

2024 Annual Report Presentation

ASX: EVS

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The material in this presentation is general background information and is current at the date of the presentation. The information is given in summary form and does not purport to be complete.

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All amounts are in Australian dollars unless otherwise stated.

Agenda

Introducing Envirosuite 02

FY24 highlights

03

Product suite update

04

Financials

Q&A



Jason Cooper CEO

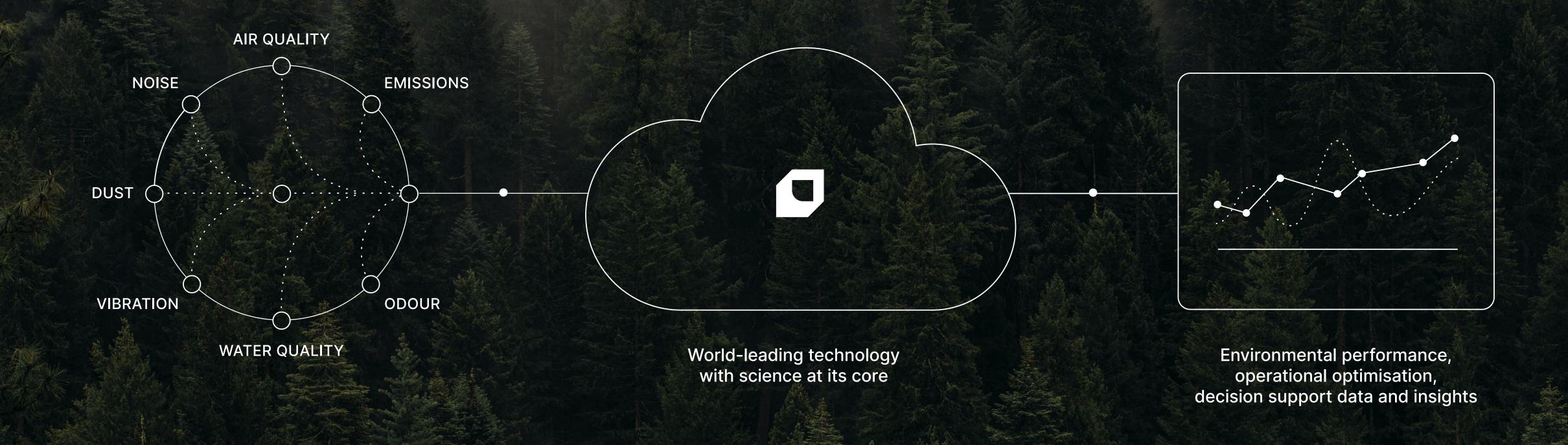


Justin OwenCFO



Jeremy Gaedtke
Director of Marketing
& Communications

We are an **environmental** technology company at our roots





Envirosuite is the world's most advanced environmental intelligence technology provider.

Trusted by leading operators across the Aviation, Mining, Industrial, Waste and Wastewater sectors, Envirosuite combined evidence-based science and industry expertise to build category-leading technology that helps customers manage complex operational challenges, reducing risk and improving productivity while protecting and strengthening social license and community relationships.





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Key Metrics

\$61.1m

Annual Recurring Revenue

+ 2.8% YoY

435

Customer Sites

(1.8%) YoY

\$59.4m

Statutory revenue

+ 2.6% YoY

52.5%

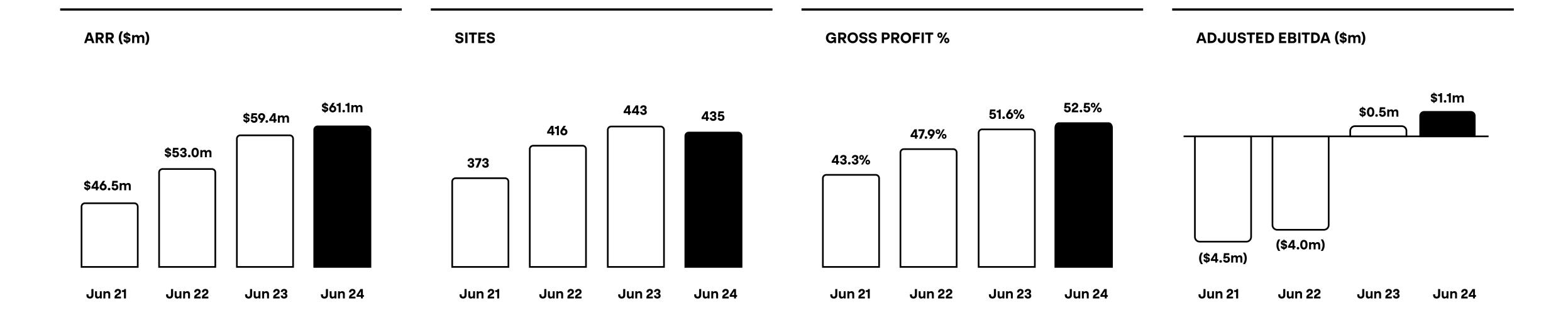
Gross profit¹

+ 1.7% YoY

\$1.1m

Adjusted EBITDA

+ 123.1% YoY

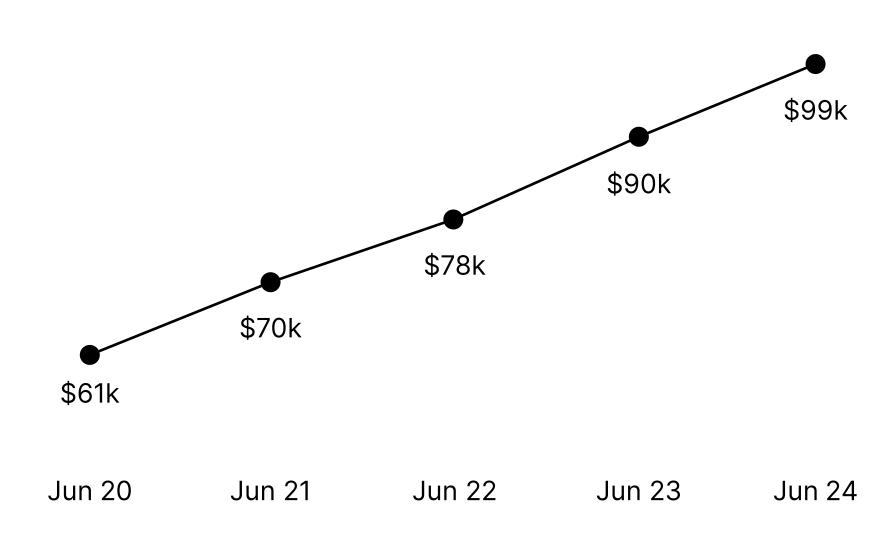


1 - Numbers presented on an EBITDA basis. A reconciliation to statutory results can be found in the appendix.



Our business model is driving high value, long term customers in our core growth markets





Growth & market share gains driven by our:

- Scalable and flexible environmental intelligence technology that allows customers to adapt and grow within our ecosystem, increasing long-term engagement
- Environmental intelligence technology empowers customers with actionable insights, helping them make data-driven decisions that enhance their operational efficiency and sustainability goals
- Global footprint enabling the addition of new sites without any significant increase in operating expenses
- Globally recognised brand that we continue to leverage
- Successful execution of our Land, Expand and Scale strategy in all segments
- Our core competitive strengths continues to be product innovation backed by science and customer needs
- Significant growth opportunities in core markets and emerging growth areas such as Net Zero, greenhouse gas (GHG) and operational decision data
- Focus on driving growth in areas where we can turn revenue on fast

^{*} As announced on 28 March 2024 via the Australian Stock Exchange (ASX), the EVS Water products were consolidated into the EVS Industrial portfolio during the financial year. The above EVS Industrial data for both the current and comparative years have been updated to reflect this consolidation.

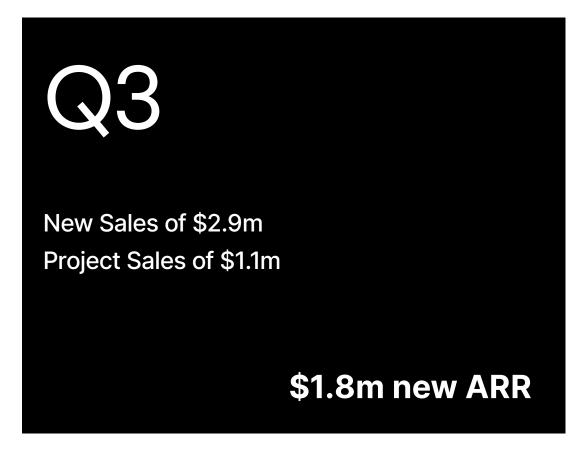
^{**} EVS Aviation ARPS has remained largely flat over the same time period, and is not shown in the graph above.

