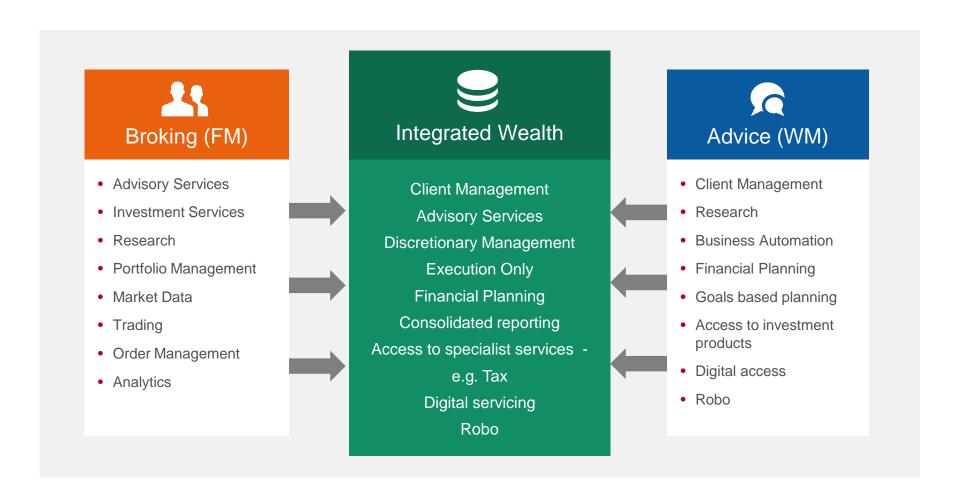
Planning / advice models have evolved through regulatory reform, market structure, client expectation, and revenue pressure. As remuneration structures have changed, a trend to integrated wealth models is evident.







IRESS integrated technology drives efficiency, lowers risk and simplifies client technology stack



# The future of advice: supporting multiple advice channels



#### Multiple advice channels and ability to switch

People don't stick to one channel forever and don't want to switch advice providers as their needs evolve. Digital solutions are relevant to all channels, but in different ways.

Low Touch DEGREE OF INVOLVEMENT OF ADVICE PROFESSIONAL

High Touch

# 2

#### Member Portals

Member Details
Fund Details
Calculators
Member Education
Simple Transactions
Communication
Document Storage
Engagement



#### **Execution Only**

No-advice
Custom Design
Brandable
Typically Single Need
Portfolio/Fund Related
Integration to
Product Supplier



#### Self-directed "Robo" advice

Highly brandable

Simple Presentation
Simple Advice
Built for scale
Minimal Click Through

Visibility and monitoring by fund



#### Guided Advice Phone / Online

Simple calculations & problem solving

Easy to understand

Screen sharing

Member engagement

Far reaching with no geographical barriers



**XPLAN PRIME** 

#### Guided Advice: Face to Face

Technology facilitated Engaging experience,

less complex
Fast & highly repeatable

Less flexible Visual



#### Holistic Advice

Holistic modelling

Complex Strategies

Detailed Analysis

Comprehensive features

**HNW Clients** 

**Bulk Advice Handling** 

Revenue Analysis

**IRESS PLATFORM** 



# 30 June 2017 Half Year Results

## HY17 Overview - Key business highlights



#### Strong progress on key client product milestones and deliveries

- Deployment to CBA on XPLAN and XPLAN Prime; conversion of Prime client pipeline commenced.
- ViewPoint roll out commenced in Australia with successful delivery to nabtrade.
- Successful rollout of IRESS-hosted managed Acurity platform to Statewide Super. Provides predictable, transparent cost structure for funds.
- Completion of integrated digital advice product, bringing together the capabilities of Acurity's online portal and XPLAN. Generating strong interest, new revenue expected in H2.
- Strong momentum on key UK client projects. Solution for Close Brothers Asset Management live, regional rollout to Tilney Group completed, delivery of MSO v2.0 to TSB tracking well.
- Wealth delivery in Canada demonstrating IRESS' end-to-end integrated wealth offering.
- Trading solution for Maybank Kim Eng on track for delivery later in 2017, creating further client opportunities.

