An Australian gold miner - for global investors London Roadshow - June 2019



Resources & Reserves and Forward Looking Statements



Mineral Resources and Ore Reserves

The Mineral Resources information in this presentation is extracted from the reports entitled "Reserve and Resource Update and Corporate Outlook" dated 2 August 2018, "Pogo JORC Resource" dated 16 October 2018 and "Pogo Operations Update" dated 12 February 2019, available at <u>www.nsrltd.com</u> and <u>www.asx.com</u>. For the purposes of ASX Listing Rule 5.23, Northern Star confirms that it is not aware of any new information or data that materially affects the information included in the original market announcements and, in the case of Mineral Resources, that all material assumptions and technical parameters underpinning the estimates in the relevant market announcement continue to apply and have not materially changed. Northern Star confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the original market announcement.

The Ore Reserves information in this presentation (excludes Pogo) is extracted from the report entitled "Reserve and Resource Update and Corporate Outlook" dated 2 August 2018, available at <u>www.nsrltd.com</u> and <u>www.asx.com</u>. For the purposes of ASX Listing Rule 5.23, Northern Star confirms that it is not aware of any new information or data that materially affects the information included in the original market announcement and, in the case of Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the relevant market announcement continue to apply and have not materially changed. Northern Star confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the original market announcement.

The information on Pogo reserves included in this presentation is extracted from the ASX announcement entitled "Northern Star acquires Pogo Gold Mine in Alaska" dated 30 August 2018. The reserves are estimated as at 31 December 2017 and according to the Canadian NI 43-101 standards, but are not fully compliant with those standards. Accordingly, they do not purport to be JORC Code compliant. A cautionary statement in respect of such resources and reserves appears in the ASX announcement dated 30 August 2018.

Forward Looking Statements

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*All currency conversions in this document were converted at a spot conversion rate of USD:AUD of 0.7121

† GDX 5Yr Average is sourced from Bloomberg all erroneous data points have been removed and companies that have impaired over > \$300m off their balance sheets

An Australian listed gold miner with global scale

- ASX 100, top 25 global gold producer with mines in Western Australia and North America; FY2019 guidance 850koz-900koz per annum at an AISC of A\$1,225/oz - A\$1,275/oz (US\$872-US\$907/oz)*
- Market cap is A\$6.7B with a sectorleading balance sheet; A\$288M cash & equivalents and no debt
- NST manages a simplified business with a strong organic growth outlook; with 3 Tier-1 assets in Tier-1 locations
- Track record of fully-franked dividends since 2012 with a stated dividend policy of paying out 6% of revenue
- Governed by the adage "a business first and a mining company second"

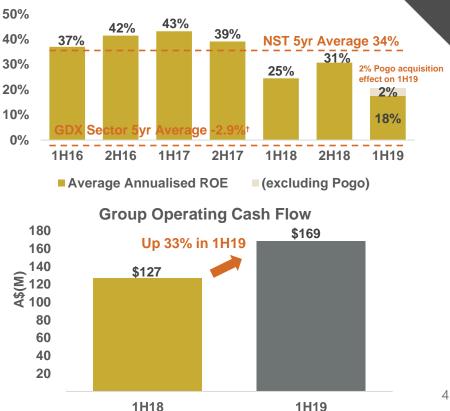




NST continues to generate favourable ROE, ROIC and **EBITDA** margin

- For the past five years NST has delivered an average annualised Return on Equity (ROE) of 34% versus the GDX sector average of -2.9%
- 1H19 includes the acquisition and integration of Pogo that provides a platform for profitable growth at sector leading rates of return as the operation is optimised
- Australian Operations continue to produce strong EBITDA margins of over 45%
- Solid cash generation helps fund strategic growth opportunities. 33% growth in group operating cash flows of A\$169M up compared to pcp of A\$127M
- Disciplined capital allocation for project funding ensures NST continues to generate sector leading returns