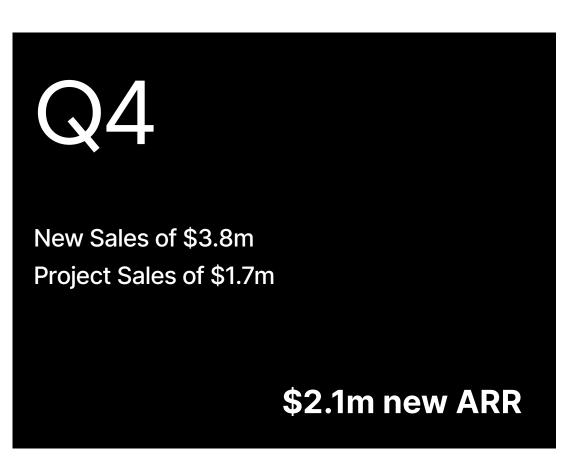


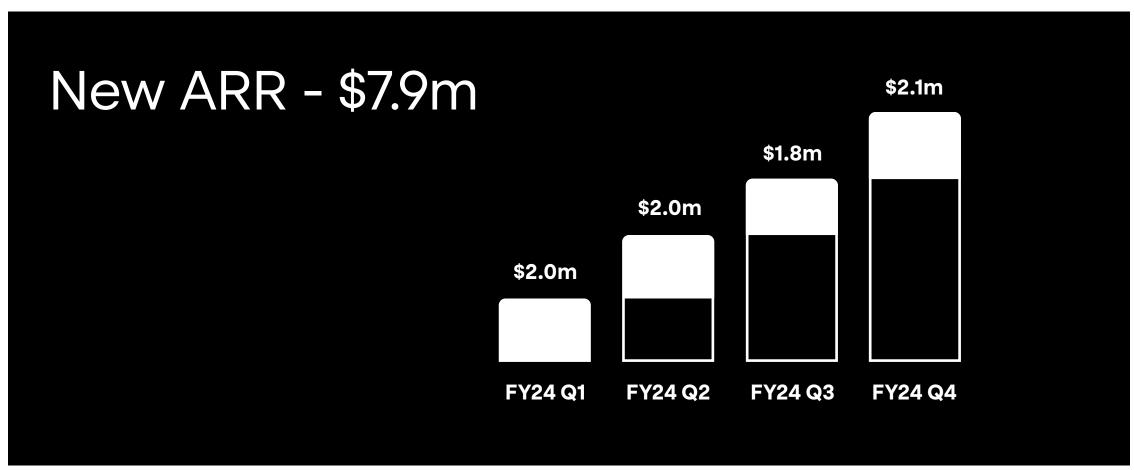
FY24 New Sales











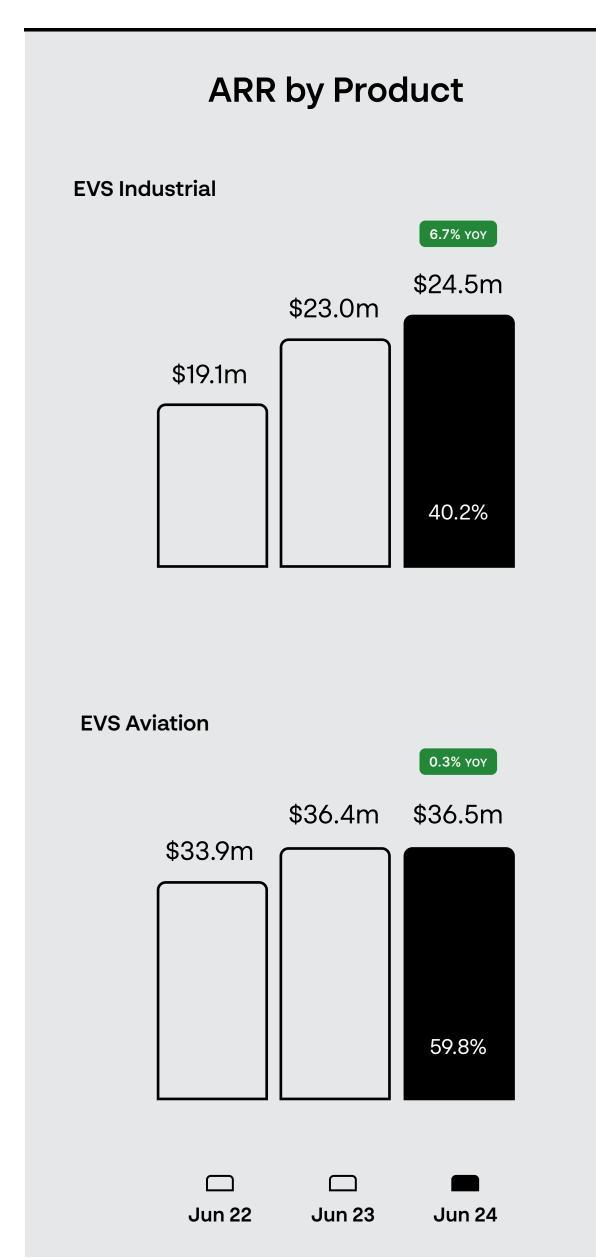


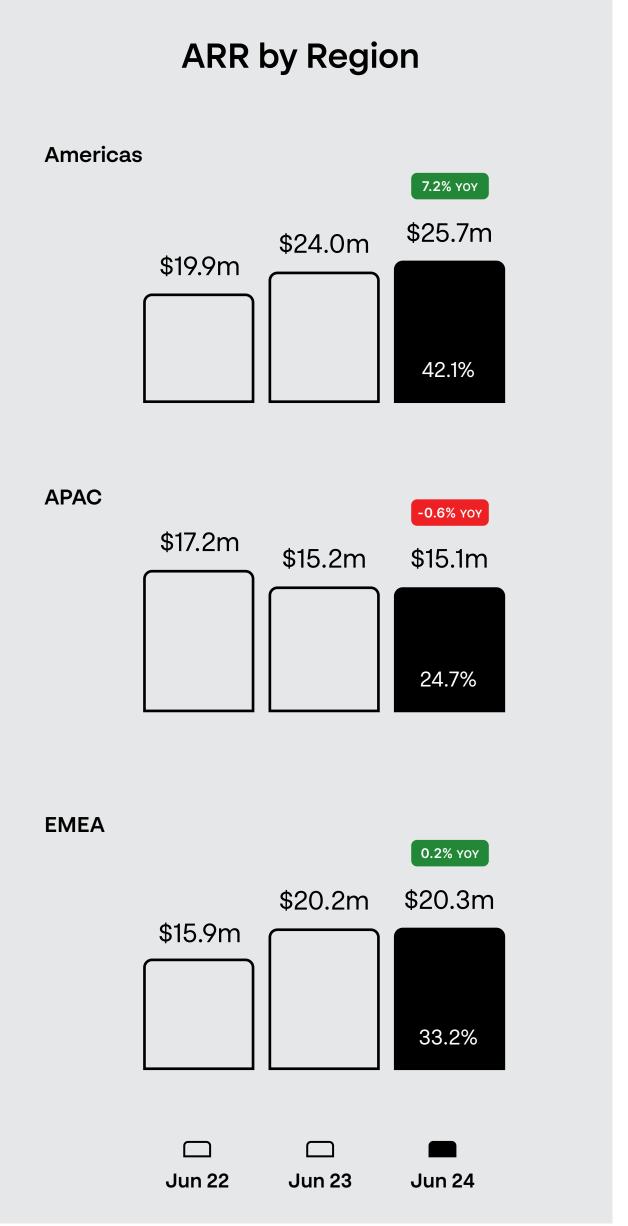
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Mining, Waste, Americas continue to headline growth

- EVS Industrial growth driven by focused approach on high value core sectors, particularly in Mining and Waste.
- Consciously elected not to renew customer contracts that were low margin, non-core, or dependent on legacy instrumentation that is no longer supported.
- Growth in EVS Aviation fully absorbing churn events, notably abnormal churn event reported in FY23 Q3.
- Market leadership in Aviation sector with sustained competitive advantage through product innovation and expertise.
- Consistently strong growth in the Americas region throughout the year.