# Continued focus on enhancing user experience

- Strong focus on product experience through user-centred design. Increasing efficiency, throughput and client outcomes through continuous delivery.
- Quality of IRESS products recognised with a number of recent awards:
  - XPLAN voted number one financial planning software in Australia for 10th consecutive year. Digital signatures won 2016 Investment Trends Planning Software Innovation Award
  - IRESS' awarded Best Trading Platform along with two individual client service awards at the recent "Goodacre Systems in the City" in London.

# Acquisitions adding value

- Positive contribution from both Financial Synergy and INET both acquired in 2016.
- Integration progressing well and creating visible new client opportunities.
- Strong Superannuation momentum. 2017 product update delivered, key client deliveries completed or progressing well. Agreement to divest non-core part of funds administration business signed..

# Strong result in 2016 underpinned by strategic, focused growth



\$AUDm	1H16	2H16	1H17	1H17 / 1H16	1H17 / 2H16
Operating Revenue	194.3	195.4	211.8	<b>▲</b> 9%	▲8%
Constant currency basis (3)	185.5	195.4	211.7	<b>▲</b> 14%	▲8%
Segment Profit (1)	63.1	60.4	59.6	<b>▼</b> 6%	▼1%
Constant currency basis (3)	61.2	60.4	59.3	▼3%	▼2%
Segment Profit after SBP (2)	57.9	54.8	54.7	<b>▼</b> 6%	-
Reported NPAT	32.7	26.7	29.5	▼10%	▲10%
Basic EPS (c per share)	20.7	16.3	17.7	<b>▼</b> 14%	▲9%
Dividend (c per share)	16.0	28.0	16.0		

Excluding client delivery and one-off global people initiatives, Segment Profit would have been +2% from 1H16 and +3% from 2H16

Unless otherwise stated all comparisons are with the prior corresponding period on a reported currency basis.

Financial information in this report is extracted or calculated from the half year & annual financial statements which have been subject to review or audit.

- (1) Segment Profit represents earnings before interest, tax, depreciation, amortisation, share based payments & non-recurring items
- (2) Share Based Payments
- (3) Assumes 1H16 and 1H17 are converted at the average foreign exchange rate used for 2H16

# Client segment overview



APAC FM

Resilient revenue reflects quality of product and relationships in both Australia and Asia. Continuing sell-side cost pressure in Australia expected to have more visible revenue impact in second half of 2017 and into 2018. Delivery to Maybank Kim Eng in Singapore progressing well and generating client opportunities for white-labelled retail online trading solutions.

ANZ WM

Continuing revenue and direct contribution growth reflects impact of Financial Synergy acquisition and broad product demand. Growth in first half impacted by key product delivery and generating pipeline for Prime and online superannuation advice. Margin impacted by revenue mix following acquisition of Financial Synergy, underlying margins steady. Revenue and direct contribution growth expected to accelerate in second half.

UK

Financial result reflects significant focus and effort on key client product delivery. Intermediary recurring revenue growth (up 6% on 2H16) reflects continued XPLAN migration and delivery momentum. Overall revenue decline reflects non-recurring revenue and softer revenue from Exchange portal (expected to reverse in second half). Investment in product and project delivery expected to revenue and earnings growth in second half.

Lending

Implementation of MSO v2 to leading UK retail bank, TSB, on track. Product differentiation and delivered projects driving strong pipeline of client opportunities. Management remains confident in the opportunity in the UK and is exploring potential for new markets.

South Africa Continuing strong underlying revenue and direct contribution growth reflects client deliveries and demand across the product suite, despite reduced JSE trading volumes in the first half of 2017. Revenue positively impacted by contribution from INET. Integration progressing well, ability to offer broader product with data content. Margin reduction reflects INET impact, underlying margin up.

Canada

Activity for wealth diversification heightened. Prominent wealth client in production following the delivery of an integrated wealth technology platform - demonstrates IRESS' end-to-end integrated wealth offering in Canada. Immediate priority remains on delivery on existing commitments and momentum in wealth.