Average Annualised Return on Equity

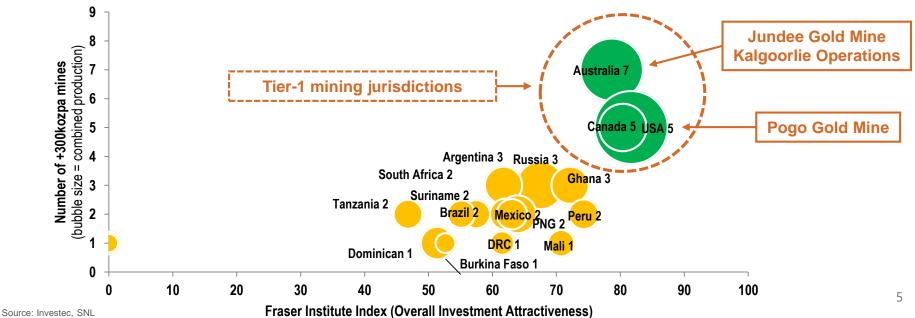






Consistent with strategy: Tier-1 assets, Tier-1 locations

- Globally there are only 17 mines producing over 300kozpa in Tier-1 mining jurisdictions (Australia, US and Canada); production is declining in these regions due to a lack of discoveries and significant reserve depletion
- NST has two mines that will shortly join that list of assets that produce at this rate; Jundee and Kalgoorlie
- Pogo has the potential to be a third +300kozpa producing asset in the Northern Star portfolio that operates within a Tier-1 jurisdiction



The NST business model generating superior returns



- NST has delivered sector leading returns at its Kalgoorlie and Jundee mines since taking ownership in 2014
- The proven NST integration and operating business model is currently being implemented at the Pogo operation with the aim to deliver similar returns over the coming years as all other past acquisitions achieved

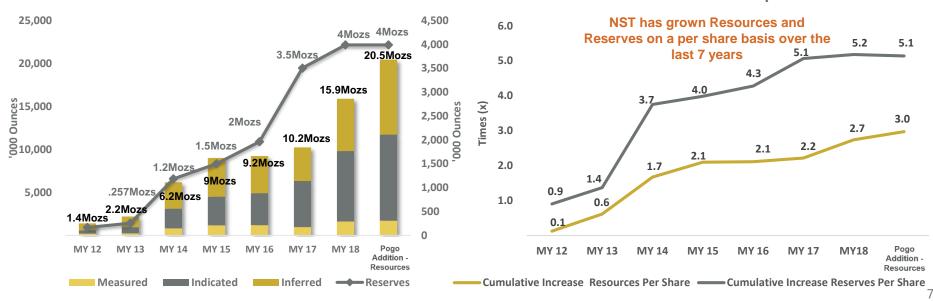
Operation	Increases to Reserves ⁽¹⁾	Production Growth ⁽²⁾	Avg Site EBITDA Margin ⁽²⁾	Internal Rate of Return IRR	Avg Return on Equity ⁽²⁾	Avg Return on Invested Capital ⁽²⁾	Broker NAV at acquisition ⁽³⁾	Current NAV Value Uplift since acquisition ⁽⁴⁾
Kalgoorlie Ops	468%	135%	51%	90% 🗸	49%	65%	A\$118M 🗸	607%
Jundee	617%	27% 🗸	54%	107%	60% 🗸	91%	A\$111M	1,227% 🕇
Operation	Increases to reserves	Production Growth	Avg Site EBITDA Margin	Internal Rate of Return IRR	Avg Return on Equity	Avg Return on Invested Capital	Broker NAV at acquisition	Current NAV Value Uplift since acquisition
Pogo	Maiden Reserve Due July 2019	NST has a considerable opportunity to deliver similar returns Pogo creates a massive opportunity for further organic growth and superior Shareholder returns					A\$647M 🗸	Opportunity for further significant value creation at Pogo

- 1. Calculated by dividing current Reserves by acquired Reserves at time of acquisition
- 2. Calculated from the first full fiscal year of ownership FY2015 to FY2018
- 3. Data abstracted from broker reports from covering brokers at time of acquisition
- 4. Data abstracted from most current broker reports from current covering broker universe

Delivering Reserve and Resource Growth per share

NST Resource and Reserve Growth

- Through value accretive organic and inorganic growth NST has been able to successfully grow Resource and Reserve life on a per share basis for its Shareholders
- In 1H19 NST announced an updated JORC Group Resource including the Pogo operations with a maiden Reserve due with the Group annual Resource and Reserve statement in mid-year 2019

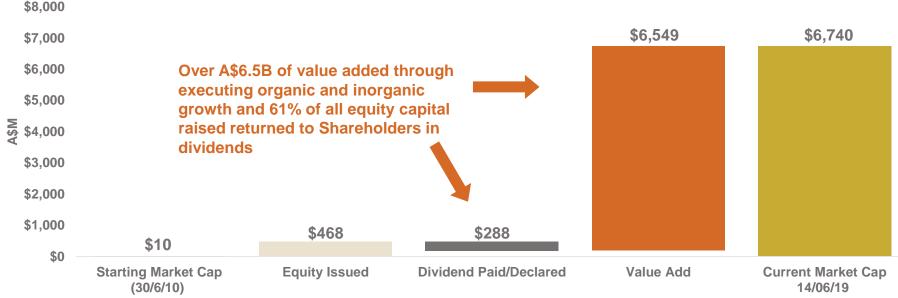


Resource & Reserve Growth per share



Value Creation – delivering returns to Shareholders

- NST's strategy of balancing organic growth with well executed M&A has generated over A\$6.5B of value for Shareholders since the first acquisition in 2010 and <8% of this value uplift has been from equity raised
- This strategy has been achieved through operational excellence, investing heavily into exploration, growing production, optimising assets and financially disciplined inorganic growth; NST has returned 61% of all equity capital raised in the form dividends to its Shareholders