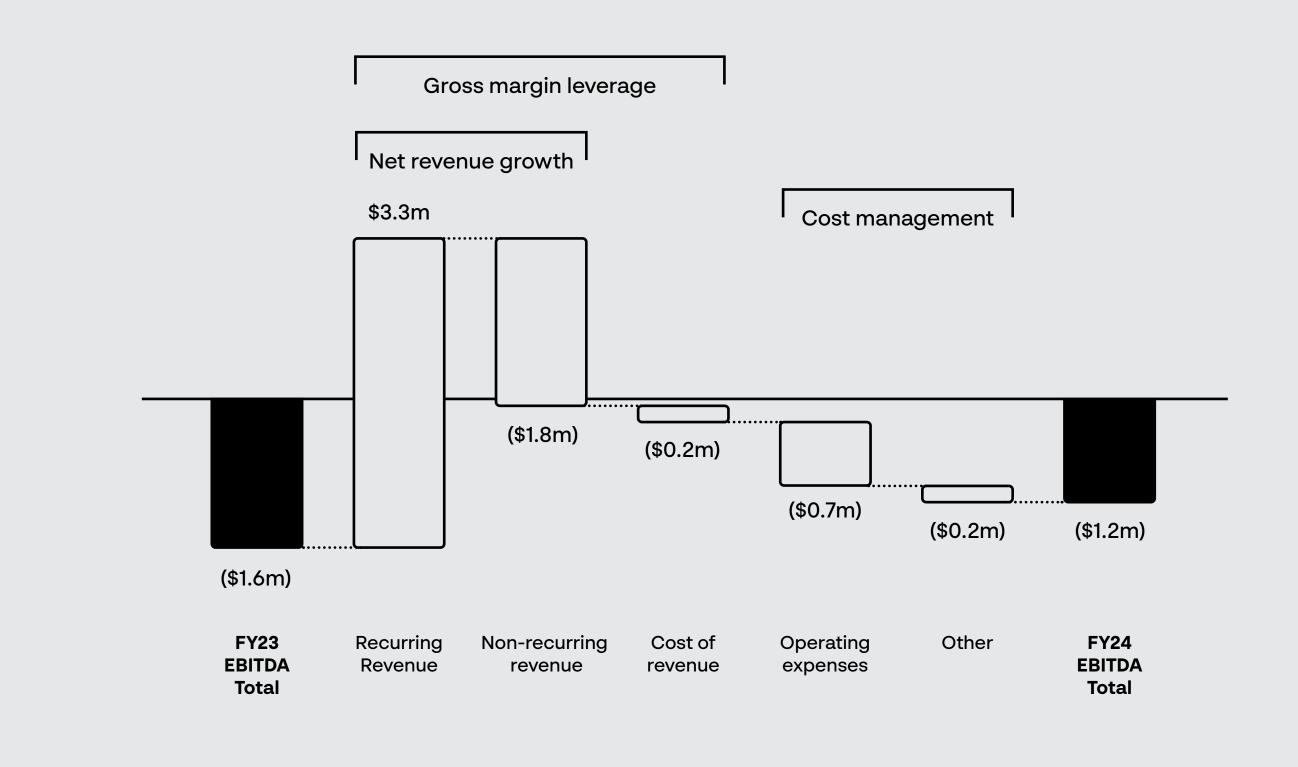
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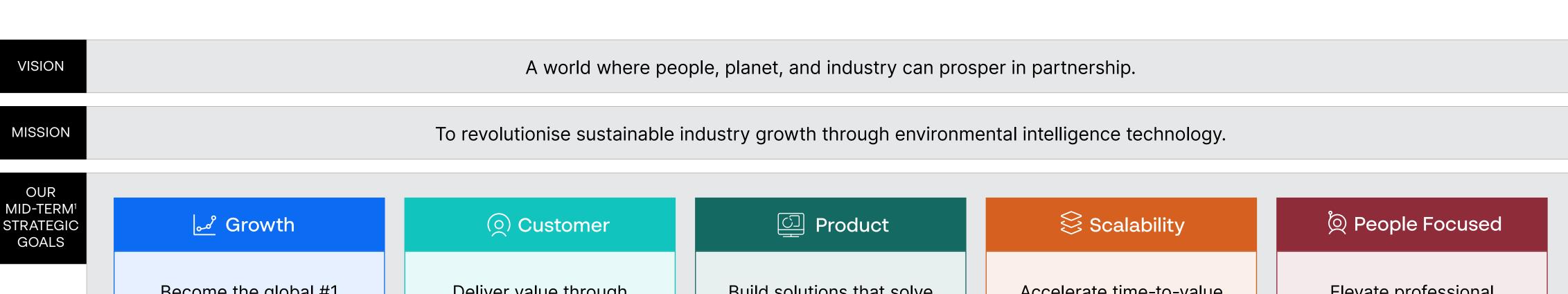
Strong fiscal management

- Continued focus on profitability delivering 25.5% YoY EBITDA improvement.
- Reduced non-recurring revenue due to project delays on the customer side offset by improved gross margin.
- Operating expenses largely attributable to corporate activity.
- Organisational restructure announced March 2024 resulting in annualised cost savings of \$2.5m.
- Increased investment in Sales & Marketing including 'FORUM23' aviation customer events, sales enablement, customer success, and pipeline generation initiatives in EVS Industrial.

EBITDA Bridge



Company strategy



Become the global #1
environmental intelligence
technology company and
accelerate growth in our
core markets: Aviation,
Mining, Industrial, Waste
and Wastewater.

Deliver value through customer experiences that improve retention and engagement.

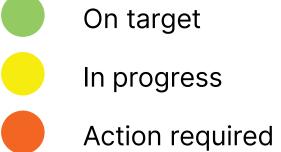
Build solutions that solve high-value problems in our core markets, leveraging our subject matter expertise and leading capabilities around data, Al and technology.

Accelerate time-to-value for customers, applying automation and tools and leveraging data to drive continuous margin improvement.

Elevate professional growth through a culture of continuous learning and improve diversity in all forms across the company.

1 - Mid-term implies 3-5 years from FY24 11

Update on our strategic goals



| | ACT |
|-------------|--|
| ्र Growth | Drive accelerated growth within our core markets: Aviation, Mining, Industrial, Waste & Wastewater Accelerate company wide Land Expand & Scale strategy aligned with regional and product strategy Elevate our brand and value as the leading environmental intelligence technology company Transition to sustainable profitability |
| © Customer | Grow a focused, professional customer success function that will promote customer user adoption, learning and advocacy Understand our customers and users to directly inform our product strategy, solutions and innovations Align our data platforms for customer acquisition, engagement and retention |
| Product | Bring value creating products and solutions to market that map clearly to customer problems and workflows Modernise legacy products to enable future innovation, supportability and security Enhance customer value through our Environmental Intelligence Services expertise |
| Scalability | Deliver customer value more quickly and efficiently, reducing our order-to-revenue cycle Consolidate our available product offerings and drive adoption of existing off-the-shelf solutions Apply automation and tools to standardise delivery and improve serviceability at scale Carefully manage controllable costs and drive scale with focused initiatives |
| People | Bring our Vision, Mission and Values to life Recruit and retain top talent, while improving diversity in all forms across the company Foster a team first culture with a growth mindset of continuous improvement |



Our strategy is to leverage and accelerate awareness of environmental intelligence to build a platform for growth

Now is the time to accelerate our global market share, with the ultimate goal of becoming the world's leading site-wide ESG technology company

| Invest into growth in the Americas, leveraging the legislation, market demand and investment cycles | ————————————————————————————————————— | In FY24 the Americas region contributed most strongly to New ARR, on the back of strong Expand and Scale success with enterprise customers. |
|--|--|--|
| Accelerate EVS Industrial growth and time-to-value, delivering both customer and revenue benefits | ——— | Growth in Mining and Waste was the strongest in FY24 with consistent growth of around \$1.4m New ARR per quarter from the Industrial product. With just 1.2 Average Sites per Customer and emerging opportunities, there is significant future growth potential in EVS Industrial. |
| Our government and industry customers require environmental management solutions to operate their critical facilities | | Envirosuite enjoys strong foundations with high value, long-term contracts and high rate of renewals with governments and Tier 1 customers globally. With a focus on assets that are going to be operating for many years, we are well-positioned to serve and support these customers as part of their operations. |
| Our scalable business model is a key component of our competitive advantage and transition to profitability | - | With a clear focus on the types of customers we want to add and the geographies we want to add them in, we can continue to operate with a similar footprint and headcount, leveraging the scalability of our cloud platforms and support functions to accelerate profitability. |
| The investment from our core sectors into environmental optimisation of operations, Net Zero and GHG will continue to expand in the mid-term | | Our science-based platforms are well-positioned to capture current and future market needs in our focus sectors. Our investment into Net Zero and sustainable airspace in EVS Aviation will continue to support airports and air navigation service providers (ANSPs), with similar opportunities within the EVS Industrial sectors. |



Sustainable growth in high value focus sectors

\$18.2m

▲ 10.9% YoY

Recurring Revenue

\$99k

▲ 10.2% YoY

Average Revenue per Site

40

▲ 21.2% YoY

New Sites

247

▼-3.1% YoY

Total Sites

FY24

- Sustainable revenue growth while deepening product competitive advantage and market penetration in focus sectors: Mining, Industrial, Waste, Wastewater.
- Recurring revenue has grown 10.9% YoY to \$18.2m underpinned by new ARR sales of \$5.7m and the addition of 40 new sites (up 21.2% YoY).
- Won 31 new high-calibre customer logos.
- Increased ARPS by 10.2% YoY to \$99k on the back of solution expansions and upsells with existing customers.
- Average Sites per Customer of 1.2 representing a clear indication of significant opportunities to scale solutions to subsequent sites operated by existing customers.
- Strategic decisions to focus on four high value sectors meant low margin non-core customer contracts were not renewed during the year, offsetting some growth and resulting in a net reduction in sites.

Outlook:

- Macroeconomic drivers around ESG, the Environmental Justice social movement in the USA, and social responsibility continue to intensify, strengthening the Company's sales pipeline.
- Proven product offerings, demonstrated market traction particularly in Mining and Waste, and a clear Land, Expand and Scale strategy position EVS Industrial strongly, with emerging opportunities in operational decision data, Net Zero and GHG.