## Results reflect client delivery & product investment



AUD (m)	1H16	2H16	1H17	1H17 / 1H16	1H17 / 2H16
Operating Revenue	194.3	195.4	211.8	▲9%	▲8%
Operating Costs	(131.3)	(135.0)	(152.3)	<b>▲</b> 16%	<b>▲</b> 13%
Segment Profit	63.1	60.4	59.6	▼6%	▼1%
Share Based Payments	(5.2)	(5.7)	(4.9)	▼6%	<b>▼</b> 14%
Segment Profit after SBP	57.9	54.8	54.7	▼6%	-
Non Operating Costs	(1.2)	(7.3)	(3.9)	<b>▲</b> 100%+	<b>▼</b> 47%
Unrealised Foreign Exchange Gain/(Loss)	(2.9)	2.2	0.1	▼100%+	▼96%
EBITDA	53.8	49.7	50.9	▼5%	▲2%
D&A – Operational	(5.2)	(5.5)	(6.0)	▲15%	▲9%
D&A – Acquisition Related	(5.3)	(5.1)	(6.1)	▲16%	▲19%
EBIT	43.4	39.1	38.8	▼10%	▼1%
Net Interest and Financing Costs	(1.5)	(4.0)	(1.7)	▲13%	▼57%
Tax	(9.1)	(8.4)	(7.6)	▼17%	▼9%
NPAT	32.7	26.7	29.5	▼10%	▲10%
EPS	20.7	16.3	17.7	▼14%	▲9%
DPS	16.0	28.0	16.0	-	n/a

Non-operating costs are primarily:

- Integration costs associated with the businesses acquired made in 2015 and 2016, inline with previously disclosed amounts.
- Costs associated with the re-location of Sydney office
- One-off costs associated with the implementation of a new ERP and financial reporting system
- Restructure costs

Share based payments declined as result of forfeitures of unvested deferred shares.

Operational and Acquisition Related D&A increased largely as a result of acquisitions in 2016.

Net interest and financing costs declined to reflect lower effective interest rates resulting from an increase in the proportion of GBP debt (which has a substantially lower interest rate). In addition, IRESS reported a net FX gain on intercompany debt translation of \$0.4m in 1H17 (2H16 loss of \$1.3m) due to GBP FX movements in the half.

The effective tax rate of 20.5% reflects the one-off benefits of a change in tax treatment of certain historical items, the jurisdictions in which the business operates, deductions associated with previous acquisitions and the employee share plan. Effective tax rate in 2H17 expected to normalise to 26-28%.





AUD (m)	Jun 2016	Dec 2016	Jun 2017
AUD (III)	Juli 2016	Dec 2016	Juli 2017
Cash	33.3	23.0	20.7
Trade and other receivables	39.2	50.1	60.2
Assets held for sale	-	-	3.3
Total current assets	72.5	73.1	84.1
Plant and equipment	9.4	12.1	16.6
Intangibles	468.9	558.8	545.0
Deferred tax assets	23.0	18.1	14.0
Derivative assets	-	0.2	1.2
Total non-current assets	501.3	589.2	576.9
Total Assets	573.8	662.2	661.0
Trade and other payables	40.5	44.2	43.8
Derivative liabilities	1.6	-	-
Provisions	11.8	11.0	12.2
Total current liabilities	53.9	55.1	56.0
Trade and other payables	6.9	7.5	5.7
Borrowings	189.0	177.8	194.6
Derivative liabilities	2.5	-	-
Provisions	4.7	8.0	6.3
Deferred tax liabilities	12.2	12.9	6.1
Total non-current liabilities	215.5	206.3	212.7
Total Liabilities	269.4	261.4	268.7
Net Assets	304.4	400.8	392.4

AUD (m)	Jun 2016	Dec 2016	Jun 2017
Cash	33.3	23.0	20.7
Borrowings <sup>(1)</sup>	(190.6)	(179.1)	(195.7)
Net debt	157.3	156.1	175.0

- (1) Excludes capitalised borrowing costs (June 16: \$1.6m in Dec 16, \$1.3m June 17: \$1.0m)
- Increase in net debt from December 2016 reflects payment of final dividend, tax payments and new Sydney office move
- Increase in net debt from June 2016, reflects higher payments for dividends (higher DPS and number of shares on issue), tax payments, non-recurring items and FX movements (largely GBP).
- Balance sheet remains conservatively geared with a net debt to Segment Profit ratio of 1.47x.
- Total debt facility: \$300m.

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