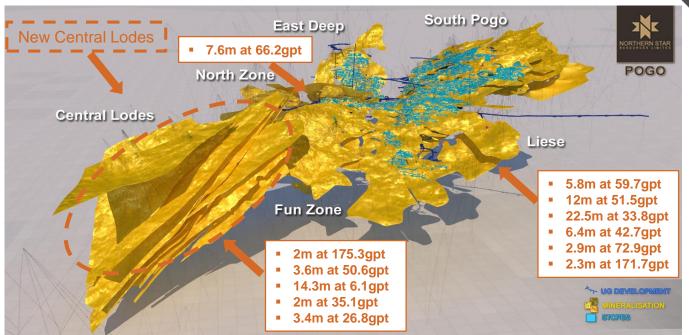
NORTHERN STAP



Pogo - the next Jundee



- Pogo is a world-class 8Moz¹ gold endowment that has produced approximately 3.8Moz at an average grade of 13.6gpt over the past 12 years at an average of ~300,000ozpa
- Pogo has a JORC Resource of 4.15Moz at 14.7gpt and a reserve of 760,000oz at 11.9gpt (the third highest grade in North America), equating to an acquisition price of US\$63 per Resource ounce
- Exploration success has exceeded what was initially modelled pre acquisition
- A significant amount of mineralisation is present outside of current Resource
- A\$15M of exploration drilling is budgeted for 2HFY2019 with an additional four rigs mobilised to site
- Approvals are already in place for exploration and production activities on the Central Lodes



1. Calculated on the basis of Pogo's current Resources and reserves and past production.

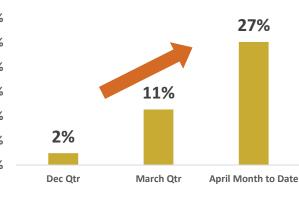
NORTHERN STAR

Pogo inflection point reached; ramp up is the focus

- Since taking ownership NST has looked to implement a change in mining methods to a combination of longhole stoping and current jumbo cut and fill mining method
- At the start of the March quarter 5 of the 16 underground fleet arrived at site, with the balance due in the June quarter; delivery and commissioning has delayed production ramp up by ~3 months
- Despite the delay, stoping commenced in the March quarter and ramping up in April; stoping rates have risen from 11% in the March quarter to 27% in the month of April
- Indicative stoping rates will look to rise to a ~60/40% split of stoping ore to development ore ratio in coming quarters, this will have the effect of further lowering unit mining costs
- Cost reduction on track; In the March quarter, monthly expenditure at Pogo fell ~20% to US\$18.5M from an average of US\$22.5M per month in the previous two quarters; further cost reductions are anticipated