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PROJECT DESCRIPTION

As social and regulatory pressures around environmental impact and performance intensify, Newmont is proactively looking to technology solutions to help it improve outcomes for surrounding communities, derisk environmental compliance and optimise environmental management and reporting.

SELECTED TO

Provide a site-wide environmental intelligence solution to manage dust, noise, and odour emissions as well as water management, including transparently presenting environmental performance data proactively through publicly accessible community-facing reports.



Global market leader, well-positioned to pursue emerging opportunities

\$34.6m

▲ 4.6% YoY

Recurring Revenue

\$194k

▲ 0.3% YoY

Average Revenue per Site

10

▼ -37.5% YoY

New Sites

188

0.0% YoY

Total Sites

FY24

- Market leadership position demonstrated through competitive tender wins, multi-year contract extensions, and expansion of existing customer solutions.
- Recurring revenue has grown 4.6% YoY (11.7% when excluding the abnormal churn event in FY23 Q3) to \$34.6m on the back of new ARR sales of \$2.2m during the year and the addition of 10 new airport sites.
- Won 6 new customer logos.
- Maintained high Average Revenue per Site of \$194k with New ARR during the year driven by solution expansions and upsells with existing customers.
- Leveraging existing technology to solve new problems in emerging segments, with extended capabilities in Carbon Emissions module and delivery of sustainable airspace solution with leading ANSP Nav Canada.
- Churn remains very low. Revenue growth impacted by downsell with some customers at contract renewal, where the scope of services was reduced for reasons including fewer aircraft operations and competitive pressure on price in some cases.

Outlook:

- Flagship aviation customer event 'FORUM23' held for the first time since COVID-19, helping secure long-term renewals with major airport customers and generating significant demand for expanded solutions and cross-sell.
- Global demand for noise and community engagement solutions remains strong. As the global market leader, Envirosuite is well-positioned to pursue emerging opportunities in the Net Zero, GHG and 'green aviation' space.





PROJECT DESCRIPTION

Dublin Airport (DUB) wants to ensure its operation is not only adhering to regulations but also operating and growing sustainably. To achieve this, DUB requires the best technology solutions in the market to ensure it successfully executes its noise management strategies, meets its regulatory obligations and strengthens community relationships.

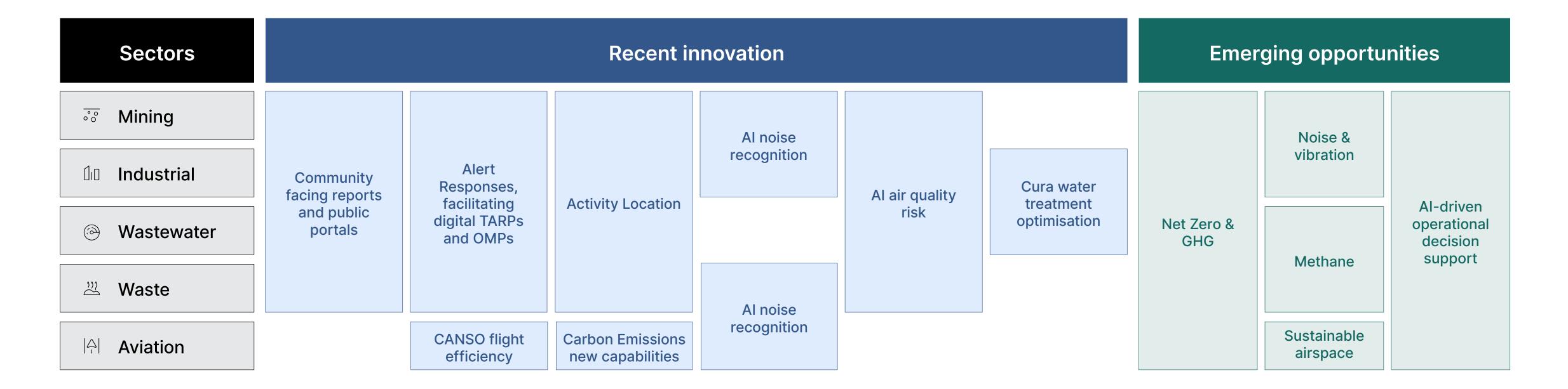
SELECTED TO

Continue delivering noise and operations management solutions and services, and begin providing localised, dynamic community engagement portal InsightFull as well as ANOMS Noise Quota Management and Airline Compliance Management modules.

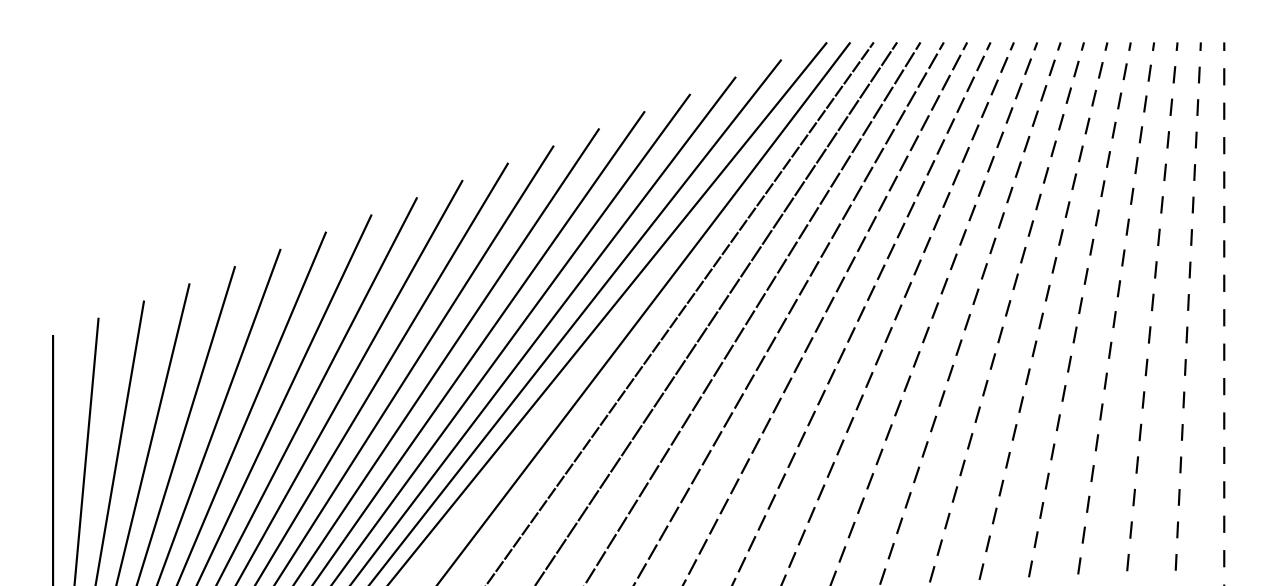


FY24 Product innovations

Deep relationships with our customers and understanding of the future direction of our focus sectors directly informs our product strategy and roadmap.



Financials



FY24 Financial performance

Recurring revenue of

\$52.8m

+ 6.7% YoY

Gross profit improved to

52.5%

+ 1.8% YoY

Adjusted EBITDA improved to a profit of

\$1.1m

Improved 123.1% YoY

Income Statement EBITDA

| \$000 | Jun 24 | Jun 23 | Movement \$ | Movement 5 |
|---|----------|----------|-------------|------------|
| Recurring revenue | 52,797 | 49,487 | 3,310 | 6.7% |
| Non-recurring revenue | 6,520 | 8,123 | (1,603) | (19.7%) |
| Other revenue | 61 | 289 | (228) | (78.9%) |
| Total revenue | 59,378 | 57,899 | 1,479 | 2.6% |
| Cost of revenue | (28,199) | (28,048) | (151) | (0.5%) |
| Gross profit | 31,179 | 29,851 | 1,328 | 4.4% |
| Gross profit % | 52.5% | 51.6% | 1.0% | 1.8% |
| Sales and marketing | (12,720) | (12,073) | (647) | (5.4%) |
| Product development | (8,361) | (8,478) | 117 | 1.4% |
| General and administrative | (11,185) | (11,056) | (129) | (1.2%) |
| Total operating expenses | (32,266) | (31,607) | (659) | (2.1%) |
| Other income / (expenses) | (115) | 143 | (258) | (180.4%) |
| EBITDA | (1,202) | (1,613) | 411 | 25.5% |
| Adjusted EBITDA | 1,073 | 481 | 592 | 123.1% |
| Recurring revenue as a % of total revenue | 88.9% | 85.5% | 3.4% | 4.0% |

Key metrics by product

Improved EVS Industrial ARPS YoY, demonstrating impact of successful Land, Expand and Scale strategy.

Maintained EVS Aviation ARPS YoY with expansion of existing customer solutions offsetting downsell.

| \$000 | EVS Aviation | EVS Industrial* |
|---|---------------------|-----------------|
| ARR | 36,550 | 24,542 |
| # Sites | 188 | 247 |
| ARPS | 194 | 99 |
| Churn % | 1.5% | 8.1% |
| ARR Growth % | 0.3% | 6.7% |
| Statutory revenue | | |
| Recurring revenue | 34,563 | 18,234 |
| Non-recurring revenue | 4,179 | 2,341 |
| Total trading revenue | 38,742 | 20,575 |
| Recurring revenue as a % of trading revenue | 89.2% | 88.6% |

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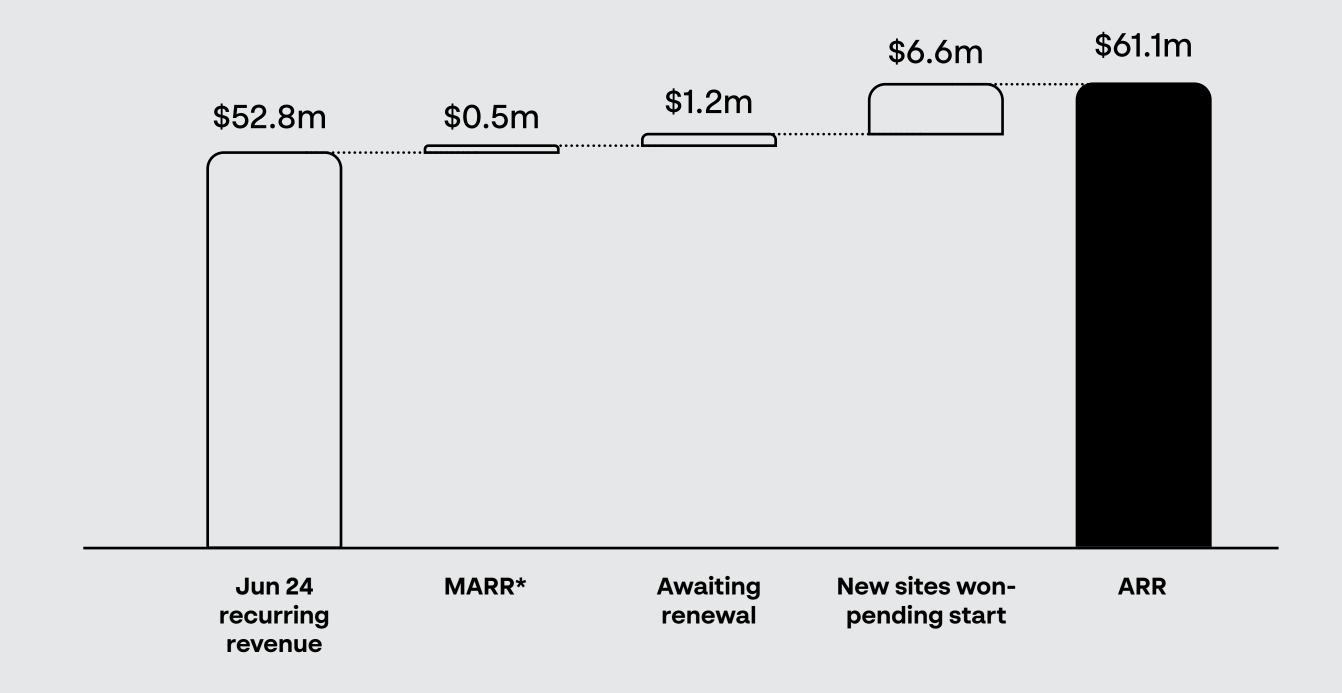
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Annual Recurring Revenue

ARR of \$61.1m

Strong revenue pipeline for FY25 with \$6.6m of contracts in implementation phase.

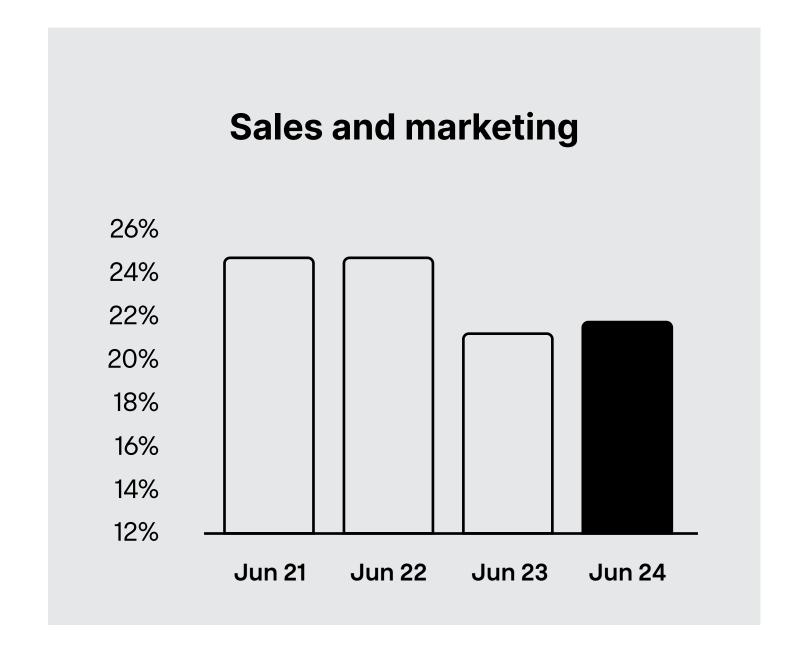
Ongoing focus on improving implementation timeframes.



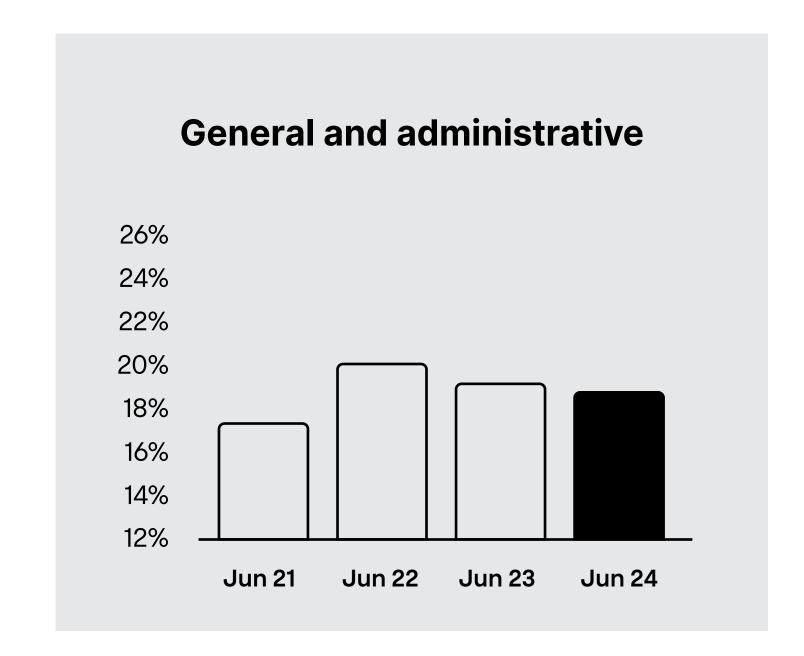
^{*} MARR = Monthly Annualised Recurring Revenue represents the month-to-date recurring revenue booked in the P&L in June multiplied by 12.

Operating leverage

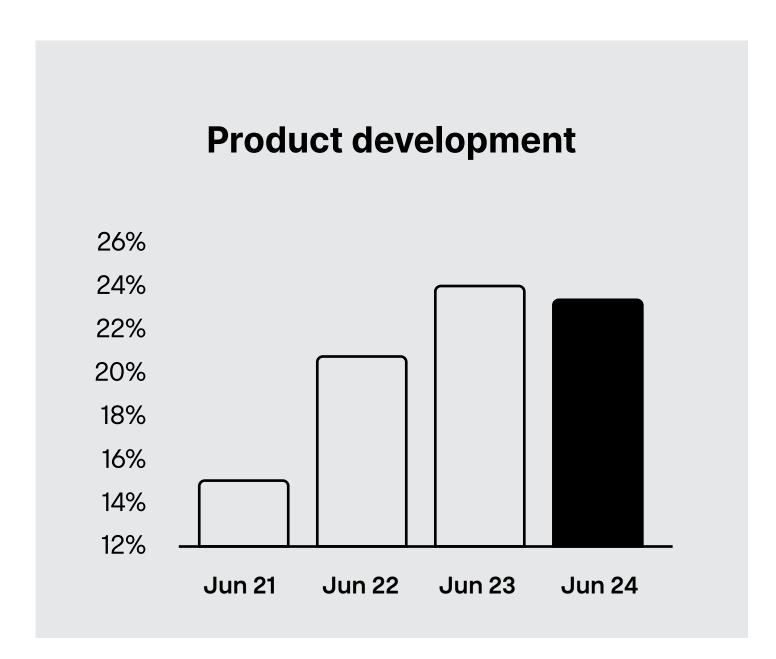
Percentage of revenue



Increased investment including 'FORUM23' aviation customer events, Sales Enablement, customer success, and pipeline generation initiatives in EVS Industrial.