Stoping Tonnes (%) of Total Ore Tonnes

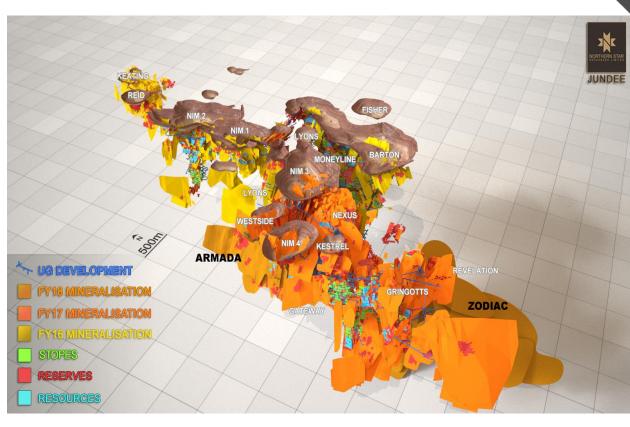






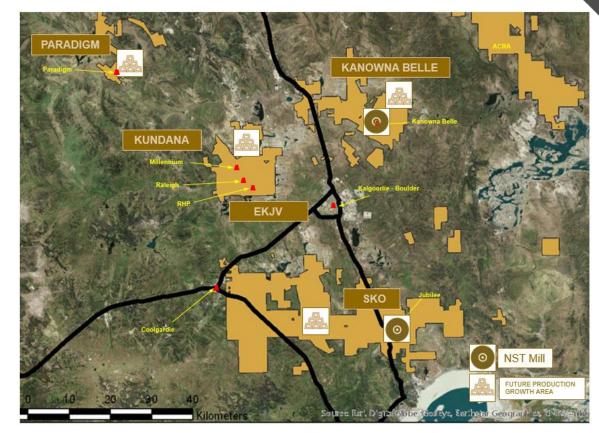
Jundee Operations – going from strength to strength

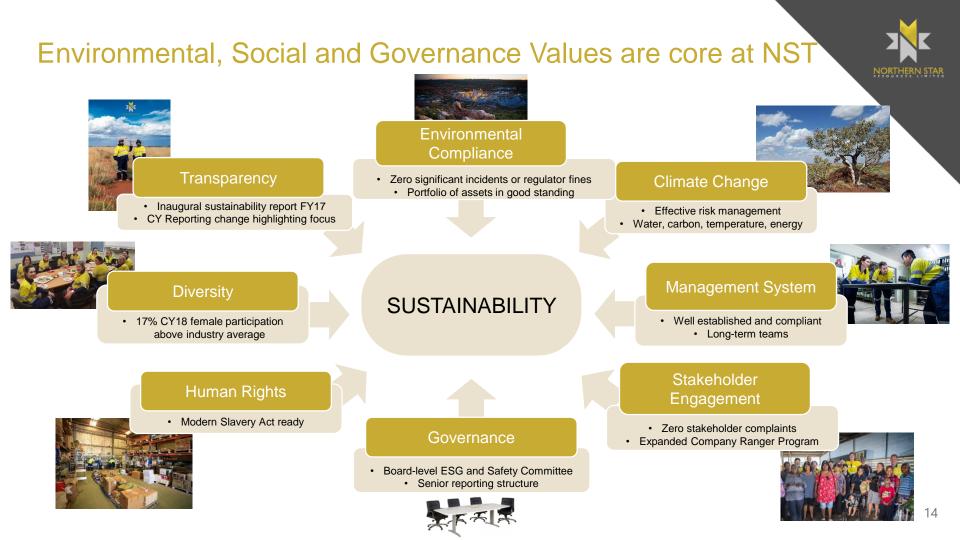
- A significant FY2018: 285koz sold, at an AISC of A\$870/oz¹
- Resources up 31% to 4.3Moz and Reserves up 14% to 1.6Moz¹
- FY2019: Guidance 280,000-300,000oz at an AISC of A\$895-A\$980/oz
- Plant upgrade delivered up to 2.4Mtpa processing capacity
- Mining & processing of Ramone open pit material commences in the current quarter



Kalgoorlie Operations – delivering organic growth

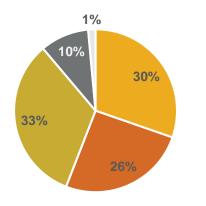
- FY2018: 262koz sold at an AISC of A\$1,174/oz¹
- Resources of 8.6Moz (including 3.7Moz at SKO) and Reserves of 2.3Moz up 15%
- FY2019: Guidance 320,000-340,000oz at an AISC of A\$1,190-A\$1,300/oz
- Production growth options from Kundana, Paradigm, Kanowna and SKO with 3.2Mtpa processing capacity secured





A\$75-80M Exploration and Drilling Commitment

- A\$75-A\$80M exploration and drilling commitment for FY2019
- Core focus is Resource conversion across the major production centres
- We have the assets, the people, the capacity and the funding to grow our mineral inventory



Exploration Spend (%)

Pogo = Jundee = Kalgoorlie = Regional = Corporate





Northern Star investing in its people – a strategic advantage









- NST is investing A\$50M over the next 10 years to continue expanding our specialist underground mining, geology and processing capability
- Key areas of investment include training, education, research and implementation of the latest technologies
- Our commitment to improve productivities and reduce unit costs is culturally imbedded and our capability is scalable to prepare for growth
- This commitment will place Northern Star in a strategic position to optimise the value of assets as more mines transition from open pit to underground in the future
- NST has a sector leading safety performance with LTIFR at 0.6 (industry LTIFR of 2.7) and TRIFR at 3.7 (industry TRIFR is 9.6) in CY2018. Safety is a core value of the company







Northern Star Resources Limited ASX Code: NST

An Australian mid cap gold miner – for global investors

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