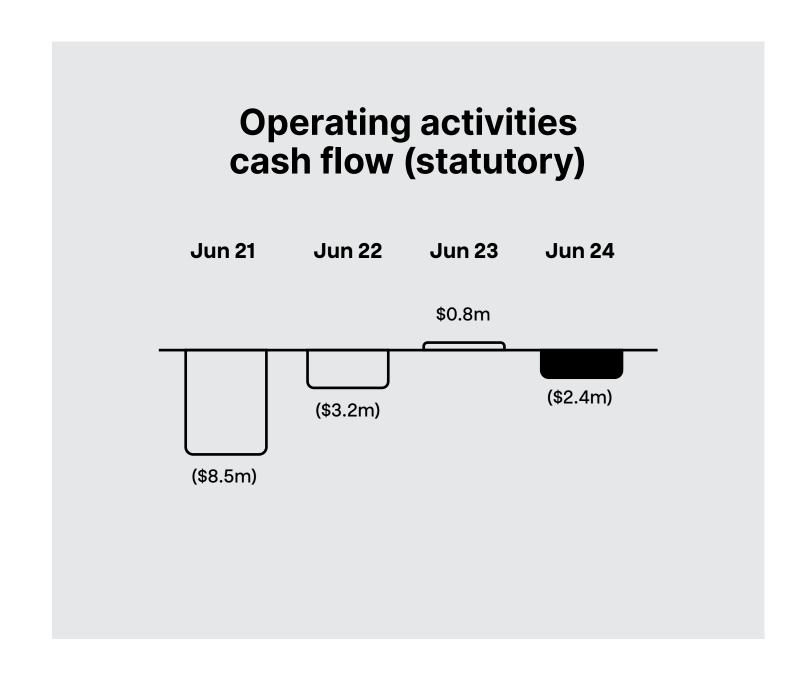
Improved leverage through ongoing cost management despite significant restructure and corporate activity costs.

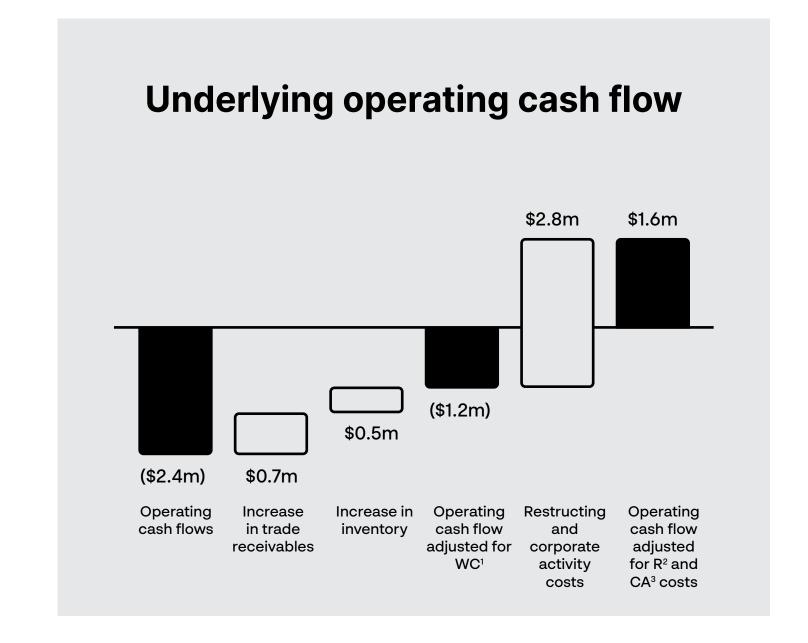


Ongoing product innovation driven by customer requirements, government policy and regulations, and global sustainability agendas.



Improvement in cash flow





Operating activities cash flow less capitalised development costs

Jun 21 Jun 22 Jun 23 Jun 24

(\$5.0m)

(\$7.9m)

(\$7.8m)

Sustained advancement in operating cash flows driven though growth and consistent global processes.

Improved underlying operating cashflows, impacted by working capital investment, restructuring and corporate activity costs.

Underlying operating cash flows supporting investment into product portfolios and innovation.

FY24 Results 20 August 2024 1- Working Capital 2 - Restructuring 3 - Corporate Activity 24

Balance sheet

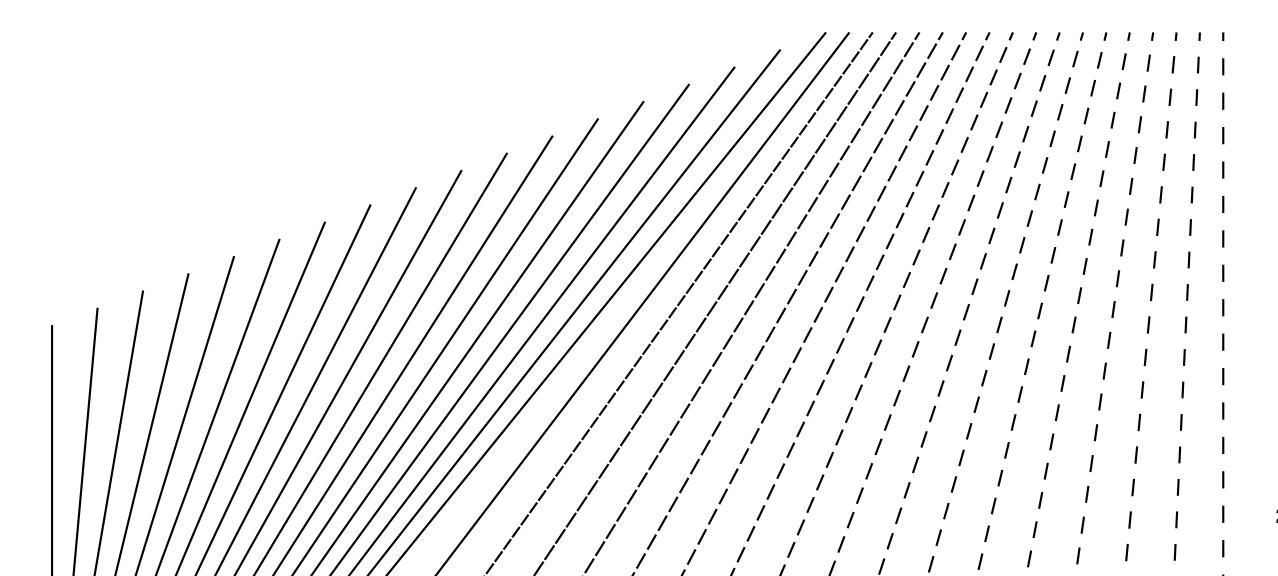
- (A) Optimising cash management through efficient use of funding facility.
- (B) Improved receivables collection and aging while managing supplier relationships.
- (C) Inventory management remains focused on delivering to customer demands.
- (D) Gross increase of \$2.2m (excluding depreciation) for FY24 representing EVS Industrial instrumentation being bundled into customer subscriptions.
- (E) Non-cash impairment charge against goodwill of \$18.3m.

Balance Sheet

| \$000 | | Jun 24 | Jun 23 |
|-------------------------------------|---|---------|---------|
| Cash and cash equivalents | Α | 3,549 | 8,277 |
| Trade and other receivables | В | 11,744 | 10,962 |
| Inventories | С | 4,476 | 3,936 |
| Monitors and sensors ¹ | D | 4,182 | 3,237 |
| Other property, plant and equipment | | 1,567 | 2,008 |
| Intangible assets | Е | 85,697 | 107,246 |
| Other | | 8,043 | 9,023 |
| Total Assets | | 119,258 | 144,689 |
| Trade and other payables | В | 8,138 | 8,743 |
| Borrowings - debt facility | Α | 7,720 | - |
| Provisions | | 5,807 | 5,772 |
| Other | | 12,556 | 13,658 |
| Total Liabilities | | 34,221 | 28,173 |
| Net Assets | | 85,037 | 116,516 |
| Total Equity | | 85,037 | 116,516 |
| Current Ratio | | 1.10 | 1.21 |
| Quick Ratio | | 0.89 | 1.03 |

^{1 -} Monitors and sensors largely consist of monitoring instrumentation provided to customers under operating expense contracts

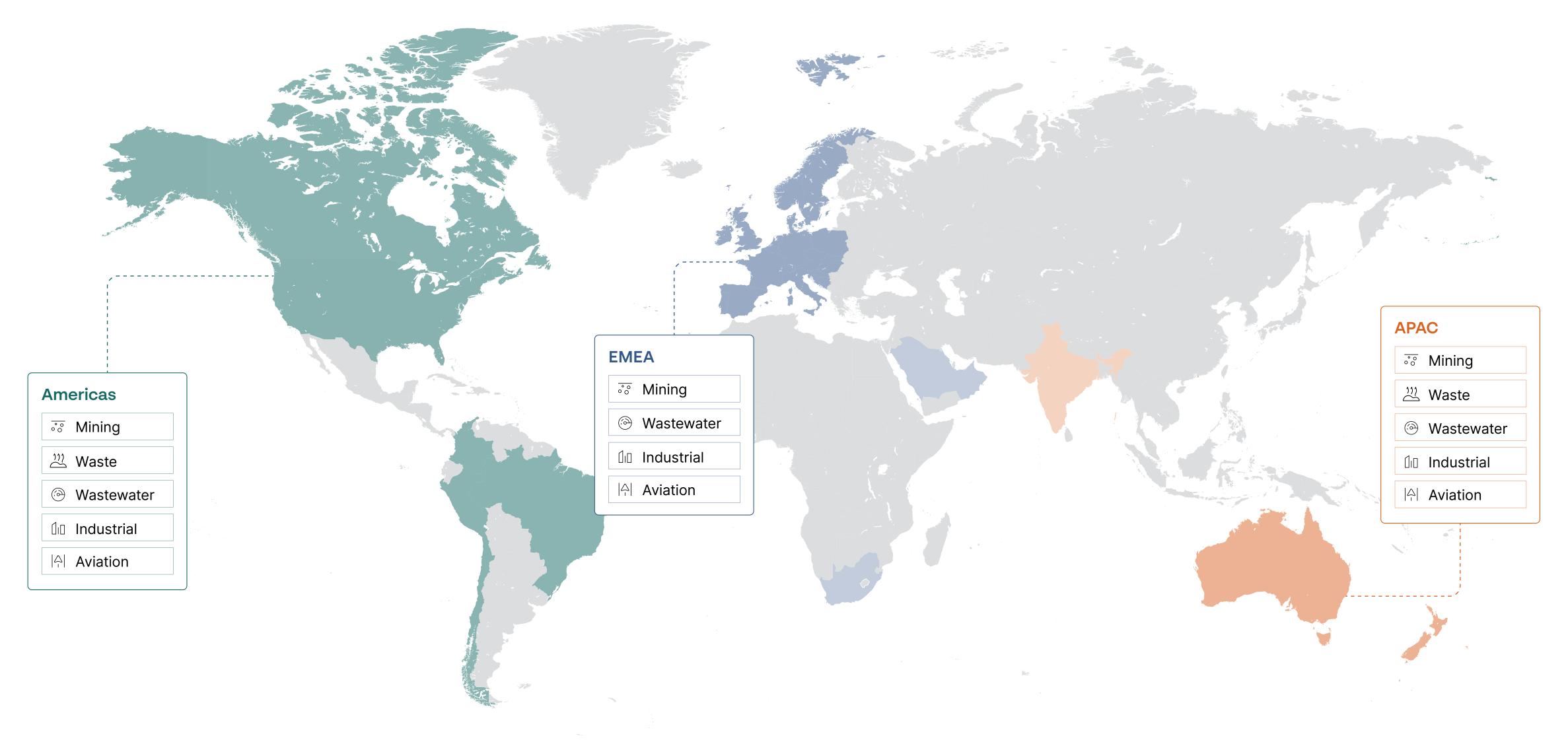






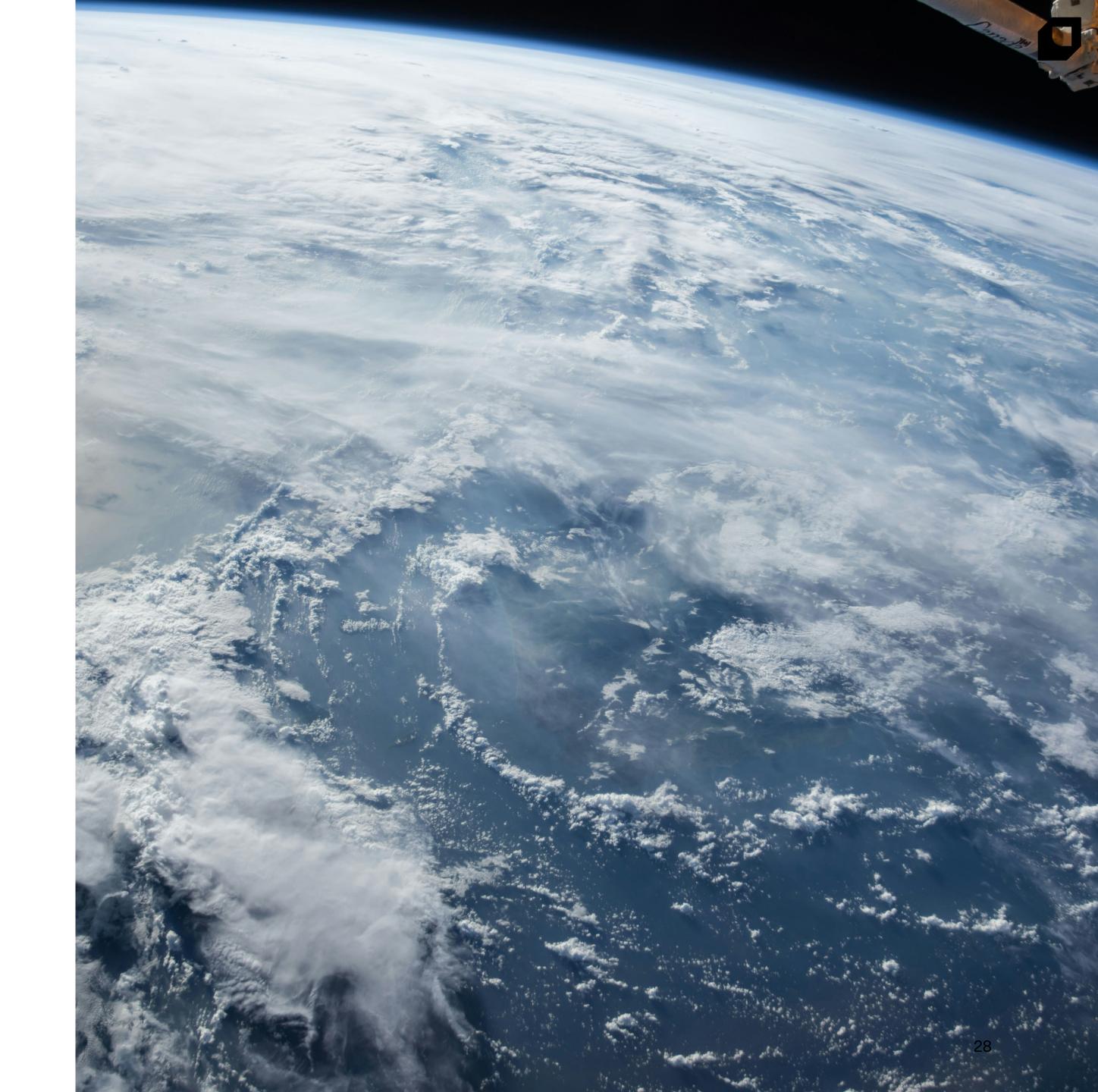
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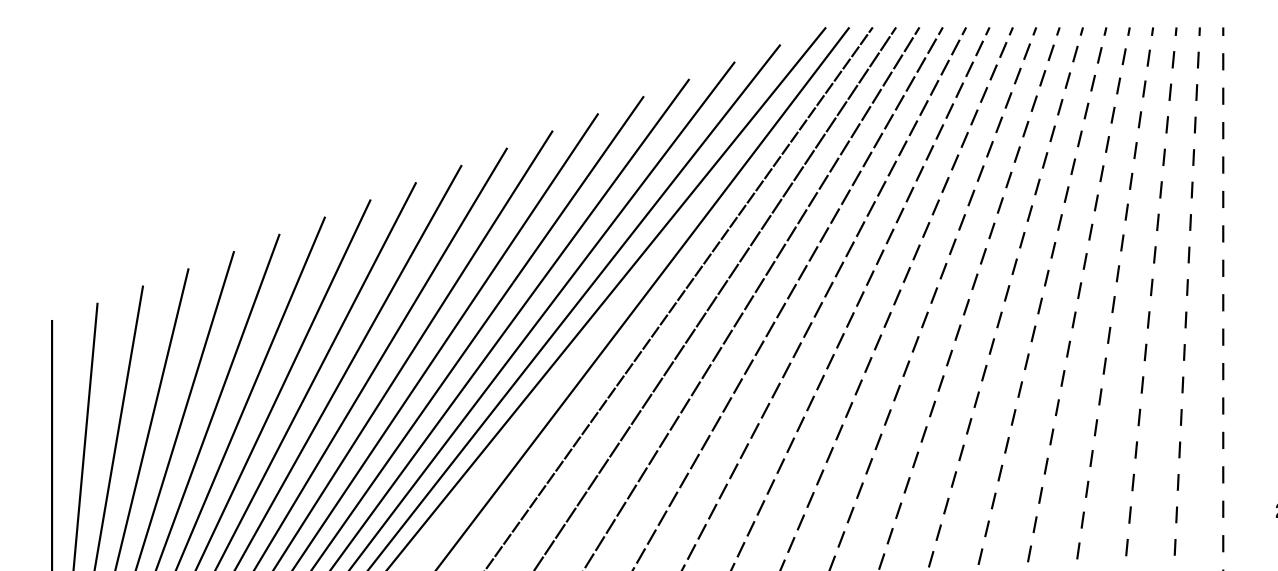
High value focus sectors, targeted geographies



Well positioned heading into FY25

- Market leader delivering environmental intelligence and ESG solutions globally, with a customer engagement model that drives adoption.
- Continued investment into the Americas, EVS Industrial, Net Zero initiatives and innovative technologies that drive customer value.
- Scalable business model leveraging our existing operational footprint and cloud technology platforms.
- Clear product roadmap and R&D priorities directly informed by customer needs.
- Company vision aligned with environmental intelligence, sustainability, intensifying regulations and global ESG trends, ensuring that Envirosuite will be a key global player in the future of environmentally responsible business.
- Committed to delivering strong returns to shareholders.





Definitions

ARPS Average ARR Per Site which is calculated by taking the ARR divided by the number of sites.

Annual Recurring Revenue represents contracted monthly recurring revenue at the reporting date that the Company expects to receive from customers based on sales orders received net of any churn. A

minimum of 12 months is required for recognition of ARR

Churn %

The decrease in ARR over the last 12 months as a result of contract cancellations as a percentage of ARR at the beginning of the prior corresponding period. This does not include contracts where the underlying project has been completed or where there remain other contractual relationships with the

customer or suite.

is terminated.

New ARR Growth LTM New ARR sales generated over last 12 months as a percentage of ARR at commencement of 12 month period.

Site A separate and distinguishable site (e.g., airport, mine site, waste or wastewater facility, industrial

site, etc.) at which Envirosuite's environmental intelligence solutions are deployed. A single customer may have multiple sites which can be through separate contracts or under one master contract with

Envirosuite. A site is only counted once it is included within the calculation of ARR.

Recurring revenue

Revenue that the company expects to continue for 12 months or more based on the term of the contract entered into with the customer or experience with the customer on other similar sites. Once revenue is treated as recurring revenue, it will continue to be accounted for as recurring revenue until the contract

Non-recurring revenue

Revenue from projects for the installation of environmental monitoring solutions and upgrades, and sales of environmental monitoring units.

Adjusted EBITDA

Earnings Before Interest, Tax and Depreciation and Amortisation adjusted to (a) exclude share-based compensation and impairment of goodwill, which are non-cash expenses; (b) exclude foreign exchange gains/losses, transformation and transition expenses (redundancy payments and integration costs connected with acquisitions) which are deemed to be non-recurring in nature, and (c) add back depreciation and interest connected with leases recognised under IFRS 16 Leases as these are deemed to be recurring operating cash expenses.

Current Ratio

Measures the ability of the Company to pay current liabilities with its current assets. It's calculated by current assets divided by current liabilities.

Quick Ratio

Measures the ability of the Company to meet short-term obligations with the most liquid assets. It's calculated by current assets less inventory divided by current liabilities.

Environmental Intelligence

Environmental Intelligence harnesses the power of environmental data through proprietary technology to provide analytics, real-time visualisations, predictive modelling and actionable insights so that industry and government can make fast, confident decisions that optimise operational outcomes and improve the

liveability of their communities.

Land Terminology used when the Company signs an initial site with a new customer.

Expand Terminology used when the Company provides additional solutions on top of solutions already being

provided to an existing customer site.

Scale Terminology used when the Company signs an additional site(s) with an existing customer for a similar

solution to that provided at existing sites.

EVS Aviation The Company's product portfolio focused on the Aviation industry. The portfolio includes world-leading

platforms for airports to demonstrate compliance with local regulations, maintain trust with their

communities and support growth initiatives.

EVS Industrial The Company's product portfolio focused on the Mining, Industrial, Waste and Wastewater industries.

The portfolio's flagship software, Omnis, provides highly accurate, predictive insights for operators to

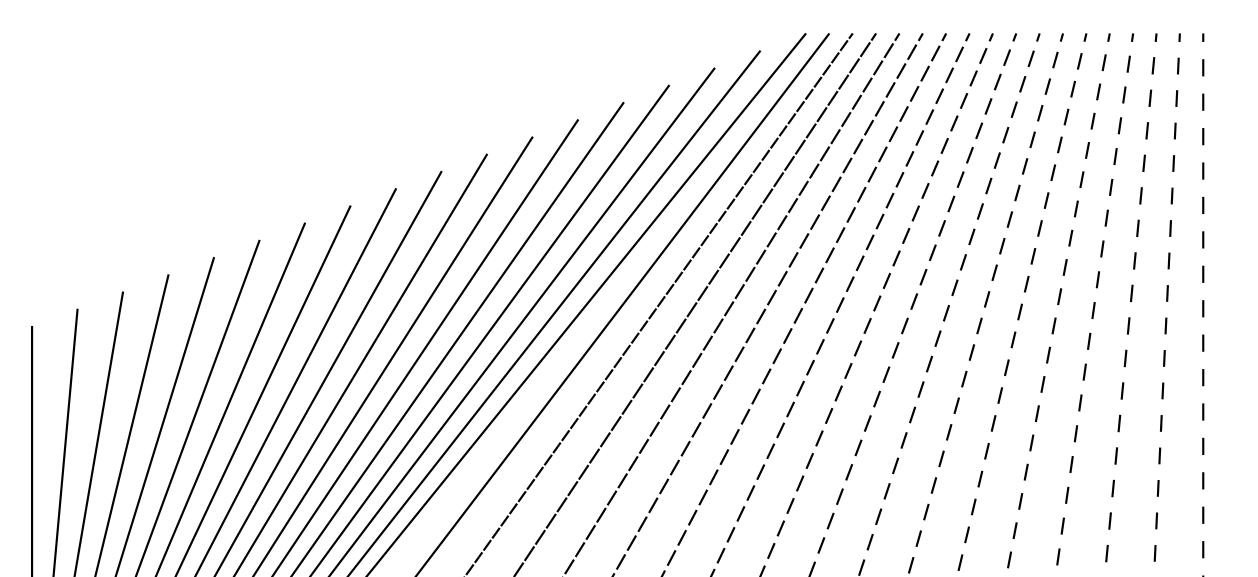
balance increasing community and regulatory expectations with production goals.

EVS Water The Company's product portfolio focused on the Water Treatment industry including sewer networks. The

portfolio includes powerful digital twin technology for water utility operators and engineers to address

increasing business, operational, customer and environmental challenges.

Appendix



Funding facility

| Key Terms | |
|-------------------|--|
| Lender | Partners for Growth VII, L.P. |
| Purpose | Growth and working capital in the normal course of business, including funding trade finance and equipment finance |
| Limit | \$12.5m |
| Borrowing formula | Up to 3.5 times (350%) of trailing 3 months average monthly recurring subscription revenue |
| Terms | 3 years from 6 October 2023 with no amortising requirement |
| Fees | Establishment fee: 1.5% Undrawn facility: 2% pa, Early repayment fee: • Yr 1: 3% • Yr 2: 2% • Yr 3: nil |
| Interest rate | The greater of the 3 month BBSW rate plus 7.75% and 11.75% |
| Warrants | Warrants to the value of \$750,000 issued, exercisable at \$0.055 per warrant with a 5 year term (expiring 6 October 2028). Independently valued at \$968k. Warrants to the value of \$500,000 issued, exercisable at \$0.051 per warrant with a 5 year term (expiring 22 April 2029. Independently valued at \$651k. |

Net loss after tax to Adjusted EBITDA reconciliation

| \$000 | Jun 24 | Jun 23 | Movement \$ | Movement % |
|---|----------|--------------|-------------|------------|
| Net loss after tax | (32,248) | (10,278) | (21,970) | (213.8%) |
| Add back: Tax benefit | (106) | (960) | 854 | 89.0% |
| Add back: Net finance expense | 1,186 | 190 | 996 | 524.2% |
| Add back: Impairment of goodwill ¹ | 18,327 | - | 18,327 | - |
| Add back: Depreciation & amortisation | 11,639 | 9,435 | 2,204 | 23.4% |
| EBITDA | (1,202) | (1,613) | 411 | 25.5% |
| Less: AASB 16 depreciation & interest | (1,179) | (1,191) | 12 | 1.0% |
| Add back: Share-based payments | 673 | 743 | (70) | (9.4%) |
| Add back: Foreign currency losses / (gains) | 217 | (82) | 299 | 364.6% |
| Add back: Restructuring cost savings | 1,486 | 1,833 | (347) | (18.9%) |
| Add back: Transaction and integration costs | 1,078 | 671 | 407 | 60.7% |
| Add back: Philippines set up costs | - | 159 | (159) | (100.0%) |
| Add back: Property make good provisions | - | (39) | 39 | 100.0% |
| Adjusted EBITDA | 1,073 | 481 | 592 | 123.1% |

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Reconciliation of Statutory to Adjusted operating cash outflow.

Adjusted operating cash flow

| \$000 | Jun 24 | Jun 23 | Movement \$ | Movement % |
|--|---------|---------|-------------|------------|
| Cash from / (used in) operating activities (statutory) | (2,375) | 746 | (3,121) | (418.4%) |
| Less: Capitalised development costs | (5,396) | (5,760) | 364 | 6.3% |
| Cash (used in) / from operating activities including capitalised development costs | (7,771) | (5,014) | (2,757) | (55.0%) |